

TOWN OF FALMOUTH
SELECT BOARD
AGENDA
MONDAY, NOVEMBER 6, 2023 – 6:30 P.M.
SELECT BOARD MEETING ROOM
TOWN HALL
59 TOWN HALL SQUARE, FALMOUTH, MA 02540

The Select Board may discuss and vote appropriate action on any item listed on this Agenda unless a different disposition is noted. At the discretion of the Chair, agenda items may be taken out of order.

6:30 p.m. OPEN SESSION

1. Call to Order
2. Pledge of Allegiance
3. Recognition
4. Announcements
5. Public Comment

6:35 p.m. COMMITTEE INTERVIEWS

1. Interview, vote and appoint committee members
 - a. Energy Committee – Harold David Leslie

6:45 p.m. PUBLIC HEARINGS

1. Application for a Change of Ownership Interest, Change of Officers/Directors/LLC Manager, and Change of Manager of its All-Alcoholic Package Store License - Falmouth Fine Wines & Spirits, LLC d/b/a John's Liquor Store located at 729 Main Street, Falmouth
2. Application for an All-Alcoholic Beverages Restaurant License – Vine Food and Restaurant, Inc. d/b/a The Vine to be executed 824 Main Street, Falmouth

7:00 p.m. BUSINESS

1. Report – Solid Waste Advisory Committee (15 minutes)
2. Report – Recreation Committee (15 minutes)
3. Report – Commission on Substance Use (15 minutes)
4. Authorize new full-time custodian position for Senior Services (10 minutes)
5. Vote to authorize reallocation of \$144,923 in unspent American Rescue Plan Act grant funds to: 1) Urine Diversion outreach and education in advance of a planned four-year urine diversion provisional pilot project - \$80,000; and 2) Water Main Replacements - \$64,923. (5 minutes)
6. Approve annual license renewals for 2024 (5 minutes)

COMMON VICTUALLER LICENSE

Mary Ellen's Bakery, 829 Main Street
Pie in the Sky, 10 Water Street

USED CAR DEALER LICENSE

Braga's Auto Sales, 227R Main Street

FORTUNE TELLER LICENSE

Holistic Swan, 628 West Falmouth Highway

TAXI – LIMOUSINE LICENSE

White Tie Limousine Co., Inc., 292 Teaticket Highway

8:05 p.m. TOWN MANAGER'S SUPPLEMENTAL REPORT

8:10 p.m. SELECT BOARD REPORTS

8:20 p.m. ADJOURN

Nancy Robbins Taylor, Chair
Select Board

OPEN SESSION

COMMITTEE INTERVIEWS

1. Interview, vote and appoint committee members
 - a. Energy Committee:
 - Harold David Leslie

November 6, 2023



AGENDA ITEM SUMMARY SHEET

ITEM NUMBER: Committee Interviews 1.a.

ITEM TITLE: Interview, vote, and appoint committee members, Energy Committee-
Harold David Leslie

MEETING DATE: 11/6/2023

WORK SESSION **REGULAR MEETING** **PUBLIC HEARING**

SUBMITTED BY: Mike Renshaw, Town Manager

ATTACHMENTS: Board and Committee Application Form

PURPOSE:

The Select Board will conduct an interview of Harold David Leslie in order to fill a current vacancy on the Energy Committee.

BACKGROUND/SUMMARY:

- There are currently two vacant positions on the Energy Committee, one of which has a term ending of June 30, 2025 and the second with a term ending date of June 30, 2026.
- Mr. Harold David Leslie submitted his application materials on October 4, 2023; he is a retired engineer and research scientist who worked in the energy industry (oil/gas) for over 33 years.

DEPARTMENT RECOMMENDATION:

The Town Manager recommends that the Select Board vote to appoint applicant Harold David Leslie to fill the Energy Committee vacancy with a term that expires on June 30, 2026.

OPTIONS:

- Motion to appoint Harold David Leslie to serve on the Energy Committee to the position with a term ending June 30, 2026;
- Motion to appoint Harold David Leslie to serve on the Energy Committee to the position with a term ending June 30, 2025;
- Motion to deny the appointment of Harold David Leslie to serve on the Energy Committee.

BUDGET INFORMATION: Applicable: Not Applicable: Budgeted: Yes No

Fund	Dept.	Acct No.	Budget	Balance	Requested	Remaining

FINANCE DIRECTOR COMMENTS (IF APPLICABLE):

N/A

TOWN MANAGER COMMENTS:

The Town Manager recommends that the Select Board vote to appoint applicant Harold David Leslie to fill the Energy Committee vacancy with a term that expires on June 30, 2026.

Michael Renshaw

Town Manager

11/2/2023

Date

Town Committee Vacancies

The Falmouth Select Board announces the following vacancies on Town committees:

Committee	Term Until
Affirmative Action Committee (1 position)	6/30/26
Board of Survey (2 positions)	6/30/24
Building Code Board of Appeals (1 position)	6/30/25
Cable Advisory Committee (3 positions)	6/30/24, 6/30/25, 6/30/26
Cape Cod Commission (1 position)	4/24/24
Cape Cod Regional Transit Authority (1 position)	6/30/26
Commission on Disabilities (5 positions)	6/30/24 (2), 6/30/25 (2), 6/30/26
Conservation Commission (3 alternate positions)	6/30/25 (2), 6/30/26
Constable (2 positions)	6/30/24 (2)
Cultural Council (3 positions)	6/30/24 (2), 6/30/26 (1)
Edward Marks Building Advisory Committee (1 position)	12/31/24
Energy Committee (2 positions)	6/30/25, 6/30/26
Falmouth housing Authority (1 position)	Next annual Town election
Solid Waste Advisory Committee (1 position)	6/30/24

Applications are available on the Town website <https://ma-falmouth.civicplus.com/647/Town-Committees>. Please submit applications to the Office of the Town Manager and Select Board, or email to townmanager@falmouthma.gov.



TOWN OF FALMOUTH
BOARD, COMMITTEE OR COMMISSION
APPLICATION FORM

If you are interested in serving the Town of Falmouth in any capacity, please fill out this form and mail it to the Select Board, Falmouth Town Hall, 59 Town Hall Square, Falmouth, MA 02540. Information received will be available to all Town Boards and Officials, although the filling out of this form does not assure appointment. If selected for an interview, you may wish to submit a resume or additional information. This form and a listing of all boards and committees can be found on the Falmouth website: www.falmouthma.gov.

Name: Harold David Leslie

Address: 11 Snapper Ln Village: Falmouth ZIP: 02540

Mailing Address: 11 Snapper Ln Village: Falmouth ZIP: 02540

Telephone: [REDACTED] Email: [REDACTED]

How long have you been a Resident 10 yrs (date: 5/2013) / Taxpayer 10 yrs (date: 2/2013)

Amount of time you are available to give: approx. 1 day/week

Town Committee, Board or Commission you are interested in serving on:

1. Energy Committee
2. _____
3. _____

Seeking: Permanent Position Alternate Position

Have you attended any meetings of the committee for which you are applying? Yes, many

Relevant affiliation and work and personal experiences: Fully Retired since ~2016 .

I worked as an engineer and research scientist in the energy (oil/gas) industry for over

 33 years, both in the USA and abroad, and post-retirement for ~3-years as a contract science writer.

I also worked briefly (summer job) for the Philadelphia Electric Company during college.

Town offices held in Falmouth or elsewhere and dates of years served: I have not held town office
 in Falmouth or elsewhere. Since February 2023 I have been serving on the Falmouth Housing

Authority (FHA) Solar Panel Array Committee. Since January 2020 I have been active

on the Steering Committee of the Falmouth Climate Action Network (FaCAN).

Briefly describe the particular skills you feel you will add to the committee or board:

I am keenly interested in helping Falmouth participate in the energy transition

and achieve our goals and commitments as a Mass. Green Community. I am currently enrolled

in En-ROADS training. As a former MIT/WHOI grad student I have learned to appreciate the

scientific method, respect the findings of the scientific community, and heed

its warnings. As an engineer and research scientist in the oil&gas industry I have

experienced how enthusiasm, rigor and team spirit can lead to project success.

As a Peace Corps Volunteer I have seen what community effort can achieve.

You may attach a resume to this application.

List three (3) references:

	<u>Name</u>	<u>Title</u>	<u>Phone</u>
1.	<u>Albert Williams</u>	<u>Scientist Emeritus - WHOI</u>	<u>[REDACTED]</u>
2.	<u>Robert Gould</u>	<u>Retired Research Scientist - MBL</u>	<u>[REDACTED]</u>
3.	<u>Michael J. Fogarty</u>	<u>Guest Investigator, Marine Policy Center - WHOI</u>	<u>[REDACTED]</u>

I hereby certify that I have been provided a summary of Massachusetts General Law 268A, the Conflict of Interest of Law, I have read the material provided, and to the best of my understanding have no potential or actual conflict of interest.

I have received a copy of the Select Board's Appointment Policy and read the material provided.

October 4, 2023
DATE

Harold David Leslie
APPLICANT'S SIGNATURE

In the event the applicant cannot sign this statement, you should provide an explanation of the reason (s) why if you still wish consideration for appointment.

RESUME

Harold David Leslie
Senior Research Scientist - Retired
11 Snapper Ln
Falmouth, MA 02540 USA

Summary:

After retiring from Schlumberger in 2011, H. David Leslie worked as a contract science writer. He also sought to establish himself as an independent consultant in the area of microseismic processing and applications. Remaining active in several industry professional groups, he served as a symposium paper reviewer for SEG and has been a regular attendee of technical meetings held by the SPE and SPWLA chapters in Boston and by the ASA in Narragansett, RI. After moving back to Falmouth in 2013, he served as volunteer secretary for the local IEEE Ocean Engineering chapter.

As a scientist, engineer and concerned citizen, he enthusiastically continues to educate himself, particularly on issues related to energy and the environment. In 2019 he was a participant in the group which founded the Falmouth Climate Action Network (FalCAN). He has served on its Steering Committee since the group was formally reestablished in January 2020. Since January 2023 he has participated as a volunteer member of the Falmouth Housing Association (FHA) Solar Panel Array Committee.

Prior to retiring in mid-July 2011, David Leslie was a Senior Research Scientist within the Geophysics Department / Hydraulic Fracture Monitoring and Reservoir Monitoring (HFM&RM) program at Schlumberger Cambridge Research (SCR) in the United Kingdom (now Schlumberger Gould Research, SGR). HFM&RM project goals included investigation of the use of temporary and permanent seismic arrays for hydraulic fracture monitoring and for active and passive reservoir characterization prior to and during production. Specific research subjects included both acquisition & processing, and interpretation issues. Processing interests included algorithm development for passive seismic localization and characterization. Interpretation interests included linking acoustical attributes to reservoir flow and geomechanical characteristics. This work also involved collaboration with Schlumberger Engineering, Wireline Operations and customer organizations in order to identify field testing opportunities, clarify applications and acquire and process the data.

Prior to joining SCR in 1998, he had worked for Schlumberger in engineering positions at Schlumberger K.K. (SKK) in Tokyo, Japan (1991-1998), and at Schlumberger Well Services (SWS) in Houston, Texas, USA (1982-1991), in interpretation development at Service Technique Schlumberger (EHS/ATL) Wireline HQ in Montrouge, France (1980-1982), in research at Schlumberger-Doll Research (SDR) in Ridgefield, Conn. USA (1978-1980), and as a Junior Field Engineer with Schlumberger Offshore Services in Houston (1977). Prior to joining Schlumberger, he held various research and teaching assistantships at the Massachusetts Institute of Technology (MIT) and the Woods Hole Oceanographic Institution (WHOI) (1973-1977). He has also worked as an electronic technician at the University of Wisconsin Geophysical and Polar Research Center, Seismology Department (1972-1973), and served in the US Peace Corps in Brazil (1969-1972).

Mr. Leslie earned a Bachelor of Science degree, cum laude, in Electrical Engineering in 1969 from Princeton University, Princeton, New Jersey, USA. In 1978 he received a Master of Science from MIT,

Cambridge, Mass., USA, and was awarded the degree of Ocean Engineer in the Joint Program in Oceanographic Engineering of the Woods Hole Oceanographic Institution and the Massachusetts Institute of Technology.

General

Nationality: American and British (dual national)
Languages: English, Portuguese, French, Japanese.
Affiliations: IEEE, ASA, AGU, SEG, EAGE, SPE

Acronyms:

IEEE = Institute of Electrical and Electronic Engineers
ASA = Acoustical Society of America
AGU = American Geophysical Union
SEG = Society of Exploration Geophysicists
EAGE = European Association of Geoscientists and Engineers
SPE = Society of Petroleum Engineers
SPWLA = Society of Petrophysicists and Well Log Analysts

Volunteer activities

Falmouth Housing Association (FHA) Solar Panel Array Committee, Volunteer, 2023

Falmouth Climate Action Network (FalCAN) Steering Committee, Volunteer, 2020-2023

IEEE, Region 1, Providence Section, OE22 (Ocean Engineering Society) Chapter Secretary, 2018-2022

Participant on review team for conference papers submitted to SEG 2013, 2014, 2015, 2016, 2017, 2018, 2019 in the area of microseismic monitoring

Experience – Positions held:

MBO Partners Associate 8/2012 - 2016
Independent contract science writer

Microseismic Matters LLC, 9/2011 – 2016
Principal Consultant (established as work vehicle, but superseded by MBO employment.)

Schlumberger Cambridge Research, England, 8/1998- 7/2011 (retired)
Senior Research Scientist, Geophysics Department, 8/2000-7/2011
Research Scientist, Reservoir Description Imaging Department 8/1998-8/2000

Schlumberger K.K., Kanagawa, Japan 3/1991-7/1998
Staff Engineer II, DSI & SXP Projects
Supervisor, SSLT Project, Engineering
Supervisor, DSI Product, Engineering
Staff Engineer, Sonic and Seismics Dept., Engineering

Schlumberger Well Services, Houston, Texas, USA 12/1982-2/1991
Sr. Project Engineer, Sonic Dept.
Sr. Development Engineer, Sonic Dept.
Development Engineer, Tool Evaluation Dept.

Service Techniques Schlumberger - Montrouge, France 2/1980-12/1982

Interpretation Development Engineer, Wireline EHS/ATL
Marketing, Geophysics Section.

Schlumberger-Doll Research, Ridgefield, Conn. USA 6/1978-1/1980
Member of the Professional Staff in Mechanics/Electrical.

Schlumberger Offshore Services, Houston District, USA 6/1977-11/1977
Junior Field Engineer.

Massachusetts Institute of Technology, Cambridge, MA. 9/1974-6/1977
Research and Teaching Assistantships

Woods Hole Oceanographic Institution, Woods Hole MA. USA 6/1973-9/1974, 1/1978-6/1978
Research Assistant in the Ocean Engineering Dept.

University of Wisconsin Geophysical and Polar Research Center, Seismology Dept., 9/1972-6/1973
Technician

U.S. Peace Corps, Bahia, Brasil 7/1969-11/1971
Peace Corps Volunteer.

Philadelphia Electric Company, Phila., PA, Transmission and Distribution Dept, 6/1966-9/1966.
Summer employee during college

Education – Degrees:

Ocean Engineer (OCE) - Joint program in Oceanographic Engineering of the
Woods Hole Oceanographic Institution (WHOI) and
Massachusetts Institute of Technology (MIT), (1978).

Master of Science (SM) - Massachusetts Institute of Technology (1978).
Concentration in ocean acoustics.

BSEE in Electrical Engineering (cum laude) - Princeton University (1969).

Articles written as Contract Science Writer (Contributing Editor)

Hydraulic Fracturing Insights from Microseismic Monitoring, Oilfield Review, Vol.28, Number 2, 16-33, May,
2016.

Ultradeep Scientific Ocean Drilling – Probing the Seismogenic Zone, Oilfield Review, Vol.26, Number 2, 16-31,
Summer, 2014.

Geomagnetic Referencing – The Real-Time Compass for Directional Drillers, Oilfield Review, Vol.25, Issue 3,
32-47, Autumn, 2013.

External Publications:

Curtis, A., A.Michelini, D.Leslie, and A.Lomax, (2004) A deterministic algorithm for experimental design applied
to tomographic and microseismic monitoring surveys, Geophys. J. Int. 157, 595-606.

H.D.Leslie and C.J.Randall (1992) "Multipole sources in boreholes penetrating anisotropic formations: Numerical
and experimental results", J.Acoust.Soc.Am. 91 (1), January 1992.

H.D.Leslie and C.J.Randall (1990), "Eccentric dipole sources in fluid-filled boreholes : Numerical and experimental
results", J.Acoust.Soc.Am 87 (6), June 1990.

T.H.Nayfeh, W.B.Wheelis Jr., and H.D.Leslie, (1986) "The Fluid-Compensated Cement Bond Log", SPE Formation Evaluation, August 1986, 335-341.

T.L.Marzetta, D.Leslie, M.Schoenberg, and J.Aron, (1979) "Frequency-wavenumber spectral analysis of borehole acoustic waves", J.Acoust.Soc.Am., Suppl.\ 1, 66, p.S2, 1979.

H.D.Leslie, R.P.Porter and R.C.Spindel,(1976) "Microearthquake Location Using a Maximum Likelihood Processor", Geophysics Vol 41, No 5., p960-969, Oct. 1976.

Robert P.Porter and H.D.Leslie, (1975) "Energy Evaluation of Wideband SOFAR Propagation", J.Acoust.Soc.Am., Vol 58, No 4, p812-822, October 1975.

External Symposium Presentations:

Julian Drew*, Paolo Primiero, Keith Brook, Daniel Raymer, Tony Probert, Ahyi Kim, and David Leslie, Schlumberger, (2012) Microseismic monitoring field test using surface, shallow grid, and downhole arrays, paper PSC 2.5 presented at the SEG International Exposition and Eighty-Second Annual Meeting in Las Vegas, Nevada.

D.G. Raymer and H.D. Leslie (2011) "Microseismic Network Design - Estimating Event Detection", paper C011 presented at the EAGE 2011, Vienna, Austria.

Khadhraoui, B., D.Leslie, J.Drew, and R.Jones, (2010) Real-time detection and localization of microseismic events, paper presented at SEG 2010, SEG Expanded Abstracts 29, 2146; doi:10.1190/1.3513270

Drew, J., D.Leslie, P.Armstrong, and G.Michaud, (2005) Automated microseismic event detection and location by continuous spatial mapping, paper presented at the SPE ATCE, October 9-12, 2005, Dallas Texas.

Michaud, G., D.Leslie, T.Endo, T.Tezuka, (2004) Localization of microseismic events and its uncertainty for HFM experiments, presentation made at EGU, 1st General Assembly, Nice, France.

Drew, J., T.Endo, K.Suzuki, P.Primiero, D.Leslie, G.Michaud, L.Eisner and K.Tezuka (2004) Microseismic monitoring of a hydraulic injection test at the Yufutsu gas reservoir, presented at The Tenth Formation Evaluation Symposium of Japan, Chiba, Japan, September 29-30, 2004.

Michaud, G., D.Leslie, J.Drew, T.Endo, and K.Tezuka, (2004) Microseismic event localization and characterization in a limited-aperture HFM experiment, paper presented at the Annual Meeting of the Society of Exploration Geophysicists (SEG), October 10-15, 2004.

J.F.Carroll, Schlumberger; R.M.Dupin, Texas A&M Univ.; D.Leslie and K.Seligman, Schlumberger; and J.L.Briaud, Texas A&M Univ. (1989) "Tension Leg Platform Grout Logging", SPE 19708, paper presented at SPE Annual Tech. Conf., October 1989, San Antonio, Texas.

H.D.Leslie, J.DeSelliars, and D.J.Pittman, (1987) "Coupling and Attenuation : A New Measurement Pair in Cement Bond Logging", SPE 16207. Paper presented at the SPE Production Operations Symposium held in Oklahoma City, March 8-10, 1987.

H.D.Leslie and F.Mons (1982), "Sonic Waveform Analysis : Applications", presented at the SPWLA Annual Meeting, Corpus Christi, Texas, July, 1982.

J.P.Delhomme (1), G.Panci (2), D.Leslie (1), M.Cigni (2), and M.Spila (3), (1981) "An Integrated Approach to Fracture Detection from Multipad Sensors", (1) Services Techniques Schlumberger, (2) AGIP S.p.A., (3) Schlumberger Italiana S.p.A., SPWLA 7th European Logging Symposium, Paris, France, Oct. 1981.

H.D.Leslie and R.P.Porter, (1974) "Transmission Loss of Wideband Signals Transmitted in a SOFAR Channel", paper presented at the 87th meeting of the Acoustical Society of America, New York City, 1974.

OPEN SESSION

PUBLIC HEARINGS

1. Application for a Change of Ownership Interest, Change of Officers/Directors/LLC Manager, and Change of Manager of its All-Alcoholic Package Store License – Falmouth Fine Wines & Spirits, LLC d/b/a John's Liquor Store located at 729 Main Street, Falmouth **(5 minutes)**



AGENDA ITEM SUMMARY SHEET

ITEM NUMBER: Public Hearings 1.

ITEM TITLE: Application for a Change of Ownership Interest, Change of Officers/Directors/LLC Manager, and Change of Manager of its All-Alcoholic Beverages Package Store License- Falmouth Fine Wines & Spirits, LLC d/b/a John's Liquor Store located at 729 Main Street, Falmouth

MEETING DATE: 11/6/2023

WORK SESSION **REGULAR MEETING** **PUBLIC HEARING**

SUBMITTED BY: Mike Renshaw, Town Manager

ATTACHMENTS: Liquor License Hearing Notice, License Application Review Form, ABCC Application for Multiple Amendments Form dated September 29, 2023

PURPOSE:

The Select Board will conduct a Public Hearing concerning an application for a Change of Ownership Interest, Change of Officers/Directors/LLC Manager, and Change of Manager for a All-Alcoholic Package Store License for Falmouth Fine Wines & Spirits, LLC d/b/a John's Liquor Store at 729 Main Street, Falmouth, MA.

BACKGROUND/SUMMARY:

- The proposed new manager is Mark S. Saunders Ferreira, and the new owners are Mark S. Saunders Ferreira and Coral M. Zine.
- ABCC CORI forms were submitted with the application.
- The Zoning Administrator and Assessor's Office reviewed and have no issues or objections.

- The Police Department has reviewed the application and has no objections or concerns, pending the completion of CORI as a part of the ABCC application process (the proposed new manager has completed the Town background check process).

DEPARTMENT RECOMMENDATION:

N/A

OPTIONS:

- Motion to approve the application for Change of Ownership Interest, Change of Officers/Directors/LLC Manager, and Change of Manager of the All-Alcoholic Beverages Package Store License for Falmouth Fine Wine & Spirits, LLC d/b/a John’s Liquor Store located at 729 Main Street.
- Motion to deny the application for Change of Ownership Interest, Change of Officers/Directors/LLC Manager, and Change of Manager of the All-Alcoholic Beverages Package Store License for Falmouth Fine Wine & Spirits, LLC d/b/a John’s Liquor Store located at 729 Main Street.
- Board defined alternative.

BUDGET INFORMATION: Applicable: Not Applicable: Budgeted: Yes No

Fund	Dept.	Acct No.	Budget	Balance	Requested	Remaining

FINANCE DIRECTOR COMMENTS (IF APPLICABLE):

N/A

TOWN MANAGER COMMENTS:

N/A

Michael Renshaw

Town Manager

11/2/2023

Date



LIQUOR LICENSE HEARING

Notice is hereby given under Chapter 138 of the General Laws, as amended, that Falmouth Fine Wines & Spirits, LLC d/b/a John's Liquor Store has applied for a Change of Ownership Interest, Change of Officers/Directors/LLC Manager, and Change of Manager of its All Alcoholic Package Store License located at 729 Main Street, Falmouth, MA.

A hearing on the above application will be held in the Select Board Meeting Room, Falmouth Town Hall on Monday, November 6, 2023, at 6:45 pm.

Comments may be sent to selectboard@falmouthma.gov.

Per order of the Select Board

LICENSING BOARD
Nancy Robbins Taylor
Edwin (Scott) P. Zylinski, II
Douglas C. Brown
Onjalé Scott Price
Robert P. Mascali

Publication date: Friday, October 27, 2023; Falmouth Enterprise

LICENSE APPLICATION REVIEW

Restaurant/Business: Falmouth Fine Wines & Spirits, LLC dba John's Liquor Store

Address: 729 Main Street, Falmouth

License Type: All Alcoholic Beverages Package Store

New or Transfer of License _____

or

Change of License: Change of Ownership Interest, Change of LLC Manager, and Change of Manager

Police No objection pending completion of CORI (ABCC application)

Fire No objection

Building _____

Health _____

Zoning No Comment

Planning _____

DPW _____

Assessor No issues

Tax Collector _____

Wastewater _____

NOTES:

The proposed manager is the son of the deceased former owner/manager Mark Ferriera, Sr. and has completed the town background check.



The Commonwealth of Massachusetts
 Alcoholic Beverages Control Commission
 95 Fourth Street, Suite 3, Chelsea, MA 02150-2358
 www.mass.gov/abcc

APPLICATION FOR MULTIPLE AMENDMENTS

1. BUSINESS ENTITY INFORMATION

Entity Name	Municipality	ABCC License Number
Falmouth Fine Wine and Spirits, LLC	Falmouth	00089-PK-0390

Please provide a narrative overview of the transaction(s) being applied for. On-premises applicants should also provide a description of the intended theme or concept of the business operation. Attach additional pages, if necessary.

Applicants are seeking to change the LLC Manager, ownership interest and Manager of Record for the License as Mark S. Ferreira, Sr., the presently listed manager and former owner, has recently passed away.

APPLICATION CONTACT

The application contact is the person who should be contacted with any questions regarding this application.

Name	Title	Email	Phone
Kevin P. Klauer II	Attorney	kevin@amentklauer.com	508-540-6555

2. AMENDMENT-Change of License Classification

<input type="checkbox"/> Change of License Category	Last-Approved License Category	
All Alcohol, Wine and Malt, Wine Malt and Cordials	Requested New License Category	
<input type="checkbox"/> Change of License Class	Last-Approved License Class	
Seasonal or Annual	Requested New License Class	
<input type="checkbox"/> Change of License Type*	Last-Approved License Type	
I.e. Restaurant to Club *Certain License Types CANNOT change once issued*	Requested New License Type	

3. AMENDMENT-Change of Business Entity Information

<input type="checkbox"/> Change of Corporate Name	Last-Approved Corporate Name:	
	Requested New Corporate Name:	
<input type="checkbox"/> Change of DBA	Last-Approved DBA:	
	Requested New DBA:	
<input type="checkbox"/> Change of Corporate Structure	Last-Approved Corporate Structure	
LLC, Corporation, Sole Proprietor, etc	Requested New Corporate Structure	

4. AMENDMENT-Pledge Information

<input type="checkbox"/> Pledge of License	To whom is the pledge being made:	
<input type="checkbox"/> Pledge of Inventory		
<input type="checkbox"/> Pledge of Stock		

5. AMENDMENT-Change of Manager

Change of License Manager

A. MANAGER INFORMATION

The individual that has been appointed to manage and control the licensed business and premises.

Proposed Manager Name Date of Birth

Residential Address

Email Phone

Please Indicate how many hours per week you intend to be on the licensed premises Last-Approved License Manager

B. CITIZENSHIP/BACKGROUND INFORMATION

Are you a U.S. Citizen? Yes No *Manager must be a U.S. Citizen
 If yes, attach one of the following as proof of citizenship US Passport, Voter's Certificate, Birth Certificate or Naturalization Papers.
 Have you ever been convicted of a state, federal, or military crime? Yes No
 If yes, fill out the table below and attach an affidavit providing the details of any and all convictions. Attach additional pages, if necessary, utilizing the format below.

Date	Municipality	Charge	Disposition

C. EMPLOYMENT INFORMATION

Please provide your employment history. Attach additional pages, if necessary, utilizing the format below.

Start Date	End Date	Position	Employer	Supervisor Name
5/3/23		General Manager	Falmouth Fine Wines and Spirits, LLC d/	
01/2013	5/2/23	Operations Manager	Falmouth Fine Wines and Spirits, LLC d/	Mark S. Ferrelra, Sr. (deceased)

D. PRIOR DISCIPLINARY ACTION

Have you held a beneficial or financial interest in, or been the manager of, a license to sell alcoholic beverages that was subject to disciplinary action? Yes No If yes, please fill out the table. Attach additional pages, if necessary,utilizing the format below.

Date of Action	Name of License	State	City	Reason for suspension, revocation or cancellation

I hereby swear under the pains and penalties of perjury that the information I have provided in this application is true and accurate:

Manager's Signature Date 7

6. AMENDMENT-Change of Officers, Stock or Ownership Interest

Change of Officers/Directors **Change of Ownership Interest (LLC Managers/LLP Partners, Trustees)** **Change of Stock (E.g. New Stockholder/ Transfer or Issuance of Stock)**

List all individuals or entities that will have a direct or indirect, beneficial or financial interest in this license (E.g. Stockholders, Officers, Directors, LLC Managers, LLP Partners, Trustees etc.). Attach additional page(s) provided, if necessary, utilizing Addendum A.

- The individuals and titles listed in this section must be identical to those filed with the Massachusetts Secretary of State.
- The individuals identified in this section, as well as the proposed Manager of Record, must complete a CORI Release Form.
- Please note the following statutory requirements for Directors and LLC Managers:
On Premises (E.g. Restaurant/ Club/Hotel) Directors or LLC Managers - At least 50% must be US citizens;
Off Premises(Liquor Store) Directors or LLC Managers - All must be US citizens and a majority must be Massachusetts residents.
- If you are a Multi-Tiered Organization, please attach a flow chart identifying each corporate interest and the individual owners of each entity as well as the Articles of Organization for each corporate entity. Every individual must be identified in Addendum A.

Name of Principal	Residential Address	SSN	DOB
Mark S. Saunders Ferreira	105 Doran Drive, East Falmouth, MA 02536	[REDACTED]	[REDACTED]

Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen	MA Resident
Manager	50%	<input checked="" type="radio"/> Yes <input type="radio"/> No	<input checked="" type="radio"/> Yes <input type="radio"/> No	<input checked="" type="radio"/> Yes <input type="radio"/> No

Name of Principal	Residential Address	SSN	DOB
Coral M. Zine	63 Meredith Drive, East Falmouth, MA 02536	[REDACTED]	[REDACTED]

Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen	MA Resident
Manager	50%	<input checked="" type="radio"/> Yes <input type="radio"/> No	<input checked="" type="radio"/> Yes <input type="radio"/> No	<input checked="" type="radio"/> Yes <input type="radio"/> No

Name of Principal	Residential Address	SSN	DOB

Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen	MA Resident
		<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No

Name of Principal	Residential Address	SSN	DOB

Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen	MA Resident
		<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No

Name of Principal	Residential Address	SSN	DOB

Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen	MA Resident
		<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No

Name of Principal	Residential Address	SSN	DOB

Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen	MA Resident
		<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No

Additional pages attached? Yes No

CRIMINAL HISTORY
 Has any individual listed in question 6, and applicable attachments, ever been convicted of a State, Federal or Military Crime? If yes, attach an affidavit providing the details of any and all convictions. Yes No

MANAGEMENT AGREEMENT
 Are you requesting approval to utilize a management company through a management agreement? Please provide a copy of the management agreement. Yes No

6. AMENDMENT-Change of Officers, Stock or Ownership Interest

6B. CURRENT OFFICERS, STOCK OR OWNERSHIP INTEREST

List the individuals and entities of the current ownership. Attach additional pages if necessary utilizing the format below.

Name of Principal	Title/Position	Percentage of Ownership
Mark S. Ferreira	Manager	100%

6A. INTEREST IN AN ALCOHOLIC BEVERAGES LICENSE

Does any individual or entity identified in question 6, and applicable attachments, have any direct or indirect, beneficial or financial interest in any other license to sell alcoholic beverages? Yes No If yes, list in table below. Attach additional pages, if necessary, utilizing the table format below.

Name	License Type	License Name	Municipality

6B. PREVIOUSLY HELD INTEREST IN AN ALCOHOLIC BEVERAGES LICENSE

Has any individual or entity identified in question 6, and applicable attachments, ever held a direct or indirect, beneficial or financial interest in a license to sell alcoholic beverages, which is not presently held? Yes No If yes, list in table below. Attach additional pages, if necessary, utilizing the table format below.

Name	License Type	License Name	Municipality

6C. DISCLOSURE OF LICENSE DISCIPLINARY ACTION

Have any of the disclosed licenses listed in question 6A or 6B ever been suspended, revoked or cancelled? Yes No If yes, list in table below. Attach additional pages, if necessary, utilizing the table format below.

Date of Action	Name of License	City	Reason for suspension, revocation or cancellation

NAME AFFIDAVIT

I, Mark S. Saunders Ferreira, hereby certify that the following are one and the same person and I am that person:

- Mark S. Saunders;
- Mark Stephen Saunders Ferreira;
- Mark S. Ferreira, Jr;
- Mark Ferreira, Jr.

Dated: September 29, 2023

Mark S. Saunders Ferreira

COMMONWEALTH OF MASSACHUSETTS

Barnstable, ss.

On this 29 day of September, 2023, before me, the undersigned notary public, personally appeared Mark S. Saunders Ferreira, proved to me through satisfactory evidence of identification, which was Massachusetts Driver's License, to be the person whose name is signed on the preceding or attached document, and who swore or affirmed to me that the contents of the document are truthful and accurate to the best of his knowledge and belief.

Notary Public: Kevin P. Klauer II
My commission expires: January 11, 2030





The Commonwealth of Massachusetts
Secretary of the Commonwealth
State House, Boston, Massachusetts 02133

William Francis Galvin
Secretary of the
Commonwealth

October 2, 2023

TO WHOM IT MAY CONCERN:

I hereby certify that a certificate of organization of a Limited Liability Company was filed in this office by

FALMOUTH FINE WINES AND SPIRITS L.L.C.

in accordance with the provisions of Massachusetts General Laws Chapter 156C on **June 29, 2013.**

I further certify that said Limited Liability Company has filed all annual reports due and paid all fees with respect to such reports; that said Limited Liability Company has not filed a certificate of cancellation; that there are no proceedings presently pending under the Massachusetts General Laws Chapter 156C, § 70 for said Limited Liability Company's dissolution; and that said Limited Liability Company is in good standing with this office.

I also certify that the names of all managers listed in the most recent filing are: **MARK S. SAUNDERS FERREIRA, CORAL M. ZINE**

I further certify, the names of all persons authorized to execute documents filed with this office and listed in the most recent filing are: **MARK S. SAUNDERS FERREIRA, CORAL M. ZINE**

The names of all persons authorized to act with respect to real property listed in the most recent filing are: **MARK S. SAUNDERS FERREIRA, CORAL M. ZINE**

In testimony of which,

I have hereunto affixed the

Great Seal of the Commonwealth

on the date first above written.

A handwritten signature in cursive script that reads "William Francis Galvin".

Secretary of the Commonwealth



Processed By:IL

FALMOUTH FINE WINES AND SPIRITS, LLC
AMENDMENT TO CERTIFICATE OF ORGANIZATION

Pursuant to the provisions of the Massachusetts Limited Liability Company Act (the "Act"), the undersigned hereby certifies as follows:

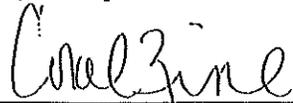
1. **Federal Employer Identification Number.** The Federal Employer Identification Number of the limited liability company organized hereby is [REDACTED]
2. **Name of the Limited Liability Company.** The name of the limited liability company formed hereby (the "LLC") is Falmouth Fine Wines and Spirits, LLC
3. **Office of the Limited Liability Company.** The address of the office of the LLC in the Commonwealth required to be maintained by Section 5 of the Act is 729 Main Street, Falmouth, MA 02536.
4. **Business of the LLC.** The general character of the business of the LLC is to engage in business of retail sales of alcoholic beverages and to engage in any activities directly or indirectly related or incidental thereto.
5. **Date of Dissolution.** The LLC is to have no specific date of dissolution.
6. **Agent for Services of Process.** The name and address of the resident agent for service of process for the LLC is Mark S. Ferreira, Jr., having a mailing address of 105 Doran Drive, East Falmouth, MA 02536,
7. **Manager.** The LLC has two managers, whose name and address are as follows:

Mark S. Saunders Ferreira	Coral M. Zine
105 Doran Drive	63 Meredith Drive
East Falmouth, MA 02536	East Falmouth, MA 02536
8. **Execution of Documents (Secretary of the Commonwealth).** Any manager of the LLC is authorized to execute on behalf of the LLC any documents to be filed with the Secretary of State of the Commonwealth of Massachusetts.
9. **Execution of Recordable Instruments.** Any manager of the LLC is authorized to execute, acknowledge, deliver and record any recordable instrument purporting to affect an interest in real property.

IN WITNESS WHEREOF, the undersigned hereby affirms under the penalties of perjury that the facts stated herein are true, this 28 day of September, 2023.



Mark S. Saunders Ferreira



Coral M. Zine

OPEN SESSION

PUBLIC HEARINGS

2. Application for an All-Alcoholic Beverages Restaurant License –
Vine Food and Restaurant, Inc. d/b/a The Vine to be executed at
824 Main Street, Falmouth **(5 minutes)**



AGENDA ITEM SUMMARY SHEET

ITEM NUMBER: Public Hearings 2.

ITEM TITLE: Application for an All-Alcoholic Beverages Restaurant License- Vine Food and Restaurant, Inc. d/d/a The Vine to be executed at 824 Main Street, Falmouth

MEETING DATE: 11/6/2023

WORK SESSION **REGULAR MEETING** **PUBLIC HEARING**

SUBMITTED BY: Mike Renshaw, Town Manager

ATTACHMENTS: Liquor License Hearing Notice, License Application Review Form, ABCC Application for a New License Form

PURPOSE:

The Select Board will conduct a Public Hearing concerning an application for an All-Alcoholic Beverages Restaurant License for Vine Food and Restaurant, Inc. d/b/a The Vine to be executed at 824 Main Street.

BACKGROUND/SUMMARY:

- The applicant Tatiana Nobre completed the attached Application for New License on October 18, 2023.
- The Building Commissioner has reviewed the application and approved the floor plan and has no objections.
- The Police Department has reviewed the application and has no concerns or objections.

- A Food Service Establishment Permit was issued on June 26, 2023.

DEPARTMENT RECOMMENDATION:

Conduct the public hearing, gather statements, and weigh evidence presented during the public hearing, and render a decision on the application for an All-Alcoholic Beverages Restaurant License.

OPTIONS:

- Motion to approve the application for an All-Alcoholic Beverages Restaurant License for the Vine Food and Restaurant, Inc. d/b/a The Vine located at 824 Main Street, Falmouth, MA.
- Motion to deny approval of the All-Alcoholic Beverages Restaurant License for the Vine Food and Restaurant, Inc. d/b/a The Vine located at 824 Main Street, Falmouth, MA.
- Some other Board defined alternative.

BUDGET INFORMATION: Applicable: Not Applicable: Budgeted: Yes No

Fund	Dept.	Acct No.	Budget	Balance	Requested	Remaining

FINANCE DIRECTOR COMMENTS (IF APPLICABLE):

N/A

TOWN MANAGER COMMENTS:

Conduct the public hearing, gather statements, and weigh evidence presented during the public hearing, and render a decision on the application for an All-Alcoholic Beverages Restaurant License.

Michael Renshaw

Town Manager

11/2/2023

Date



LIQUOR LICENSE HEARING

Notice is hereby given under Chapter 138 of the General Laws, as amended, that Vine Food & Restaurant, Inc. d/b/a The Vine has applied for an All Alcoholic Beverages Restaurant License to be exercised at 824 Main Street, Falmouth, MA.

A hearing on the above application will be held in the Select Board Meeting Room, Falmouth Town Hall on Monday, November 6, at 6:45 pm.

Comments may be sent to selectboard@falmouthma.gov.

Per order of the Select Board

LICENSING BOARD

Nancy Robbins Taylor

Edwin (Scott) P. Zylinski, II

Douglas C. Brown

Onjalé Scott Price

Robert P. Mascali

*Publication date: Friday, October 27, 2023; Falmouth Enterprise
Account #2056*

LICENSE APPLICATION REVIEW

Restaurant/Business: Vine Food and Restaurant, Inc. d/b/a The Vine

Address: 824 Main Street, Falmouth

License Type: All Alcohol License

New or Transfer of License New

or

Change of License _____

Police No Issues

Fire No Issues renewal of Certificate of Inspection pending for 2024

Building No Issues

Health _____

Zoning No comment

Planning _____

DPW _____

Assessor _____

Tax Collector _____

Wastewater _____

NOTES:

The Building Commissioner has approved the floor plan for a liquor license.

Food Service Establishment Permit issued 6/26/23



The Commonwealth of Massachusetts
 Alcoholic Beverages Control Commission
 95 Fourth Street, Suite 3, Chelsea, MA 02150-2358
 www.mass.gov/abcc

APPLICATION FOR A NEW LICENSE

Municipality

1. LICENSE CLASSIFICATION INFORMATION

ON/OFF-PREMISES	TYPE	CATEGORY	CLASS
On-Premises-12 <input type="checkbox"/>	§12 Restaurant <input type="checkbox"/>	All Alcoholic Beverages <input type="checkbox"/>	Annual <input type="checkbox"/>

Please provide a narrative overview of the transaction(s) being applied for. On-premises applicants should also provide a description of the intended theme or concept of the business operation. Attach additional pages, if necessary.

Italian restaurant, fine dining. There is a separate Bar and dining area
 The restaurant is located inside the Falmouth Inn Hotel

Is this license application pursuant to special legislation? Yes No Chapter Acts of

2. BUSINESS ENTITY INFORMATION

The entity that will be issued the license and have operational control of the premises.

Entity Name FEIN

DBA Manager of Record

Street Address

Phone Email

Alternative Phone Website

3. DESCRIPTION OF PREMISES

Please provide a complete description of the premises to be licensed, including the number of floors, number of rooms on each floor, any outdoor areas to be included in the licensed area, and total square footage. You must also submit a floor plan.

The Vine Restaurant is located inside the Falmouth Inn Hotel. it has one floor divided in 3 areas (dining, bar and kitchen)
 Total square footage is 3,450. with one main entrance and two other exists total of three exists.

Total Square Footage:	<input type="text" value="3450"/>	Number of Entrances:	<input type="text" value="1"/>	Seating Capacity:	<input type="text" value="99"/>
Number of Floors	<input type="text" value="1"/>	Number of Exits:	<input type="text" value="3"/>	Occupancy Number:	<input type="text" value="99"/>

4. APPLICATION CONTACT

The application contact is the person whom the licensing authorities should contact regarding this application.

Name: Phone:

Title: Email:

APPLICATION FOR A NEW LICENSE

5. CORPORATE STRUCTURE

Entity Legal Structure	Corporation	Date of Incorporation	5/1/2023
State of Incorporation	Massachusetts	Is the Corporation publicly traded?	<input type="radio"/> Yes <input checked="" type="radio"/> No

6. PROPOSED OFFICERS, STOCK OR OWNERSHIP INTEREST

List all individuals or entities that will have a direct or indirect, beneficial or financial interest in this license (E.g. Stockholders, Officers, Directors, LLC Managers, LLP Partners, Trustees etc.). Attach additional page(s) provided, if necessary, utilizing Addendum A.

- The individuals and titles listed in this section must be identical to those filed with the Massachusetts Secretary of State.
- The individuals identified in this section, as well as the proposed Manager of Record, must complete a CORI Release Form.
- Please note the following statutory requirements for Directors and LLC Managers:
On Premises (E.g. Restaurant/ Club/Hotel) Directors or LLC Managers - At least 50% must be US citizens;
Off Premises(Liquor Store) Directors or LLC Managers - All must be US citizens and a majority must be Massachusetts residents.
- If you are a Multi-Tiered Organization, please attach a flow chart identifying each corporate interest and the individual owners of each entity as well as the Articles of Organization for each corporate entity. Every individual must be identified in Addendum A.

Name of Principal	Residential Address	SSN	DOB
Tatiana Nobre	489 Captan Lijah Road, Centerville, MA 02632	[REDACTED]	[REDACTED]
Title and or Position	Percentage of Ownership	Director/ LLC Manager	
President, Treasurer, Secretary and Director	100%	<input checked="" type="radio"/> Yes <input type="radio"/> No	<input checked="" type="radio"/> Yes <input type="radio"/> No

Name of Principal	Residential Address	SSN	DOB
Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen
		<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No

Name of Principal	Residential Address	SSN	DOB
Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen
		<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No

Name of Principal	Residential Address	SSN	DOB
Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen
		<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No

Name of Principal	Residential Address	SSN	DOB
Title and or Position	Percentage of Ownership	Director/ LLC Manager	US Citizen
		<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No

Additional pages attached? Yes No

CRIMINAL HISTORY
 Has any individual listed in question 6, and applicable attachments, ever been convicted of a State, Federal or Military Crime? If yes, attach an affidavit providing the details of any and all convictions. Yes No

APPLICATION FOR A NEW LICENSE

6A. INTEREST IN AN ALCOHOLIC BEVERAGES LICENSE

Does any individual or entity identified in question 6, and applicable attachments, have any direct or indirect, beneficial or financial interest in any other license to sell alcoholic beverages? Yes No If yes, list in table below. Attach additional pages, if necessary, utilizing the table format below.

Name	License Type	License Name	Municipality

6B. PREVIOUSLY HELD INTEREST IN AN ALCOHOLIC BEVERAGES LICENSE

Has any individual or entity identified in question 6, and applicable attachments, ever held a direct or indirect, beneficial or financial interest in a license to sell alcoholic beverages, which is not presently held? Yes No If yes, list in table below. Attach additional pages, if necessary, utilizing the table format below.

Name	License Type	License Name	Municipality

6C. DISCLOSURE OF LICENSE DISCIPLINARY ACTION

Have any of the disclosed licenses listed in question 6A or 6B ever been suspended, revoked or cancelled? Yes No If yes, list in table below. Attach additional pages, if necessary, utilizing the table format below.

Date of Action	Name of License	City	Reason for suspension, revocation or cancellation

7. OCCUPANCY OF PREMISES

Please complete all fields in this section. Please provide proof of legal occupancy of the premises.

- If the applicant entity owns the premises, a deed is required.
- If leasing or renting the premises, a signed copy of the lease is required.
- If the lease is contingent on the approval of this license, and a signed lease is not available, a copy of the unsigned lease and a letter of intent to lease, signed by the applicant and the landlord, is required.
- If the real estate and business are owned by the same individuals listed in question 6, either individually or through separate business entities, a signed copy of a lease between the two entities is required.

Please indicate by what means the applicant will occupy the premises:

Lease

Landlord Name

Landlord Phone

Landlord Email

Landlord Address

Lease Beginning Date

Rent per Month

Lease Ending Date

Rent per Year

Will the Landlord receive revenue based on percentage of alcohol sales?

Yes No

10. MANAGER APPLICATION

A. MANAGER INFORMATION

The Individual that has been appointed to manage and control the licensed business and premises.

Proposed Manager Name

Date of Birth

Residential Address

Email

Phone

Please indicate how many hours per week you intend to be on the licensed premises

B. CITIZENSHIP/BACKGROUND INFORMATION

Are you a U.S. Citizen?*

Yes No *Manager must be a U.S. Citizen

If yes, attach one of the following as proof of citizenship US Passport, Voter's Certificate, Birth Certificate or Naturalization Papers.

Have you ever been convicted of a state, federal, or military crime?

Yes No

If yes, fill out the table below and attach an affidavit providing the details of any and all convictions. Attach additional pages, if necessary, utilizing the format below.

Date	Municipality	Charge	Disposition

C. EMPLOYMENT INFORMATION

Please provide your employment history. Attach additional pages, if necessary, utilizing the format below.

Start Date	End Date	Position	Employer	Supervisor Name
3/2012	3/2019	Nurse	Bayada Nurses	(Do not recall. There were many.)
3/2019	present	Owner	Mayflower Cafe	Self-employed

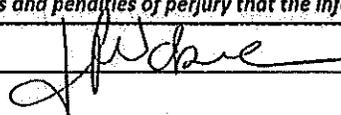
D. PRIOR DISCIPLINARY ACTION

Have you held a beneficial or financial interest in, or been the manager of, a license to sell alcoholic beverages that was subject to disciplinary action? Yes No. If yes, please fill out the table. Attach additional pages, if necessary, utilizing the format below.

Date of Action	Name of License	State	City	Reason for suspension, revocation or cancellation

I hereby swear under the pains and penalties of perjury that the information I have provided in this application is true and accurate:

Manager's Signature



Date



Complete prior to applying for:
 New Liquor License
 Transfer of Liquor License
 Alteration of Premises
 Annual Entertainment/Sunday Entertainment License

APPLICANT: THE VINE | TATIANA NOBRE

ADDRESS: 824-MAIN ST, FARMOUTH

LICENSE APPLIED FOR: New liquor license

The attached plan or plans described below have been approved by the Building Commissioner's Office as appropriate for this application:

- a. A Floor Plan completed and stamped by an Engineer or Architect to the Building Commissioner's office. The Plan must include all seating, parking, and the occupancy load calculation.
- b. For outdoor seating, submit a plot plan or site plan completed by a Certified Land Surveyor.

NOTES: Old Limani Restaurant

Building Commissioner: X [Signature]

DATE: 6-8-23

OPEN SESSION

BUSINESS

1. Report – Solid Waste Advisory Committee **(15 minutes)**



AGENDA ITEM SUMMARY SHEET

ITEM NUMBER: Business 1.

ITEM TITLE: Report- Solid Waste Advisory Committee

MEETING DATE: 11/6/2023

WORK SESSION **REGULAR MEETING** **PUBLIC HEARING**

SUBMITTED BY: Mike Renshaw, Town Manager

ATTACHMENTS: Committee Presentation

PURPOSE:

The Chairman of the Solid Waste Advisory Board will present an annual report to the Select Board concerning programs and activities conducted by the Committee.

BACKGROUND/SUMMARY:

- The role of the Solid Waste Advisory Committee in the Community:
 - Take a leading role in helping the Town maintain and enhance an integrated solid waste management program.
 - Encourage development and implementation of environmentally, fiscally, and socially sound means and methods to reduce trash tonnage by smart recycling, greater reuse, food waste separation and composting and reduced packaging.
 - Operate the Pick of the Litter Swap Shop to promote waste reduction by

reuse and repurposing.

DEPARTMENT RECOMMENDATION:

This report is being provided for informational purposes only; no formal action is requested.

OPTIONS:

N/A

BUDGET INFORMATION: Applicable: Not Applicable: Budgeted: Yes No

Fund	Dept.	Acct No.	Budget	Balance	Requested	Remaining

FINANCE DIRECTOR COMMENTS (IF APPLICABLE):

N/A

TOWN MANAGER COMMENTS:

This report is being provided for informational purposes only; no formal action is requested.

Michael Renshaw

Town Manager

11/2/2023

Date

Falmouth Solid Waste Advisory Committee
Annual Report to the Select Board
November 6, 2023

Members:

Alan Robinson, Chair
Scott Peterson, Vice-chair
Kristine Copley, Secretary
Ruth Brazier
Hap Garritt
Julie Boettiger
Vacant

Introduction

As the Solid Waste Committee does not work alone. We see our role to be as a working partner with the Department of Public Works and other elements of the town administration, the Select Board and Town Meeting, organizations, and the entire community of Falmouth. Therefore, the 2023 accomplishments presented in this report should be viewed as accomplishments of the community as a whole. The same for the challenges and opportunities ahead. Our requests are the same as we made 12 months ago, but even more pressing today, along with one addition.

SWAC's Role in the Community

- Take a leading role in helping Town maintain and enhance an integrated solid waste management program.
- Encourage development and implementation of environmentally, fiscally, and socially sound means and methods to reduce trash tonnage by smart recycling, greater reuse, food waste separation and composting and reduced packaging.
- Operate the Pick of the Litter Swap Shop to promote waste reduction by reuse and repurposing.

CY 2023 Community Accomplishments

New and ongoing initiatives

- Ongoing engagement with community members regarding recycling cart accommodations
- Curbside recyclables cart contents survey to document progress and identify needs for improvement – Well done! and Oops tags.
- Formation of the Plastic Reduction Advisory Committee.
- Quarterly used textile and clothing drop off collection events and first shredding

- paper event (11/18).
- Public schools cafeteria food waste separation for composting at Mullen-Hall (other schools to follow this school year).
- Food waste drop off at WMF achieved new high of 5,200 pounds/month in July.
- Increased participation in Barnstable County Household Hazardous Waste collection events
- Outreach to the county regarding development of an Upper Cape regional food waste composting facility
- MassDOT is forming a committee to address truck flyout litter

Messaging to the community

- Growth of helpful information town website
- Public forums/Q&As
- Use of social media
- Email mail and phone
- Press releases
- Falmouth Enterprise reporting

Pick of the Litter Swap Shop

- 9,446 visits YTD; +57% from same period 2022
- # volunteers (the Pick Chicks) has increased from 4 in early to 2022 to 17
- Substantially greater volume and tonnage of items finding second and/or new uses
- The talk of Facebook
- Generating community engagement in waste reduction and reuse both in person and online
- Excellent support from WMF staff

CY 2024 (and beyond) Challenges and Opportunities

Trash tonnage reduction via food waste separation and composting

- Build on the Falmouth schools initiative to encourage family food waste separation and composting.
- Develop and implement programming to educate community on kitchen and event food waste separation and composting alternatives – home, drop off and curbside collection.
- Develop messaging means and methods so as to reach every member of our community.
- Actively engage with County, Upper Cape communities and private sector to identify and move forward with establishment of an Upper Cape composting facility.
- Evaluate means and methods to establish town-wide food waste separation and composting.

Trash tonnage reduction via improved recycling

- Promote results of curbside recyclables survey
- Message on discontinuing placing recyclables in curbside trash
- Reach every member of the community

Swap Shop

- Success of Swap Shop has put strain on WMF parking and highlights inadequacies of facility infrastructure.
- Need for a full facility needs and operational review to meet ever growing shop patronage within constraints of inadequate building, insufficient parking and a multi-wastes management site.

Requests

- 1) Approve FY2025 town operating budget include a line item to make the Recycling and Solid Waste Management coordinator position full time (from current 19 hr/w) at a grade/salary level commensurate with actual responsibilities – DPW, finance director, town manager, finance committee and spring town meeting).
- 2) Authorize DPW to develop an integrated solid waste management plan.
- 3) Establish a FY2025 budgetary line item to cover the full cost of Falmouth's participation in the County Household Hazardous Waste program so that state Recycling Dividend Program grant monies can be applied to means and methods to promote food waste separation and composting.

Conclusion

The challenges and goals identified herein are not one year and done; they will continue for years to come. Volunteers can only do so much. Making real and measurable progress in reducing trash tonnage and improving recyclables quality, for all the reasons presented in our presentation and requests last month regarding food waste and composting, can only be achieved with a full time Recycling and Solid Waste Coordinator having a grade level/salary commensurate with responsibilities.

Solid Waste Advisory Committee 2023

UPDATE TO SELECT BOARD

November 6, 2023

SOLID WASTE ADVISORY COMMITTEE

Alan Robinson, chair
D. Scott Peterson, Vice-Chair
Ruth Brazier
Kristine Copley
Hap Garritt
Julie Boettiger
Vacant

Solid Waste Advisory Committee 2023

Introduction – An 11/6/23 email to DPW Recycling and Solid Waste Coordinator from a resident

- “You helped me with obtaining one of the small recycling bins when, at my ripe old age of 80 something, I couldn’t handle the standard cart...”- **Responsive**
- “I have some questions on DPW’s 11/18 **paper shredding** event (at Lawrence School 9 AM to 12)...” (note: Shredded paper is not acceptable in curbside recycling.) – **Innovative**
- “BTW I started doing the **food scraps recycling** about 6 months ago. I find the drop off convenient and I am amazed that it has reduced my curbside trash to about a quarter of what it was. Thank you (and SWAC) for all you do to promote recycling.” – **Communicative**
- “I assume you are working on getting **additional drop off locations.**” – **Work to be done.**

Solid Waste Advisory Committee 2023

SWAC'S Role in the community

- Take a **leading role** in helping the Town maintain and enhance its integrated solid waste management program.
- Encourage development and implementation of environmentally, fiscally, and socially sound means and methods to **reduce trash tonnage** by smart recycling, greater reuse, food waste separation and reduced packaging.
- **Operate the *Pick of the Litter Swap Shop*** to promote waste reduction by reuse and repurposing

Solid Waste Advisory Committee 2023

Acknowledgements and appreciation

Department of Public Works

Town Manager's office

Swap Shop patrons and volunteers

Falmouth Community

Falmouth Enterprise

Select Board

Solid Waste Advisory Committee 2023

Falmouth 2023 Accomplishments

New and ongoing initiatives

- Formation of the **Plastic Reduction Advisory Committee**
- Public **schools** cafeteria food waste separation for **composting** at Mullen-Hall with other schools to follow this school year
- **Quarterly used textile and clothing drop off** collection events
- First **shredding paper event** (11/18).
- **Food waste drop off at WMF** achieved new high of 5,200 pounds/month in July.
- Participation in Barnstable County **Household Hazardous Waste collection events**
- **Outreach to the county** regarding development of an Upper Cape regional food waste composting facility

Solid Waste Advisory Committee 2023

Falmouth 2023 Accomplishments

Messaging to the community

- Expanded information on **town website**
- Hosted **public forums/Q&As**
- Used **social media**
- Correspondence to residents via **email and phone**
- Created **press releases**
- Generated Falmouth Enterprise **reporting**

Solid Waste Advisory Committee 2023

Falmouth 2023 Accomplishments

Pick of the Litter Swap Shop

- 9,446 visits YTD; **57% increase** from 2022
- Pick Chicks **volunteers** increased from 4 (early 2022) to 19 in November 2023
- Greater volume and **tonnage** of items **diverted** to second and/or new uses
- Facebook **buzz**
- Engages community in waste reduction and reuse
- Excellent support from **WMF staff**

Solid Waste Advisory Committee 2023

CY 2024 (and beyond) Challenges and Opportunities

Trash tonnage reduction - food waste separation and composting

- **Build on the Falmouth schools initiative** to encourage family food waste separation and composting.
- **Inform and educate** community on means and methods
- **Reach and engage** every member of our community.
- Actively engage with **County, Upper Cape communities and private sector** to identify and move forward with establishment of an Upper Cape composting facility.
- Evaluate means and methods to establish **town-wide** food waste separation and composting.

Trash tonnage reduction – residents eliminating recyclables from trash

Swap Shop - Develop and implement plan to provide Swap Shop with **more parking and improved facilities**

Solid Waste Advisory Committee 2023

Requests

A half-time recycling and solid waste coordinator and a committee of volunteers can only accomplish so much.

- Include and approve FY2025 town operating budget line item to make the Recycling and Solid Waste Management coordinator position full time (from current 19 hr/w) at a grade/salary level commensurate with actual responsibilities.
- Authorize DPW to develop an integrated solid waste management plan.

OPEN SESSION

BUSINESS

2. Report – Recreation Committee **(15 minutes)**

November 6, 2023



AGENDA ITEM SUMMARY SHEET

ITEM NUMBER: Business 2.

ITEM TITLE: Report- Recreation Committee

MEETING DATE: 11/6/2023

WORK SESSION **REGULAR MEETING** **PUBLIC HEARING**

SUBMITTED BY: Mike Renshaw, Town Manager

ATTACHMENTS: Recreation Committee Presentation

PURPOSE:

The Chairman of the Recreation Committee will present an annual report to the Select Board.

BACKGROUND/SUMMARY:

- In accordance with the Town Charter, the Recreation Committee is comprised of 7 appointed members.
- The Recreation Committee is responsible for recommending policies to the Select Board regarding comprehensive year-round, indoor-outdoor recreation policies and programs.
- Such policies and programs shall be designed to meet the recreational needs of children, youth, adults and the elderly.

DEPARTMENT RECOMMENDATION:

This report is being provided for informational purposes only; no formal action is requested.

OPTIONS:

N/A

BUDGET INFORMATION: Applicable: Not Applicable: Budgeted: Yes No

Fund	Dept.	Acct No.	Budget	Balance	Requested	Remaining

FINANCE DIRECTOR COMMENTS (IF APPLICABLE):

N/A

TOWN MANAGER COMMENTS:

This report is being provided for informational purposes only; no formal action is requested.

Michael Renshaw

Town Manager

11/2/2023

Date

Recreation Department / Committee

The mission of the Recreation Department is to provide a safe and healthy environment that provides sportsmanship, respect, responsibility and teamwork while always increasing self-esteem in all our programs and to improve quality of life for the citizens of Falmouth.

The biggest accomplishment for the Recreation Department this past year was the completion of the Nye Park Tennis/Pickleball/Basketball complex in North Falmouth. Since its opening in August all three aspects of the courts have been very busy. As many as 30-40 Pickleball players are at courts playing most of every day. Many thanks go out to the DPW Engineering Department for their dedicated work for this project.

The Recreation Departments Summer Adventure Program was attended by 130 children for four sessions. Field Trips including Water Whizz, The Cape Cod Inflatable Park and the Buttonwood Park Zoo were enjoyed by all. Other Recreation Department programs included our Summer Sailing Program, Jr. Golf at the Falmouth Country Club (over 50 children registered for this program) Youth Soccer (which had over 500 registrations), Youth Basketball, T-Ball and Jr. Baseball. Continuing programs also include, Friday Night Family Nights and Youth Nights, Saturday Birthday Parties, After School Open Gym, Teen Center, Wednesday Night High School Basketball and Volleyball.



One of the most popular programs held at the Recreation Department is the annual Celebrations After Prom Party. The party is put on by Falmouth Together We Can. This year marked the 27th year and was attended by approximately 300 students.



New Programs including Summer Basketball Skills Clinic and our first annual Trunk or Treat (15 Trunks, attended by over 200 children in costumes) “Insert photo here” were very popular and we look forward to continuing them in the next year. Also, a program sponsored by the Falmouth Human Services Department and organized by the Duffy Health Care Center supporting at risk youth has been a great program, and we look forward to continuing.

Continuing Adult programs include, Monday Night Women’s Soccer, Tuesday Night Volleyball and Thursday Night Basketball, Pickleball, Senior Pickleball, Jackie Sorenson Aerobics, Tae Kwon Do, Ta Ji

Quan, Ki Akido, Crazy Quilters Quilt show, along with numerous Falmouth Community School programs. Another wonderful and much needed program is a Parkinson's support group that has been very well attended. They meet monthly for support and enjoy playing Ping Pong and Pool.

The Recreation Department continues to support the VNA with Blood Drives that help the Community in times of need, and the Community Center is also a Warming and Electronic Device charging center in times of power outages due to winter or seasonal storms.

The Recreation Department continues to work towards bringing needed Recreational activities for all ages for the citizens (children, young adults and elderly) the Town of Falmouth. This would not be possible without the continued support of the DPW and all of their Department Heads who continue to support us here at the Recreation Department.

I would like to thank the Recreation Department Staff, Assistant Director Kevin Rottler, Program Directors Adam Souweine, Tracy Trotto, and Administrative Assistant Lindsey Demers for their hard work and dedicated support.

I would like to thank the Recreation Committee for their dedication and hard work in bringing Recreation to the forefront for the Town of Falmouth.

Recreation Committee: Chair Robert Brown, Vice Chair Sandy Cuny, Scott Ghelfi, Tom Zine, Rich Boles, Mike Heylin and Patricia Morano.

Respectfully Submitted,
Joe Olenick-Recreation Director

OPEN SESSION

BUSINESS

3. Report – Commission on Substance Use **(15 minutes)**



AGENDA ITEM SUMMARY SHEET

ITEM NUMBER: Business 3.

ITEM TITLE: Annual Report of the Substance Use Commission

MEETING DATE: 11/6/2023

WORK SESSION **REGULAR MEETING** **PUBLIC HEARING**

SUBMITTED BY: Suzie Hauptmann on behalf of Commission on Substance Use

ATTACHMENTS: Commission annual report, Supporting docs: Statewide Municipal Agreement on Opioid Abatement Funds (with attention to pages 4-9), Spreadsheet on Falmouth allocations through 2038, Additional County docs for related info and data: County presentation on Opioid Settlement Funds, most recent county Substance Use Assessment,

PURPOSE:

The Falmouth Commission on Substance Use will be presenting its annual report to the Select Board with special emphasis on the Community Engagement work recently undertaken that relates to the Municipal Opioid Abatement Funds.

We will describe the community engagement timeline process, key takeaways, and plans to initiate an RFP solicitation process for the disbursement of funds that is reflective of the information collected during the community engagement process.

BACKGROUND/SUMMARY:

- The Town has begun to receive abatement funds as a result of the Statewide settlement with Opioid manufacturers and distributors.

- Best practice is to include people impacted by substance use disorder as part of the decision-making on how to spend the funds (i.e.: people in recovery, people who are actively using substances, family members).
- And, to spend funds on substance use-related projects that will directly impact people with substance use disorder and their loved ones.
- The Commission, in partnership with the Human Services Director, Suzie Hauptmann, engaged the community through a series of community conversations and focus groups on the impacts of the Opioid epidemic.
- Details of this process to be shared by the Commission with an in-person presentation at the 11/6/23 Select Board meeting.

DEPARTMENT RECOMMENDATION:

Feedback welcome. No vote requested.

BUDGET INFORMATION: Applicable: Not Applicable: Budgeted: Yes No

Fund	Dept.	Acct No.	Budget	Balance	Requested	Remaining
Opioid Abatement	TM			\$293,287.83		

- The spending of the Opioid Abatement funds falls under the jurisdiction of the Town Manager. No budget vote requested.
- Total funds to be received through 2038 is approx. \$2.4 million. Averaged over the next 15 years to be \$158,855.70. These funds do not expire and do not need to be spent within the fiscal year in which they are received or appropriated. The funds will remain in a budget line item for the expressed purpose of mitigating the impacts of the Opioid epidemic.

FINANCE DIRECTOR COMMENTS (IF APPLICABLE):

N/A

TOWN MANAGER COMMENTS:

This report is for informational purposes only; no formal action is requested.

Michael Renshaw

11/3/2023

Town Manager

Date

Commission on Substance Use



The mission of the Falmouth Commission on Substance Use (FCSU) is to prevent substance use among Falmouth's citizens, provide information and education to the community and to promote the development and availability of a continuum of substance use services for all Falmouth residents.

This fiscal year we said goodbye and thank you to Doris Kramer and Kath Shilling. And we were able to bring on board three new Commissioners: Rabbi Elias Lieberman, Richard Corey and Dennis Lyons. All bring experience and knowledge to the table, and we are happy to have them join us.

The Commission has continued to pursue its mission of preventing substance use disorders among Falmouth residents by highlighting activities that promote wellness and support recovery. We continue to strengthen our partnerships with WellStrong, The Aids Support Group of Cape Cod, Learning to Cope and the Barnstable County Regional Substance Addiction Council and Gosnold.

In September we presented a program at the Falmouth Library with guest speaker Michael Blanchard. Michael is a person in recovery who uses his talents as a photographer and writer to inspire others to seek support and recovery. October brought our participation at the Falmouth Recreation Departments Trunk of Treat event where we were able to engage with local families and hand out our materials. This month also saw the Commission embark on a partnership with Learn to Cope and Aids Support Group of Cape Cod to have Nalox boxes (Opioid rescue kits similar to a first aid box) in town buildings. In December we had an informative presentation by Rev. Saramaria Allenby on Recovery and Spirituality. Collaboration with Learn to Cope in February enabled us to co-host a presentation at Falmouth High School titled "Impact of Sports Injuries on Student Athletes and Exposure to Substance Use Disorder". March began our work regarding the Opioid Remediation Funds to enable us to make recommendations to the Town Manager and Selectboard on how to spend monies the town will be getting for the next 18 years. We hired a consultant and formed a design team to plan how to engage the community in this process. We also engaged others to act as an advisory group, helping to spread the word that we wanted resident participation. Our first event was in June, "A Community Conversation in the Opioid Epidemic" and over 60 people attended.

In FY 23 the Commission supported Together We Can After Prom Party with \$1500, and hired Sky Fress-Cole to help plan and facilitate the Opioid Remediation Fund Process in the amount of \$2587.80.

Respectfully submitted,
Beverly Costa-Ciavola
Chairperson



Falmouth

COMMISSION ON SUBSTANCE USE

Targeting the Whole Community

Members:

Samantha Bauer
Beverly Costa- Ciavola,
Chairperson

Welcomed new members:

Rick Corey
Rabbi Elias Lieberman
Dennis Lyons

Staff Liaison:

Suzie Hauptmann

Mission:

The mission of the Falmouth Commission on Substance Use is to prevent substance use among Falmouth's citizens, provide information and education to the community and to promote the development and availability of a continuum of substance use services for all residents.

Thank you to this year's outgoing members:

Kath Schilling
Doris Kraemer

FY 23 - TIMELINE

SEPTEMBER



Celebrated Recovery Month with event featuring the recovery journey and art of artist/photographer Michael Blanchard

OCTOBER



Trunk or Treat - Shared prevention materials, engaged with families

DECEMBER



Naloxone Initiative – introduced to Naloxone initiative and endorsed the placement of boxes in Town buildings

FEBRUARY



Co-sponsored Presentation at Falmouth High School - Impact of sports injuries and exposure to Substance Use Disorder

MARCH



Began the Community Engagement process regarding the Municipal Opioid Abatement Funds

MAY



Supported Celebrations After Prom event



State Guidelines for Municipal Spending of Opioid Abatement Funds

- Opioid Use Disorder Treatment
- Support People in Treatment + Recovery
- Connections to Care
- Harm Reduction
- Address the Needs of Criminal-Justice-Involved-People
- Support Pregnant or Parenting Women + their Families,
Including Babies with Neonatal Abstinence Syndrome
- Prevent Misuse of Opioids + Implement Prevention
Education

FALMOUTH Allocation of Municipal Opioid Abatement Funds by Settlement

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	TOTAL Estimated	
Settlement #1	\$ 156,833.00	\$ 83,113.00	\$ 113,168.00	\$ 118,527.00	\$ 73,503.00	\$ 73,503.00	\$ 84,726.00	\$ 87,398.00	\$ 87,398.00	\$ 75,452.00	\$ 62,998.00	\$ 62,998.00	\$ 62,998.00	\$ 62,998.00	\$ 62,998.00	\$ 62,998.00	\$ 62,998.00	\$ 62,998.00	\$ 1,394,607.00
Settlement #2																			
Allergan	\$ -	\$ 18,623.69	\$ 18,623.69	\$ 18,623.69	\$ 18,623.69	\$ 18,623.69	\$ 18,623.69	\$ 18,623.69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,365.83
Teva	\$ -	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ -	\$ -	\$ -	\$ 218,825.62
CVS	\$ -	\$ 20,699.89	\$ 16,503.00	\$ 32,979.85	\$ 32,979.85	\$ 32,979.85	\$ 32,979.85	\$ 31,332.17	\$ 29,658.33	\$ 29,658.33	\$ 29,658.33	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 289,429.45
Walgreens	\$ 24,285.72	\$ 16,030.20	\$ 16,030.20	\$ 16,030.20	\$ 16,030.20	\$ 16,030.20	\$ 16,030.20	\$ 16,030.20	\$ 24,285.72	\$ 24,285.72	\$ 24,285.72	\$ 24,285.72	\$ 24,285.72	\$ 24,285.72	\$ 24,285.72	\$ 24,285.72	\$ -	\$ -	\$ 306,497.16
Walmart	\$ -	\$ 11,656.12	\$ 11,656.12	\$ 11,656.12	\$ 2,914.03	\$ 2,914.03	\$ 2,914.03	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,710.45
Total #2	\$ 24,285.72	\$ 83,842.64	\$ 79,645.75	\$ 96,122.60	\$ 87,380.51	\$ 87,380.51	\$ 87,380.51	\$ 82,818.80	\$ 70,776.79	\$ 70,776.79	\$ 70,776.79	\$ 41,118.46	\$ 41,118.46	\$ 41,118.46	\$ 24,285.72	\$ -	\$ -	\$ -	\$ 988,828.51
TOTAL	\$ 181,118.72	\$ 166,955.64	\$ 192,813.75	\$ 214,649.60	\$ 160,883.51	\$ 160,883.51	\$ 172,106.51	\$ 170,216.80	\$ 158,174.79	\$ 146,228.79	\$ 133,774.79	\$ 104,116.46	\$ 104,116.46	\$ 104,116.46	\$ 87,283.72	\$ 62,998.00	\$ 62,998.00	\$ 62,998.00	\$ 2,383,435.51
Average spread across remaining 15 years:	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 2,383,435.51

Community Engagement

Overview & Goals:

- To engage with the community, increasing awareness around settlement funds and other town opportunities for involvement
- To involve people with substance use disorder and other lived experience in decision-making processes
- To be as inclusive as possible
- To be thoughtful and intentional with the process and to not create more harm for community members
- To create a model practice with community engagement event templates which towns can duplicate and individualize to the needs of each area

Partners:

- **Suzie Hauptmann, Human Services Director**
- **Kate Lena, Barnstable County Human Services - Substance Use Prevention Program Manager**
- **Advisory Group - Interested citizens and community stakeholders**
- **Sky Freyss-Cole, Consultant/Facilitator**
- **Design Team**
- **Community Members - People with lived experience/ those personally affected by the Opioid Crisis**



Engagement Process and Timeline:

March-May:

Convened Advisory Group, Engaged Consultant/Facilitator, created design team and prep.

June:

Convened large Community Conversation

September:

Convened 5 Focus groups

October:

Held a Reflecting Back session and 2 FCSU working sessions



Join us at the table!
Let's talk about the opioid epidemic in Falmouth.

THURSDAY
June 22, 2023 • 5:30-8:30pm
St. Barnabas Church • 51 Main Street • Falmouth

The Falmouth Commission on Substance Use invites you to have a facilitated conversation and share your experience about community, Falmouth residents affected by Opioid Use Disorder and its impact on the process of identifying priority needs in Falmouth that will help guide future spending of Opioid Settlement funds.

Confidential RSVP: Scan QR Code: <https://forms.gle/8888888888888888>
Email: info@falmouthcommissiononsubstanceuse.org
Call: 508-548-0533. QR reader and stickers will be provided (please make a QR number of stickers to bring).

COMMISSION ON SUBSTANCE USE
Engaging the Whole Community

Join a focus group!
Let's talk about the opioid epidemic in Falmouth...

The Falmouth Commission on Substance Use is hosting a series of focus group conversations as part of our community engagement process this year. Falmouth residents who are or have been impacted by the Opioid epidemic are encouraged to participate in a focus group that best fits their experience.

- SEPTEMBER 18TH, 5:00 PM: FAMILY MEMBERS OF PEOPLE IN ACTIVE ADDICTION, AND/OR IN RECOVERY FROM OPIOID USE DISORDER
- SEPTEMBER 27TH, 5:00 PM: PARENTS IN RECOVERY OR SEEKING RECOVERY FROM OPIOID USE DISORDER
- SEPTEMBER 27TH, 7:00 PM: PARENTS IN RECOVERY OR SEEKING RECOVERY FROM OPIOID USE DISORDER
- SEPTEMBER 28TH, 3:00 PM: YOUTH PEOPLE IN RECOVERY, SEEKING RECOVERY, OR STRUGGLING WITH THEIR SUBSTANCE USE (2A AND UNDER) • GUY CARVEY REC CENTER

SVP: All focus groups to be held in Falmouth. Please use the following link: <https://forms.gle/8888888888888888> or call 508-548-0533 to register.

COMMISSION ON SUBSTANCE USE
Engaging the Whole Community

Join a focus group!
Your Opinion Matters! Let's talk about the opioid epidemic in Falmouth.

WEDNESDAY, SEPTEMBER 27TH, 3:00 PM
FALMOUTH SCHOOL ADMINISTRATION BUILDING

The Falmouth Commission on Substance Use is hosting a focus group conversation with Falmouth Public School personnel on the impact of the opioid epidemic as part of our community engagement process this year. We encourage participants in this focus group to share their experience on how the crisis has impacted them, their students and the families they serve.

RSVP: Please use the following link: <https://forms.gle/8888888888888888> • QR Code or Call 508-548-0533 to register. (Registration is confidential (do not need full name).)

COMMISSION ON SUBSTANCE USE
Engaging the Whole Community

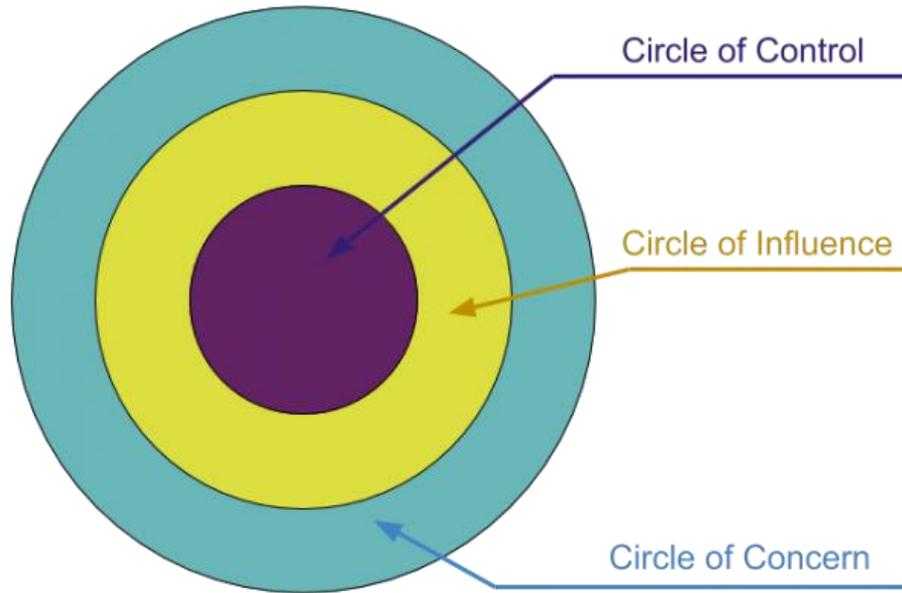
THANK YOU!

COMMISSION ON SUBSTANCE USE
Engaging the Whole Community

Key Themes:



- Need for more Recovery Support Navigation
- Helping with basic tangible needs for people in early recovery
- Need to do more to LESSEN STIGMA
- Prevention & early intervention for youth and adolescents
- Need updated baseline data for youth risk behaviors
- Need improved access to treatment
- Transportation barriers at every level
- Need to address early trauma in people's lives
- Community events can be helpful - raise awareness, break stigma, provide support
- Education needed across the board
- Increase awareness about the resources that currently exist
- Capitalizing on growing models like WellStrong and Pier Recovery
- There is so much that is still broken
- People are still dying – 13 Opioid overdose deaths in Falmouth in 2022
- Falmouth has a strong recovery community - a solid foundation to build upon - and one that should be celebrated
- The issue of Sober houses - need for better access, better management, more oversight
- Better insurance coverage
- Lack of enough behavioral health supports in the region



Circles of control, influence, and concern

legal positive meetings integrate adults community
finding breaking reimbursement access youth detox
together stigma prevention first starts peer communication
support new early wellstrong beds use mothers
information living **education** etc **sober** outreach good
responders people schools **services** houses need
just family treatment care intervention school **services** mobile
help housing workers addiction integrated cape caregiver
scholarships recovery resources easier center health increased
training parents programs nothing resources easier center health increased
insurance police programs nothing resources easier center health increased
women availability continuing changes **kids** thresholds
insurances aftercare

QUESTIONS

THANK YOU

Next Steps:

- Work with town staff to create RFP/grant application for distribution in January 2024
- Continue community engagement via regular Commission meetings and additional focus groups as needed
- Outreach to FPS on youth substance use rates and collaborate on surveying for updated data

Massachusetts State-Subdivision Agreement for Statewide Opioid Settlements

A. Statewide Opioid Settlements. As used herein, the term “**Statewide Opioid Settlements**” refers to statewide opioid settlements reached by or before January 1, 2026 between the Massachusetts Attorney General and non-bankrupt opioid industry participants, pursuant to which certain Massachusetts political subdivisions (“**Massachusetts Subdivisions**”) are eligible to participate and share in Global Settlement Abatement Funds (“**Abatement Funds**”), in exchange for releases. For avoidance of doubt, the July 2021 opioid settlements between the Massachusetts Attorney General and opioid distributors McKesson, Cardinal, AmerisourceBergen, and opioid-maker Johnson & Johnson (“**Settlements**”) are Statewide Opioid Settlements. Unless otherwise stated, the capitalized terms herein shall have the same meaning as in the Settlements.

B. Massachusetts Abatement Terms. Abatement Funds shall be used solely to supplement and strengthen, rather than supplant, resources for prevention, harm reduction, treatment, and recovery, in accordance with the purposes and subject to the requirements in the appended Massachusetts Abatement Terms.

C. Allocation of Abatement Funds to Massachusetts Subdivisions. The Massachusetts Subdivisions shall collectively be eligible to receive 40% of each Annual Payment of Abatement Funds that come into the state, [allocated among them in the percentages reflected in the Settlements](#), so long as they timely submit [Subdivision Settlement Participation Forms](#) in the form attached to the Statewide Opioid Settlements. Participating Subdivisions may elect to share or pool the funds they receive and collaborate on abatement efforts. Participating Subdivisions may also elect to reallocate to the statewide Opioid Recovery and Remediation Fund some or all of their allocation of any Statewide Opioid Settlement with timely notice to the Settlement Administrator.

D. Allocation of Abatement Funds to Statewide Opioid Recovery and Remediation Fund. The statewide [Opioid Recovery and Remediation Fund](#) (“**ORRF**”) shall receive 60% of each Annual Payment of Abatement Funds as well as: (a) amounts voluntarily reallocated to it by Participating Subdivisions; (b) amounts allocated to Subdivisions that are Non-Participating Subdivisions as of a Payment Date; and (c) any other Abatement Funds not paid out pursuant to Section C. The ORRF is a Statutory Trust, as that term is defined in the Settlements, established by the legislature in 2021 to expand access to opioid use disorder, prevention, intervention, treatment and recovery options throughout Massachusetts. The ORRF is administered by the Executive Office of Health and Human Services in consultation with a [20-member state- and municipal-appointed advisory council](#) with expertise and experience with opioid use disorder.¹

E. Consent Judgments. This Agreement will be appended to proposed Consent Judgments filed in the Massachusetts Superior Court, in an action or actions filed by the Attorney General, consistent with the Statewide Opioid Settlements and any related legislation. In the event of a

¹ Current appointees include nonprofit leaders, physicians, professors, and public officials from Amherst, Boston, Brockton, Falmouth, Framingham, Lynn, New Bedford, Pittsfield, Springfield, and Worcester. The advisory council holds public meetings every quarter about priorities for addressing the opioid epidemic in Massachusetts.

conflict between this Agreement and the Statewide Opioid Settlements, the Statewide Opioid Settlements will govern.

F. State-Subdivision Agreement. This Agreement is a State-Subdivision Agreement as forth in [Exhibit O](#) to the Settlements and shall take effect subject to the approval requirements therein.

G. Authority. The undersigned officials understand and agree to be bound by this Agreement and represent that their execution of this Agreement is voluntary and authorized.

H. Counterparts. This Agreement may be executed in counterparts, each of which constitutes an original and all of which constitute one and the same Agreement.

<p>THE COMMONWEALTH OF MASSACHUSETTS</p> <p>MAURA HEALEY ATTORNEY GENERAL</p>  <p>Office of the Attorney General One Ashburton Place Boston, MA 02108</p> <p>Date: March 4, 2022</p>	<p>Name of Participating Subdivision: Town of Falmouth</p> <p>Signature: </p> <p>Name of Signer: Julian M. Suso</p> <p>Title: Town Manager</p> <p>Address: 59 Town Hall Square Falmouth, MA 02540</p> <p>Phone Number: 508-495-7320</p> <p>Email: townmanager@falmouthma.gov</p> <p>Date: 3/29/22</p>
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MASSACHUSETTS ABATEMENT TERMS

I. STATEWIDE COMMITMENT TO ABATEMENT

The Commonwealth and its municipalities have a shared commitment to using abatement funds recovered from statewide opioid settlements to supplement and strengthen resources available to Massachusetts communities and families for substance use disorder prevention, harm reduction, treatment, and recovery in a manner that:

- ❖ reflects the input of our communities, of people who have personal experience with the opioid crisis, of experts in treatment and prevention, and of staff and organizations that are carrying out the abatement work;
- ❖ addresses disparities in existing services and outcomes and improves equity and the health of individuals and communities disadvantaged by race, wealth, and stigma, including through efforts to increase diversity among service providers;
- ❖ addresses mental health conditions, substance use disorders, and other behavior health needs that occur together with opioid use disorder (“OUD”);
- ❖ leverages programs and services already reimbursed by state agencies and programs, including direct care reimbursed by MassHealth and the state’s Bureau of Substance Addiction Services (“BSAS”); and
- ❖ encourages innovation, fills gaps and fixes shortcomings of existing approaches; supplements rather than supplants resources for prevention, harm reduction, treatment, and recovery; includes evidence-based, evidence-informed, and promising programs; and takes advantage of the flexibility that is allowed for these funds.²

This document sets forth: how abatement funds from these settlements must be used by the state and its municipalities (Sections II and III); how the state will support municipal abatement initiatives (Section IV); and state and municipal reporting requirements (Section V).

II. STATE USE OF ABATEMENT FUNDS

Abatement funds directed to the state shall be deposited into the [statewide Opioid Recovery and Remediation Fund](#) to supplement prevention, harm reduction, treatment, and recovery programs throughout Massachusetts. The Fund is overseen by the Commonwealth’s Executive Office of Health and Human Services (“EOHHS”) together with a [Council comprised of 10 municipal appointees appointed by the Massachusetts Municipal Association and 10 state](#)

² In this document, the words “fund” and “support” are used interchangeably and mean to create, expand, or sustain a program, service, or activity. References to persons with opioid use disorder are intended in a broad practical manner to address the public health crisis, rather than to require a clinical diagnosis, and they include, for example, persons who have suffered an opioid overdose. It is also understood that OUD is often accompanied by co-occurring substance use disorder or mental health conditions, and it is intended that the strategies in this document will support persons with OUD and any co-occurring SUD and mental health conditions.

[appointees](#) qualified by experience and expertise regarding opioid use disorder. Appointees serve for two years. The Council holds public meetings every quarter to identify priorities for addressing the opioid epidemic in Massachusetts.

III. MUNICIPAL USE OF ABATEMENT FUNDS

Abatement funds allocated to municipalities shall be used to implement the strategies set forth below. Municipalities are encouraged to pool abatement funds to increase their impact, including by utilizing the [Office of Local and Regional Health's Shared Service infrastructure](#). Municipal abatement funds shall not be used to fund care reimbursed by the state, including through MassHealth and BSAS, although local or area agencies or programs that provide state-reimbursed services can be supported financially in other ways that help meet the needs of their participants.

1. Opioid Use Disorder Treatment

Support and promote treatment of persons with OUD, including through programs or strategies that:

- a. Expand mobile intervention, treatment, telehealth treatment, and recovery services offered by qualified providers, including peer recovery coaches.
- b. Support evidence-based withdrawal management services for people with OUD and any co-occurring mental health conditions.
- c. Make capital expenditures to rehabilitate and expand facilities that offer treatment for OUD, in partnership with treatment providers.
- d. Treat trauma for individuals with OUD (e.g., violence, sexual assault, human trafficking, or adverse childhood experiences) and family members (e.g., surviving family members after an overdose).

2. Support People In Treatment And Recovery

Support and promote programs or strategies that:

- a. Provide comprehensive wrap-around services to individuals with OUD, including job placement, job training, or childcare.
- b. Provide access to housing for people with OUD, including supportive housing, recovery housing, housing, rent, move-in deposits, and utilities assistance programs, training for housing providers, or recovery housing programs that integrate FDA-approved medication with other support services.
- c. Rehabilitate properties appropriate for low-threshold and recovery housing, including in partnership with DHCD-funded agencies and OUD-specialized organizations.
- d. Provide peer support specialists that support people in accessing OUD treatment, trauma-informed counseling and recovery support, harm reduction services, primary healthcare,

or other services, including support for long-term recovery encompassing relapse, treatment, and continued recovery.

- e. Provide community support services, including social and legal services, to assist in deinstitutionalizing persons with OUD.
- f. Support or expand peer-recovery centers, which may include support groups, social events, computer access, or other services for persons with OUD.
- g. Provide transportation to treatment or recovery services for persons with OUD.
- h. Provide employment training or educational services for persons with OUD, such as job training, job placement, interview coaching, community college or vocational school courses, transportation to these activities, or similar supports.
- i. Increase the number and capacity of high-quality recovery programs to help people in recovery.
- j. Engage non-profits, faith-based communities, and community coalitions to support people in treatment and recovery and to support family members in their efforts to support the person with OUD in the family.
- k. Support programs for recovery in schools and/or standalone recovery high schools.
- l. Support bereaved families and frontline care providers.

3. Connections To Care

Provide connections to care for people who have, or are at risk of developing, OUD through programs or strategies that:

- a. Support the work of Emergency Medical Systems, including peer support specialists and post-overdose response teams, to connect individuals to trauma-informed treatment recovery support, harm reduction services, primary healthcare, or other appropriate services following an opioid overdose or other opioid-related adverse event.
- b. Support school-based services related to OUD, such as school-based contacts that parents can engage with to seek immediate treatment services for their child; and support prevention, intervention, treatment, and recovery programs focused on young people. This should include alternatives to suspension or interaction with school resource officers such as restorative justice approaches.
- c. Fund services or training to encourage early identification and intervention for families, children, or adolescents who may be struggling with use of drugs or mental health conditions, including peer-based programs and Youth Mental Health First Aid. Training programs may target families, caregivers, school staff, peers, neighbors, health or human services professionals, or others in contact with children or adolescents.

- d. Include Fire Department partnerships such as Safe Stations.³

4. Harm Reduction

Support efforts to prevent overdose deaths or other opioid-related harms through strategies that:

- a. Increase availability of naloxone and other drugs that treat overdoses for first responders,⁴ overdose patients, individuals with OUD and their friends and family, schools, community-based organizations, community navigators and outreach workers, persons being released from jail or prison, or the public.
- b. Provide training and education regarding naloxone and other drugs that treat overdoses.
- c. “Naloxone Plus” strategies to ensure that individuals who receive naloxone to reverse an overdose are linked to treatment programs or other appropriate services.
- d. Approve and fund syringe service programs and other programs to reduce harms associated with drug use, including supplies, staffing, space, peer support services, referrals to treatment, fentanyl checking, syringe collection and disposal, connections to care, and the full range of harm reduction and treatment services provided by these programs.
- e. Support mobile units that offer or provide referrals to harm reduction services, treatment, recovery supports, primary and behavioral health care, recovery support, or other appropriate services to persons with OUD.
- f. Promote efforts to train health care providers, students, peer recovery coaches, recovery outreach specialists, or other professionals that provide care to persons who use opioids or persons with OUD in crisis training and harm reduction strategies.
- g. Active outreach strategies such as the Drug Abuse Response Team model or the Post Overdose Support Team model.
- h. Provide outreach and services for people who use drugs and are not yet in treatment, including services that build relationships with and support for people with OUD.

5. Address The Needs Of Criminal-Justice-Involved Persons

Support diversion and deflection programs and strategies for criminal-justice-involved persons with OUD, including:

- a. Programs, that connect individuals involved in the criminal justice system and upon release from jail or prison to OUD harm reduction services, treatment, recovery support, primary healthcare, prevention, legal support, or other supports, or that provide these

³ Safe Stations currently operate in Fall River and Revere. *See, e.g.,* <https://www.mma.org/fall-river-fire-stations-become-safe-stations-for-people-seeking-addiction-treatment/>.

⁴ Municipalities can purchase discounted naloxone kits from the State Office of Pharmacy Services. *See* <https://www.mass.gov/service-details/bulk-purchasing-of-naloxone>.

services.

- b. Co-responder and/or alternative responder models to address OUD-related 911 calls with greater OUD expertise.
- c. Public safety-led diversion strategies such as the Law Enforcement Assisted Diversion model.
- d. Participate in membership organizations such as the Police Assisted Addiction Recovery Initiative for training and networking and utilize law enforcement training opportunities such as the Safety and Health Integration in the Enforcement of Laws on Drugs (SHIELD) model.⁵

6. Support Pregnant Or Parenting Women And Their Families, Including Babies With Neonatal Abstinence Syndrome

Support pregnant or parenting women with OUD and their families, including babies with neonatal abstinence syndrome, through programs or strategies that provide family supports or childcare services for parents with OUD, including supporting programs such as:

- a. FIRST Steps Together, a home visiting program for parents in recovery that currently has seven sites serving cities and towns across the state;
- b. Pregnant/post-partum and family residential treatment programs, including and in addition to the eight family residential treatment programs currently funded by DPH; and
- c. the Moms Do Care recovery support program that has grown from two to ten programs in the state.

7. Prevent Misuse Of Opioids And Implement Prevention Education

Support efforts to prevent misuse of opioids through strategies that:

- a. Support programs, policies, and practices that have demonstrated effectiveness in preventing drug misuse among youth. These strategies can be found at a number of existing evidence-based registries such as Blueprints for Health Youth Development (<https://www.blueprintsprograms.org/>).
- b. Support community coalitions in developing and implementing a comprehensive strategic plan for substance misuse prevention. There are a number of evidence based models for strategic planning to consider including but not limited to the Strategic Prevention Framework developed by the U.S. Substance Abuse and Mental Health Services Administration (<https://www.samhsa.gov/sites/default/files/20190620-samhsa-strategic-prevention-framework-guide.pdf>) and Communities That Care developed by the University of Washington (<https://www.communitiesthatcare.net/programs/ctc-plus/>).
- c. Engage a robust multi-sector coalition of stakeholders in both the development and implementation of the above stated strategic plan (<https://www.prevention->

⁵ See <https://paariusa.org>

[first.org/centers/center-for-community-engagement/about-this-center/](https://www.mass.gov/info-details/first-org/centers/center-for-community-engagement/about-this-center/)).

- d. Support community-based education or intervention services for families, youth, and adolescents at risk for OUD.
- e. Support greater access to mental health services and supports for young people, including services provided in school and in the community to address mental health needs in young people that (when not addressed) increase the risk of opioid or another drug misuse.
- f. Initiate, enhance, and sustain local youth health assessment through the implementation of a validated survey tool to develop localized strategic plans that will inform the best ways to institute or enhance strategies to reduce and prevent youth substance misuse, including mental health services and supports for young people, intervention services for families, and youth-focused programs, policies, and practices that have demonstrated effectiveness in reducing and preventing drug misuse.

IV. STATE SUPPORT FOR MUNICIPAL ABATEMENT AND INTER-MUNICIPAL COLLABORATION

EOHHS and the Department of Public Health (DPH), including through its [Office of Local and Regional Health](#) (OLRH), will support municipal abatement initiatives by providing strategic guidance to help Massachusetts municipalities select and implement abatement strategies and [effectively pool their resources through inter-municipal Shared Service Agreements](#), as well as other technical assistance. By pooling resources, functions, and expertise, a consortium of cities and towns can expand the public health protections and services they offer residents.

In addition, EOHHS/DPH will collect information regarding municipal abatement and publish an annual report to provide the public with information about the municipal abatement work and to highlight effective strategies, lessons learned, and opportunities for further progress. The support for municipal abatement described in this Section IV will be funded by the state abatement funds described in Section II, above.

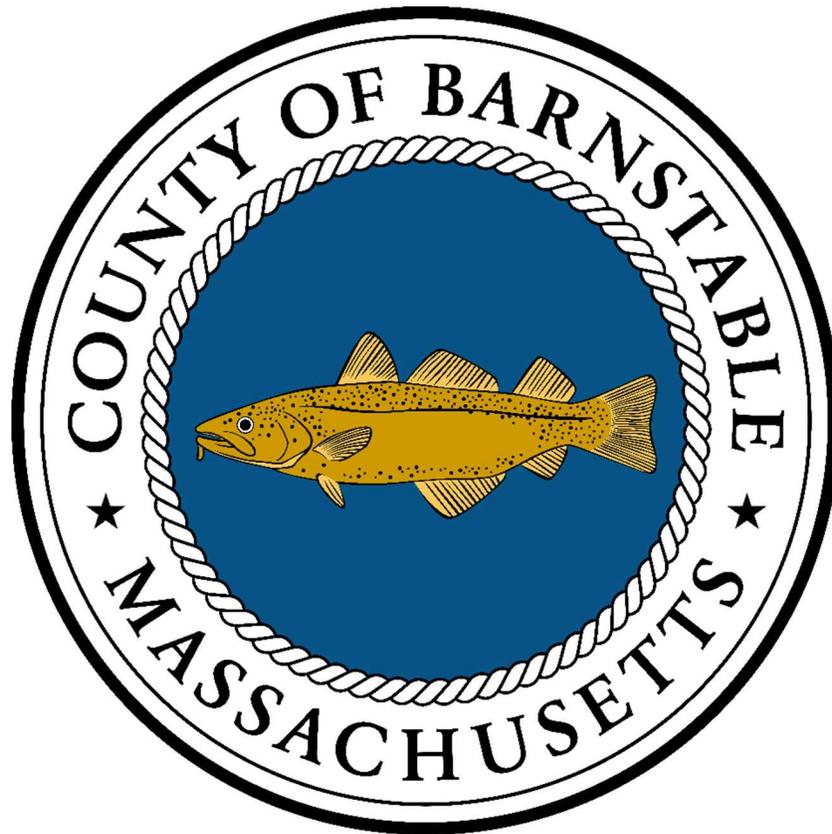
V. REPORTING AND RECORD-KEEPING REQUIREMENTS

A. STATE REPORTING. Annually, not later than October 1, the secretary of EOHHS shall file a report on the activity, revenue and expenditures to and from the statewide Opioid Recovery and Remediation Fund in the prior fiscal year with the clerks of the senate and the house of representatives, the house and senate committees on ways and means and the joint committee on mental health, substance use and recovery and made available on the executive office of health and human services' public website. The report shall include, but not be limited to: revenue credited to the fund; expenditures attributable to the administrative costs of the executive office; an itemized list of the funds expended from the fund; data and an assessment of how well resources have been directed to vulnerable and under-served communities. EOHHS filed its [first Annual Report](#) on October 1, 2021.

B. MUNICIPAL REPORTING. Cities and towns that receive annual abatement distributions of \$35,000⁶ or more, whether individually or pooled through OLRH Shared Service arrangements, will be required to submit annual reports of their Municipal Abatement Fund expenditures in the prior fiscal year to EOHHS, starting in FY2023. The reports shall include, but not be limited to: municipal abatement funds received; an itemized list of the funds expended for abatement and administrative costs, if applicable; the unexpended balance; a brief description of the funded abatement strategies and efforts to direct resources to vulnerable and under-served communities. Additional reporting-related guidance shall be provided. All municipalities must maintain, for a period of at least 5 years after funds are received, documents sufficient to reflect that Municipal Abatement Funds were utilized for the Municipal Abatement Strategies listed herein.⁷

⁶ EOHHS retains the right to modify this reporting threshold.

⁷ Nothing in this document reduces obligations under public records law.



Barnstable County Department of Human Services Substance Use Assessment

January 2023



Health Resources in Action
Advancing Public Health and Medical Research

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EXECUTIVE SUMMARY

Introduction

Substance use has continued to be a critical community concern in Barnstable County. To examine the current impact of substance use, Barnstable County Department of Human Services (BCDHS) undertook a comprehensive community assessment in 2022 focused on substance use to:

- Describe the mortality, morbidity, and societal costs of substance use
- Understand the community needs related to substance use
- Learn how these needs are and are not being met in the community
- Identify strengths and gaps in available resources

The 2022 assessment builds on a previous assessment in 2014, both conducted in partnership with Health Resources in Action (HRiA), a non-profit public health organization. To reflect changes in the field of substance use since the previous assessment, some changes in approach were made for this 2022 assessment. Specifically, the domains of focus were updated to be prevention, harm reduction, treatment, and recovery. The results in this 2022 report will be used to guide development of a 5-year action plan to direct future programming, policy, and funding priorities related to substance use in Barnstable County.

In doing this assessment work, we acknowledge that Barnstable County is on the lands of the Wampanoag Tribe, including the former Nauset Tribe. We recognize that Indigenous people are the traditional stewards of the land that we now occupy, living here long before Massachusetts was a state and still thriving here today. As we live and work on this land, we have a responsibility to acknowledge the Native people and work together with them to create healthy communities. By taking this small action in making a land acknowledgment, we hope the message will inspire others to stand in solidarity with Native nations.

Methods

This assessment utilized a community engaged assessment approach with ongoing input on assessment approaches and results from the Barnstable County Regional Substance Addiction Council Prevention Workgroup as well as through two public launch meetings held in September 2022 to gather broader community feedback on the assessment approach and goals. The results of the assessment will also be made accessible for the community through presentations by county staff to Barnstable County municipalities and other local entities (e.g., organizations, programs, groups, etc.). The assessment was conducted using a mixed methods approach to gain a robust understanding of substance use in Barnstable County including secondary data collection and qualitative data collection through group interviews and discussions with community members.

Nineteen interviews were conducted with 36 participants in total with perspectives in the areas of substance use prevention, harm reduction, treatment, and recovery. Interviewees included service providers at local organizations, community members, and other local stakeholders working in or with experiences related to substance use. Many of the individuals participating in these discussions brought multiple critical perspectives through sharing their lived experience with substance use.

Prevalence data related to substance use was collected from existing public data sources to describe the issue of substance use in Barnstable County. Indicators related to the cost of substance use services were requested from local service providers, organizations, programs, and other stakeholders to estimate the cost of substance use in Barnstable County. These cost data were analyzed by domain and, where possible, by substance.

Key Findings

The Barnstable County community is primarily White non-Hispanic and older compared to Massachusetts overall. The housing cost burden is higher for those in Barnstable County than in the state and a greater proportion of the county has public health insurance than the state overall. Very few people use public transportation; more renters than homeowners lack access to a vehicle.

In recent years, Barnstable County has had higher rates of opioid-related overdose and alcohol-impaired driving deaths than the state. In 2020, there were higher rates of hospitalization and emergency department visits for drug poisonings compared to the rates in Massachusetts. At state-funded treatment facilities, most of the admissions for those in Barnstable County were for alcohol and fentanyl or heroin. A higher percentage of adults in the county reported using alcohol and marijuana in the past month during the pandemic compared to Massachusetts; more than a third of adults in the county reported increased substance use since the pandemic started. Youth in Barnstable County report more current substance use of alcohol, marijuana, and vaping, than youth in the state overall.

Perceptions of Substance Use

Overall, service providers, community members, and other local stakeholders note that there are major concerns about opioids and overdose in their community; further elaborating that today these substances are different and stronger than in the past. According to their observations and experiences, there are two sides to the perception of substance use. There are those in the county who deny substance use is an issue in the

community and pointed out the related issue of stigma related to this view; individuals noted a contributing factor to this perception is the fact that the county is a tourist destination and can be said

“Cape Cod is tourist community [with a] huge income that comes from that for people. There is a look that we need to maintain and I think that there is a lot of stigma around substance use. You encounter ‘not in my back yard’ stuff.”

-Service Provider

“I feel that we have grown very much on Cape Cod. It’s talked about, I don’t feel strange bringing it up to people, it’s more of a fluid conversation. I can say I’m a person in recovery. It’s not a big shock to anyone and I wouldn’t have done that years ago.”

-Service Provider with Lived Experience

to have a “look to maintain”. On the other side, there are those who work collaboratively to address substance use and who have seen the awareness of substance use and its related issues increase, particularly the co-occurrence of mental health, trauma, and substance use. Those who have seen these positive changes in their community do note that more progress has been made in some communities than others and there are geographic inequities in availability of supports and services.

When thinking about the issue of substance use among youth, people shared that substance use is starting at younger ages and that there is a significant impact of intergenerational substance use.

Substance Use Services and Barriers to Access

Qualitative findings highlighted many impactful services across the domains including early childhood focused prevention programs, expansion of harm reduction services like Narcan distribution, effective treatment facilities with long-standing history in treating substance use in the county, and a supportive and diverse recovery community.

Those who shared their perspectives on prevention services noted there are few available and the primary venue for these is currently schools. They emphasized the importance of doing prevention work early in childhood and consistently through adolescence. There was also discussion of how non-traditional programs, such as those utilizing open conversations with young people, have the potential to impact both substance use and stigma. Another overall theme for prevention was isolation among young people and how having safe spaces where they can spend their time and connect with others could lead to a reduction in youth substance use; these spaces also present an alternative venue for prevention programs to reach young people.

“When we have a guidance counselor do [a] lecture, people listen less. But we did have someone who went through rehab and had [an] incredibly different life; a lot of people [were] saying they really liked it. [It] struck a chord. Hearing it from someone who went through it and struggled through [the] ramifications works a lot better.”

-Participant with Lived Experience

Service providers, community members, and other stakeholders emphasized that harm reduction services are lifesaving and are effective when delivered using an affirming approach. They not only present the opportunity to provide substance use specific harm reduction services, but also to connect individuals to other needed resources such as treatment for substance use and related health concerns (e.g., Hepatitis C). Stigma related to harm reduction from different groups, including some of those in substance use work, was raised as a major contributor to the opposition experienced by those trying to implement and expand these critical services.

“Those [harm reduction] are the first people that talked to me like I was human, they didn’t shame or guilt me.... Those were the first people that interacted with me like I mattered. People walk by and judge and shame you, you’re already struggling internally. These harm reduction programs provide safety, they kept me alive.”

-Participant with Lived Experience

“Even though [in] our programs we really work hard for same day initiation of treatment, there aren’t a lot of opportunities for folks struggling with active use if they walked into [somewhere] using right now at this moment and wanted treatment to start. [We] need a bridge, [an] easy access clinic. Someone should walk in and be able to find options [and be] referred to whoever is the right choice...”

-Service Provider

The available treatment services are highly regarded by those who shared their perspectives for this assessment; however, they note these services are not able to meet the full extent of these needs, especially for co-occurrence of mental health and substance use. A major concern discussed by many of those interviewed was the beds available for treatment are not enough, particularly those focused on specific populations such as youth, parents of young children, and those transition from correctional institutions. There is also growing concerns expressed about the number of private facilities opening in the county and the affordability for those with different types of insurance (e.g., public insurance) and the coinciding closings of facilities that were having a positive impact on the community.

Those with perspectives on recovery in Barnstable County shared there is strong community of support and connection among those in recovery and many effective services available. They also lifted up the importance that these services are supportive of each individual’s path in recovery and not only one “right path”; different types of services mentioned were focused on wellness, mindfulness, and grief/loss support. Even with these services people shared it is important to expand programming across the municipalities in the county to address barriers (e.g., transportation, availability) as isolation and lack of connection were noted as some of the harder things for someone in recovery to manage.

“[We need] to have places where there are these options and people can choose whether or not it’s for them. We’re an intelligent group emotionally, which is very much undermined. We talk about feelings all the time, we’re very emotionally aware of our needs for each other. It’s just being heard and being provided the space. We’re told what we need a lot. That’s why I appreciate the time to be able to say what we need.”

-Participant with Lived Experience

Several cross-cutting barriers to accessing substance use services were identified. The most common barriers were:

- Impacts of individual and community level stigma
- Lack of affordable housing overall and specifically focused on those with substance use disorder (SUD)
- Transportation and insurance related challenges
- Difficulty navigating the existing services and resources
- Geographical inequities in available services

Costs of Substance Use

Using locally provided cost data for substance use services, the estimated cost of substance use in Barnstable County is \$48,333,708.77. Below is a table breaking down the total cost by domain as well as by substance where appropriate and data were available. The domain with the highest cost was treatment (\$45,073,325.80 or 93.5% of reported estimated costs), and alcohol was the substance with the highest associated cost across the domains.

	Prevention	Harm Reduction	Treatment	Recovery	Total
Alcohol	--	--	\$22,492,262.77	\$218,988.00	\$22,711,250.00
Marijuana	--	--	\$730,129.01	--	\$730,129.01
Opioids	--	\$460,263.12	\$14,529,837.56	--	\$14,990,100.00
Other Substances	--	--	\$2,345,548.32	\$444,612.00	\$2,790,160.32
Unspecified Substance	--	\$176,471.85	\$3,062,374.88	\$605,960.00	\$3,844,806.73
Total	\$1,189,438.00	\$636,734.97	\$45,073,325.80	\$1,323,210.00	\$ 48,222,708.77

These data show a large disparity with much of the costs attributed to treatment related services; services in the other domains present critical opportunities to save lives as well as costs. While representing only 2.5% of the total reported estimated costs, prevention activities have the potential to result in over \$21 million in savings based on estimates that every \$1 spent on school-based prevention programs could save \$18.¹ Harm reduction services represent just 1.3% of these costs but investment in these services has immense potential to save both costs and lives. Recovery costs also represent a small percentage of reported costs (2.7%). One study found that a program focused on recovery may have similar costs to traditional clinical approaches to substance use but led to more positive outcomes for individuals to maintain long-term recovery.²

Key Recommendations

The results of this assessment highlight the importance of regular, ongoing data collection and assessment to understand the issues related substance use as well as the context in which they are happening. To continue to utilize community perspectives and data to drive decisions regarding substance use services in the county the following should be considered:

- Conduct an assessment of this nature every 3 to 5 years with the goal of understanding both ongoing needs and emerging trends related to substance use.

¹ Miller, T. and Hendrie, D. Substance Abuse Prevention Dollars and Cents: A Cost-Benefit Analysis, DHHS Pub. No. (SMA) 07-4298. Rockville, MD: Center for Substance Abuse Prevention, Substance Abuse and Mental Health Services Administration, 2008.

² McCollister, K. E., French, M. T., Freitas, D. M., Dennis, M. L., Scott, C. K., & Rodney, R. F. (2013). Cost-effectiveness analysis of recovery management checkups (RMC) for adults with chronic substance use disorders: evidence from a 4-year randomized trial. *Addiction*, 108, 2166-2174. <https://doi.org/10.1111/add.12335>

- Engage with key stakeholders to emphasize the importance of this work, and their contribution to it, to the community to facilitate this type of regular data collection.
- Conduct additional community engaged assessment work, with specific populations and topics of focus, to gain a deeper understanding of needs and trends identified as well as fill any gaps in knowledge.

These assessments should aim to guide decision-making and action planning from an evidence-informed perspective, which includes but is not limited to research as the only form of evidence (i.e., evidence-based practice).^{3,4} With an evidence-informed approach, decision-makers ensure both research and community expertise and experience are integrated to create more equitable and inclusive action.

Participants shared their suggestions and recommendations related to substance use services in Barnstable County specific to each domain as well as those that cut across all domains. Regarding those that should be considered across domains participants identified a need to understand and integrate the impact that social determinants of health – particularly housing, transportation, and insurance – have on accessing resources when developing and implementing substance use services.

Interviewees expressed a desire to see more cross collaboration and coordination between organizations providing substance use services in each of the domains across the county. Individuals shared they thought encouraging and facilitating this collaboration would have far reaching impact including increased awareness, among different providers and in the community in general, of what resources and services are available. Furthermore, interviewees shared that it would be useful to put in place systems to help individuals navigate the existing services; one key piece to this navigation that was identified was a form of person-to-person support, e.g., service navigator, to ensure those in Barnstable County seeking substance use services can get connected.

Based on the input provided during the discussions with these service providers, community members and other stakeholders, the following should be considered when planning future actions to provide substance use services in these domains:

Prevention

- Focus on holistic approaches to prevention as an effective form of substance use prevention, including addressing co-occurring mental health and substance use and providing safe and healthy outlets for youth to spend their time.
 - Provide these holistic services starting in early childhood (0-5 years) and consistently through young adulthood to build and maintain these skills.

³ Kumah, E. A., McSherry, R., Bettany-Saltikov, J., Hamilton, S., Hogg, J., Whittaker, V., & van Schaik, P. (2019). PROTOCOL: Evidence-informed practice versus evidence-based practice educational interventions for improving knowledge, attitudes, understanding, and behavior toward the application of evidence into practice: A comprehensive systematic review of undergraduate students. *Campbell Systematic Reviews*, 15(1–2). <https://doi.org/10.1002/cl2.1015>

⁴ Bowen, S., & Zwi, A. B. (2005). Pathways to “Evidence-Informed” Policy and Practice: A Framework for Action. *PLoS Medicine*, 2(7), e166. <https://doi.org/10.1371/journal.pmed.0020166>

- Utilize non-traditional approaches to substance use prevention – not only providing education on risks/abstinence, but also using approaches such as open and authentic conversations with young people about what people’s experiences have been and engaging parents, families, and other adults connected to youth in these conversations.

Harm Reduction

- Bring resources to where higher risk populations are to make them as low barrier as possible.
- Address individual level and community level stigma impacting both the ability to bring new harm reduction services to a community and access to existing harm reduction services.

Treatment

- Expand and build on existing long-term treatment options with a focus on specific populations: youth, mothers and caregivers with young children, those transitioning from the jail system.
- Create more access to medication-assisted treatment (MAT), specifically those for opioid use disorder such as Methadone.
- Prioritize services for those with cooccurring mental health and substance use disorders.

Recovery

- Establish more sober housing, specifically for those with public or no insurance as well as parents with young children; emphasize integrating some form of regulation or monitoring of the effectiveness of these homes to ensure they are providing the needed safe space for those in recovery.
- Expand support services focused on grief and loss, both for those with SUD and their families, as well as services focused on holistic and diverse approaches to recovery.
- Offer services to help those entering recovery navigate the available services as well as provide support related to challenges such as transportation and insurance.

INTRODUCTION

Substance use has a significant impact on individuals, families, and society. Provisional data from the Centers for Disease Control and Prevention indicate that in 2021 over 107,000 people lost their lives to drug overdose deaths in the United States. The impact of substance use is much greater when taking into account morbidity and hospitalization, lost wages, health care utilization, and costs of prevention, treatment, and recovery services.

Substance use has continued to be a critical community concern in Barnstable County. To examine the current impact of substance use in the County, Barnstable County Department of Human Services (BCDHS) undertook a comprehensive community assessment in 2022 focused on substance use to:

- Describe the mortality, morbidity, and societal costs of substance use
- Understand the community needs related to substance use
- Learn how these needs are and are not being met in the community
- Identify strengths and gaps in available resources

This substance use assessment was funded by a MassCALL3 grant from the Bureau of Substance Addiction Services (BSAS) from the Massachusetts Department of Public Health. To support the assessment's data collection and analysis, Barnstable County Department of Human Services partnered with Health Resources in Action (HRiA), a non-profit public health organization. The 2022 assessment builds on a previous baseline substance use assessment conducted by BCDHS, in partnership with HRiA, in 2014.¹ The results of the 2014 assessment were used to develop an action plan for substance use related efforts in Barnstable County.

The results in this 2022 report have the potential to greatly impact the community members of Barnstable County, including those who have substance use disorder (SUD), their family, friends, and loved ones, and the community as a whole. The information gathered through this assessment will be used to help BCDHS, the Barnstable County Regional Substance Addiction Council (RSAC), and other community leaders and decision-makers, to develop a new 5-year action plan to direct future programming, policy, and funding priorities related to substance use in Barnstable County.

Changes in the Field of Substance Use

One of the important drivers for this updated assessment has been the changing context within the field of substance use over the past eight years. Recently, there has been a strong infusion of funding directed at addressing substance use from multiple sources. This additional funding has highlighted the need even more to conduct an assessment so that decisions on how to utilize these funds could be data informed.

Since the baseline assessment was conducted in 2014, the field of substance use has evolved through its greater recognition of the impact of stigma on individuals who use substances and people with substance use disorder. A major component of this is the shift to approaching substance use as a public health, rather than a criminal issue;² coupled with an understanding that individuals respond best to voluntary services rather than mandated services. To reflect this, the domains discussed in this assessment have changed since the baseline study was conducted in 2014. The domains in the 2014 assessment were prevention, harm reduction, treatment and recovery (combined), and law

enforcement. To align with current approaches, the domains used for this assessment **are prevention, harm reduction, treatment, and recovery**. While law enforcement plays a role in responding to substance use in the community, services and programming involving law enforcement can operate within these four domains.

Another change in the field is the understanding of the impact of language and terminology on perception of substance use. The National Institute on Drug Abuse published information on how the language used when talking about those with SUD has the power to reduce stigma and negative bias.³ In 2017, a memo sent to heads of executive departments and agencies described the impact of terminology that creates and perpetuates stigma related to substance use and misuse and asked these agencies to consider the language used in their internal and external messaging around substance use.⁴

At a state level, there have been recent changes in Massachusetts regarding medications used to treat opioid use disorder (MOUD). In April 2022, the U.S. Attorney’s Office, District of Massachusetts, announced that all state and county correctional facilities will be required, under the Americans with Disabilities Act, to maintain all MOUD for people utilizing this treatment prior to entering.⁵

In February 2022, nationwide settlements were reached for all opioid litigation brought against three pharmaceutical distributors and a pharmaceutical manufacturer resulting in a total of \$26 billion to be allocated to states.⁶ These settlements resulted in more than \$525 million funneled to Massachusetts to fund prevention, harm reduction, treatment, and recovery in its communities.⁷ Below are the estimated amounts to be received by Barnstable County and its 15 municipalities starting in 2022 through 2038.

Table 1. Allocation Costs from Opioid Settlement Funds, by County and Town, 2022-2038

Municipality	Total Allocation (17 payments)
Barnstable County	\$134,456
Barnstable	\$1,803,656
Bourne	\$795,605
Brewster	\$270,070
Chatham	\$354,356
Dennis	\$203,989
Eastham	\$165,455
Falmouth	\$1,394,606
Harwich	\$602,243
Mashpee	\$727,313
Orleans	\$196,602
Provincetown	\$188,184
Sandwich	\$1,039,704
Truro	\$127,048
Wellfleet	\$140,412
Yarmouth	\$275,099
TOTAL	\$8,418,798

Data Source: Massachusetts Office of Attorney General Maura Healey website <https://www.mass.gov/service-details/learn-about-the-ags-statewide-opioid-settlements-with-opioid-industry-defendants>

In May of 2021, the Substance Abuse and Mental Health Services Administration (SAMHSA) announced it was distributing \$3 billion to states through the Community Mental Health Services Block Grant (MHBG) Program and Substance Abuse Prevention and Treatment Block Grant Program (SABG) that derived from the American Rescue Plan Act funds for the COVID-19 pandemic.⁸ Massachusetts received \$28,589,013 in MHBG funds and \$32,254,331 in SABG funds.

Land Acknowledgement

We acknowledge that Barnstable County is on the lands of the Wampanoag Tribe, including the former Nauset Tribe. These ancestral lands were the territory of this tribe prior to their forced removal.

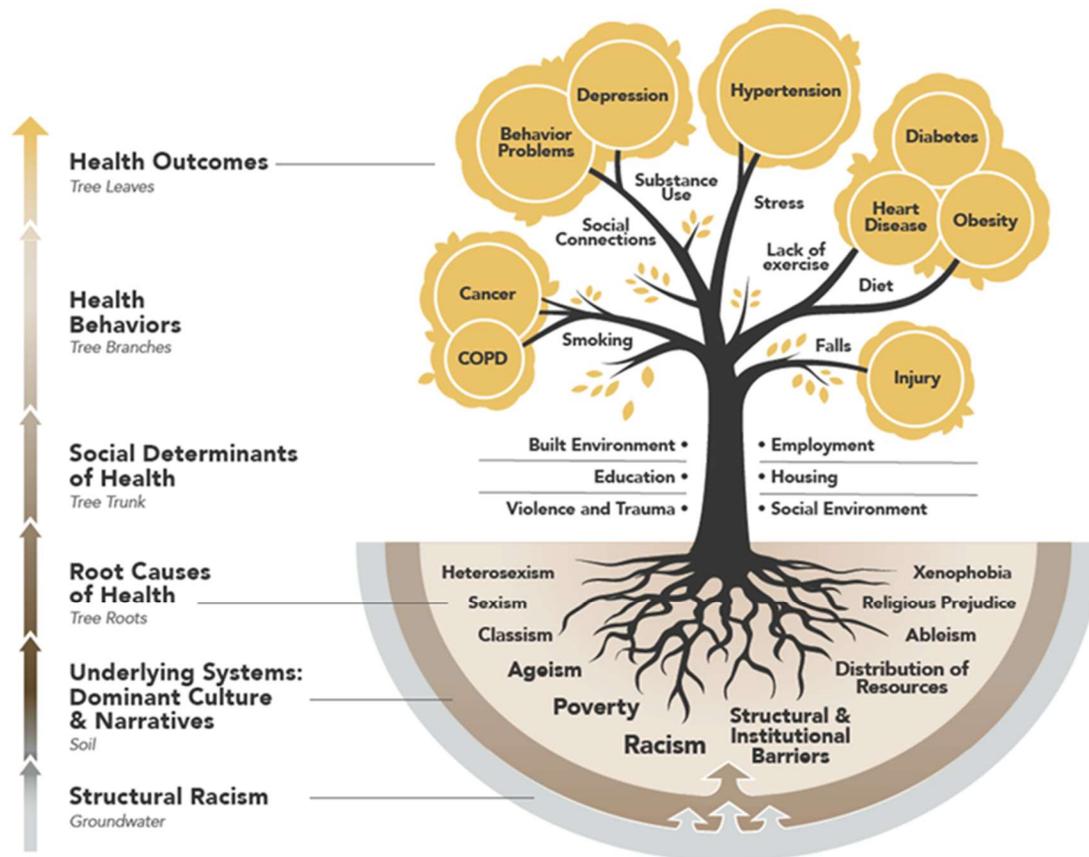
The county is currently home to 3,801 tribal members. We recognize that Indigenous people are the traditional stewards of the land that we now occupy, living here long before Massachusetts was a state and still thriving here today. As we live and work on this land, we have a responsibility to acknowledge the Native people and work together with them to create healthy communities. By taking this small action in making a land acknowledgment, we hope the message will inspire others to stand in solidarity with Native nations.

Social Determinants of Health Framework and Health Equity

This assessment uses a broad definition of health that recognizes and emphasizes numerous factors, beyond individual behaviors, that impact individual, community, and regional health. It is important to recognize that these multiple factors, referred to as the social determinants of health, have a downstream impact on health outcomes and that there is a dynamic relationship between real people and their lived environments. In addition to recognizing and emphasizing these social determinants of health, this assessment was also undertaken with an understanding that health equity (or inequity) precedes these social determinants.

In the United States, social, economic, and political processes ascribe social status based on race and ethnicity, which may influence opportunities for educational and occupational advancement and housing options, which are two social determinants that profoundly affect health. Institutional racism, economic inequality, discriminatory policies, and historical oppression of specific groups are a few of the factors that drive health inequities in the U.S. Understanding the factors (**Figure 1**), their relationship to community health and wellness, and how they contribute to health patterns for these populations can facilitate the identification of data-informed and evidence-based strategies to provide all residents with the opportunity to live a healthy life.

Figure 1. Social Determinants of Health Framework



DATA SOURCE: *Health Resources in Action, 2018*

METHODS

This assessment utilized a community engaged assessment approach with ongoing input on assessment approaches and results from the Regional Substance Addiction Council (RSAC) Prevention Work Group (Core Planning Group). The RSAC’s purpose is to establish a communication infrastructure across towns, providers, organizations, and individuals on Cape Cod to help the region identify and address gaps and disparities in the service system, maximize inter-agency collaboration and to maximize funding and resource opportunities, all with a focus on substance use in Barnstable County. The RSAC membership is comprised of three RSAC Co-Chairs and one Co-Chair from each of the four Work Groups (Prevention, Treatment, Harm Reduction and Recovery), each with a designated alternate. A multi-sector representation from stakeholders and organizations working on the issue of substance use in Barnstable County participate and attend meetings as members of the public.

BCDHS and HRiA engaged with the Core Planning Group through five meetings over the course of the assessment as well as email communication where the members provided input and feedback on assessment methodology, data collection instruments (e.g., focus group and interview guides), local data sources, and priority stakeholders and population groups to engage in discussions. Members of the RSAC also provided outreach support for Barnstable County Department of Human Services

(BCDHS) and Health Resources in Action (HRiA) to connect with stakeholders with access to local data sources and connections to specific population groups. See the Acknowledgements section for a complete list of the RSAC members.

In addition to engagement with the RSAC, two public launch meetings were held in September 2022 to announce the assessment and gather broader community feedback on the approach and goals. The results of the assessment will also be made accessible for the community through presentations by county staff to Barnstable County municipalities and other local entities (e.g., organizations, programs, groups, etc.).

This assessment was conducted using a mixed methods approach to gain a robust understanding of substance use in Barnstable County. This approach included secondary data collection and qualitative data collection through group interviews and discussions with community members.

Qualitative Data

Qualitative data collection aimed to gather a range of perspectives from those in the community related to substance use. The goal of this process was to intentionally include individuals whose voices are typically not heard. The interviewees selected included service providers with lived experience and those providing direct service as well as community members with lived experience. Including these individuals alongside other community stakeholders ensured a deeper and unique understanding of the experiences in Barnstable County. A total of 15 interviews with 27 individuals were conducted in the areas of prevention (4 interviews, 9 interviewees), harm reduction (4 interviews, 6 interviewees), treatment (3 interviews, 4 interviewees), and recovery (4 interviews, 8 interviewees). These interviews ranged from 1-3 participants per group. An additional 4 groups were held with a total of 9 community members with lived experience including youth, individuals engaged with harm reduction services, individuals engaged in substance use treatment, and individuals who identify as in recovery. There were a number of individuals who were contacted to participate but were unable to and therefore these findings do not include their perspectives.

Two HRiA staff, a facilitator and a notetaker, were present at each interview. All interviews were conducted via Zoom and lasted approximately 60 minutes. The assessment team used a semi-structured interview guide to ensure consistency in the topics covered across interviews (see Appendix A for the full interview guide). HRiA staff coded and thematically analyzed notetaker transcripts using NVivo 12 (QSR International Pty Ltd.). Key themes were identified based on the frequency and intensity with which they appeared in the transcripts. It is important to note that quotes reflect the language used by the speaker and therefore may not use person-first language.

Secondary Data

The secondary indicators of interest for this assessment built on the indicators used for the 2014 assessment. Many of the same indicators were used while some were removed and others recategorized to fit current approaches in substance use as well as based on the expertise of those who provided data. The indicators include those to describe Barnstable County (e.g., demographics, social determinants of health, substance use prevalence data) and those focused on youth focused and school-based prevention activities; harm reduction activities such syringe exchange and disposal, Narcan and fentanyl test strips, and community outreach; inpatient and outpatient treatment at

hospitals, community health centers and state-run facilities; and supports for recovery such as sober homes and recovery coaching.

Secondary data were gathered from existing public sources such as the American Community Survey (ACS) from the U.S. Census Bureau, the National Survey on Drug Use and Health (NSDUH) from SAMHSA, and various sources, including the Massachusetts COVID Community Impact Survey (CCIS), from the Massachusetts Department of Public Health. Data from the 2022 Cape Cod Health Care Community Needs Assessment were also included. Additional data were received from local sources to describe the substance use services and programs provided in the county. Local cost data related to service delivery, program implementation, staff, and other relevant costs were requested via email from individuals identified by BCDHS staff as potential resources for data. When necessary, follow up phone calls and emails were utilized.

Limitations

As with all data collection efforts, there are several limitations to note. With many organizations and community members focused on the pandemic and its effects, community engagement and timely response to data collection requests were challenging. While interviews and focus groups provide valuable insights and important in-depth context, due to their non-random sampling methods and small sample sizes, results are not necessarily generalizable. Due to COVID-19, interviews were conducted virtually, and therefore, while both video conference and telephone options were offered, some individuals who lack reliable access to the Internet and/or cell phones may have experienced difficulty participating. Multiple secondary data sources were used to gather data for this assessment each source has its own set of limitations.

Overall, due to data reporting lag as well as additional burden due to the COVID-19 pandemic, the timeframes for these publicly available data may vary. In many cases, prevalence data were not available for all municipalities in the county, either due to data suppression rule – i.e., small percentages not being reported – or due to lack of recent data collection – e.g., the Youth Risk Behavior Survey. Available data from select municipalities are included to represent a local estimate.

The cost data in this report represents the information received from local outreach. While every effort was made to receive data from each contact, not all organizations responded to the request and others were unable to provide all the requested data which is a limitation of these data.

An additional limitation of the secondary cost data is the overall comparability of these data to the findings of the 2014 baseline assessment. Due to the time between assessments, in some cases data available then was not available for this assessment. On the other hand, new data not available for the baseline assessment are included in this report. The structure of data presentation has also been adjusted in this report to align with the current frameworks and approaches to substance use services which limits the ability to do comparison.

Both qualitative and quantitative data are limited in that not all that were contacted were able to participate in interviews or share their local level data. In particular, the lack of tribal participation limits the information provided and should be addressed in future efforts. Furthermore, major treatment providers did not participate in interviews (e.g., Gosnold) or provide data (e.g., Gosnold,

Community Health Center of Cape Cod) and therefore these results to not include their perspectives or cost data.

An exhaustive inventory of substance use treatment programs and other services, public and private, in the county does not currently exist. This assessment provides details of many services and programs; however, the resource inventory will need to be added to and upkept for complete and accurate data on an ongoing basis.

PROFILE OF COMMUNITY

The following sections present the findings detailing the existing and needed substance use services in Barnstable County, as well as barriers to and cost of those services, in the areas of prevention, harm reduction, treatment, and recovery. Additional data are included describing the demographics, social determinants of health, and prevalence and perceptions of substance use to understand the context in which these services are being provided.

To better inform services, overall and those aimed at reaching specific populations, it is important to understand the characteristics of the communities being served. The section presents key demographics for Barnstable County. Barnstable County is made up of 15 municipalities and had a total population of 228,996 people in 2020; a growth of 6.1% from 2010 (**Figure 2**). Almost all municipalities have seen growth in population between 2010 and 2020.

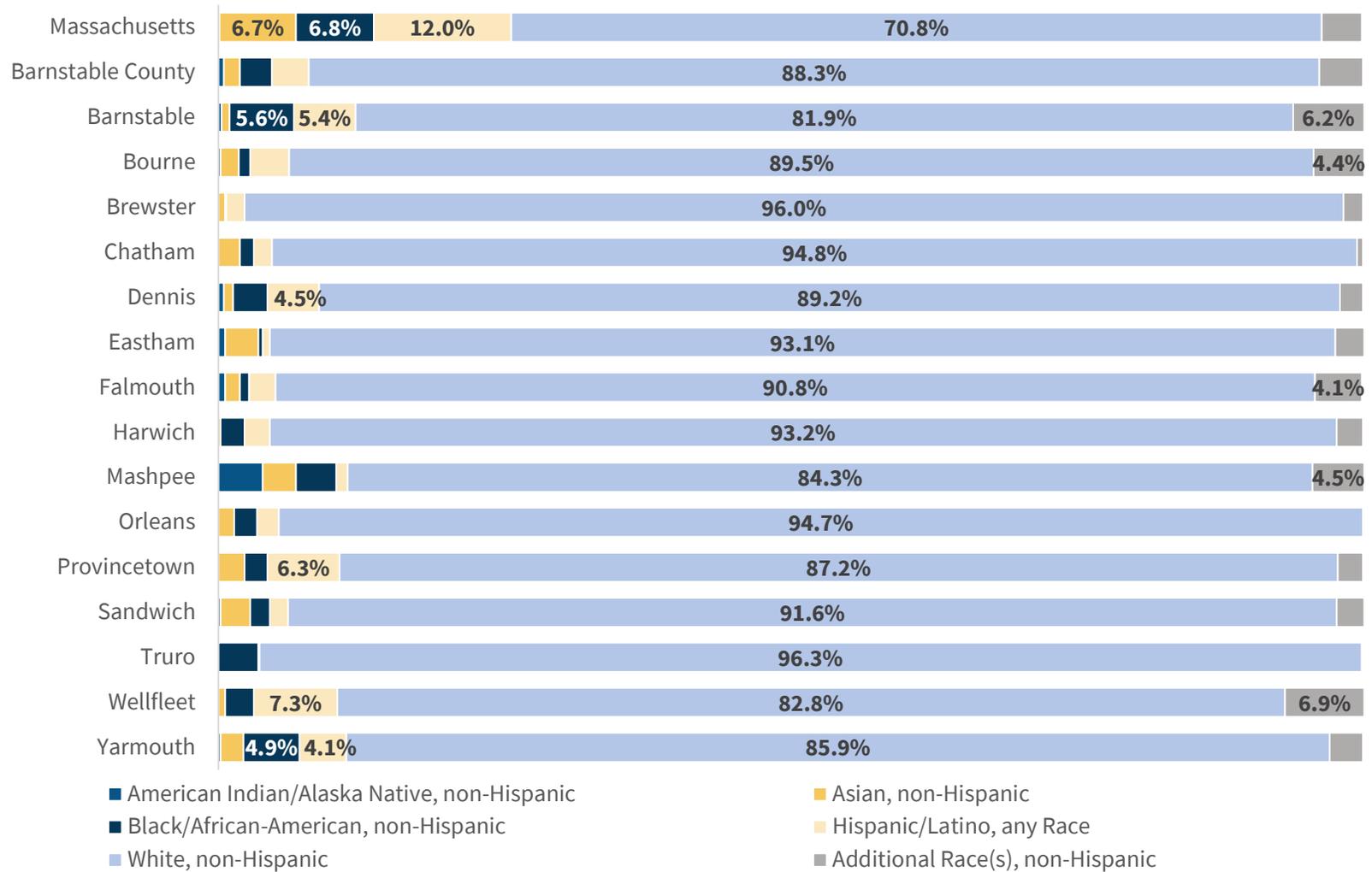
Figure 2. Population Count and Change, 2010 and 2020

	2010	2020	% Change
Massachusetts	6,547,629	7,029,917	7.4%
Barnstable County	215,888	228,996	6.1%
Wellfleet	2,750	3,566	29.7%
Provincetown	2,942	3,664	24.5%
Truro	2,003	2,454	22.5%
Eastham	4,956	5,752	16.1%
Harwich	12,243	13,440	9.8%
Barnstable	45,193	48,916	8.2%
Chatham	6,125	6,594	7.7%
Mashpee	14,006	15,060	7.5%
Orleans	5,890	6,307	7.1%
Yarmouth	23,793	25,023	5.2%
Brewster	9,820	10,318	5.1%
Bourne	19,754	20,452	3.5%
Dennis	14,207	14,674	3.3%
Falmouth	31,531	32,517	3.1%
Sandwich	20,675	20,259	-2.0%

DATA SOURCE: U.S. Census Bureau, Decennial Census, 2010 and 2020

Figure 3 presents the racial and ethnic breakdown of Massachusetts, Barnstable County, and each of the municipalities. In Barnstable County and its municipalities, the majority of the population (>80%) identify as White non-Hispanic.

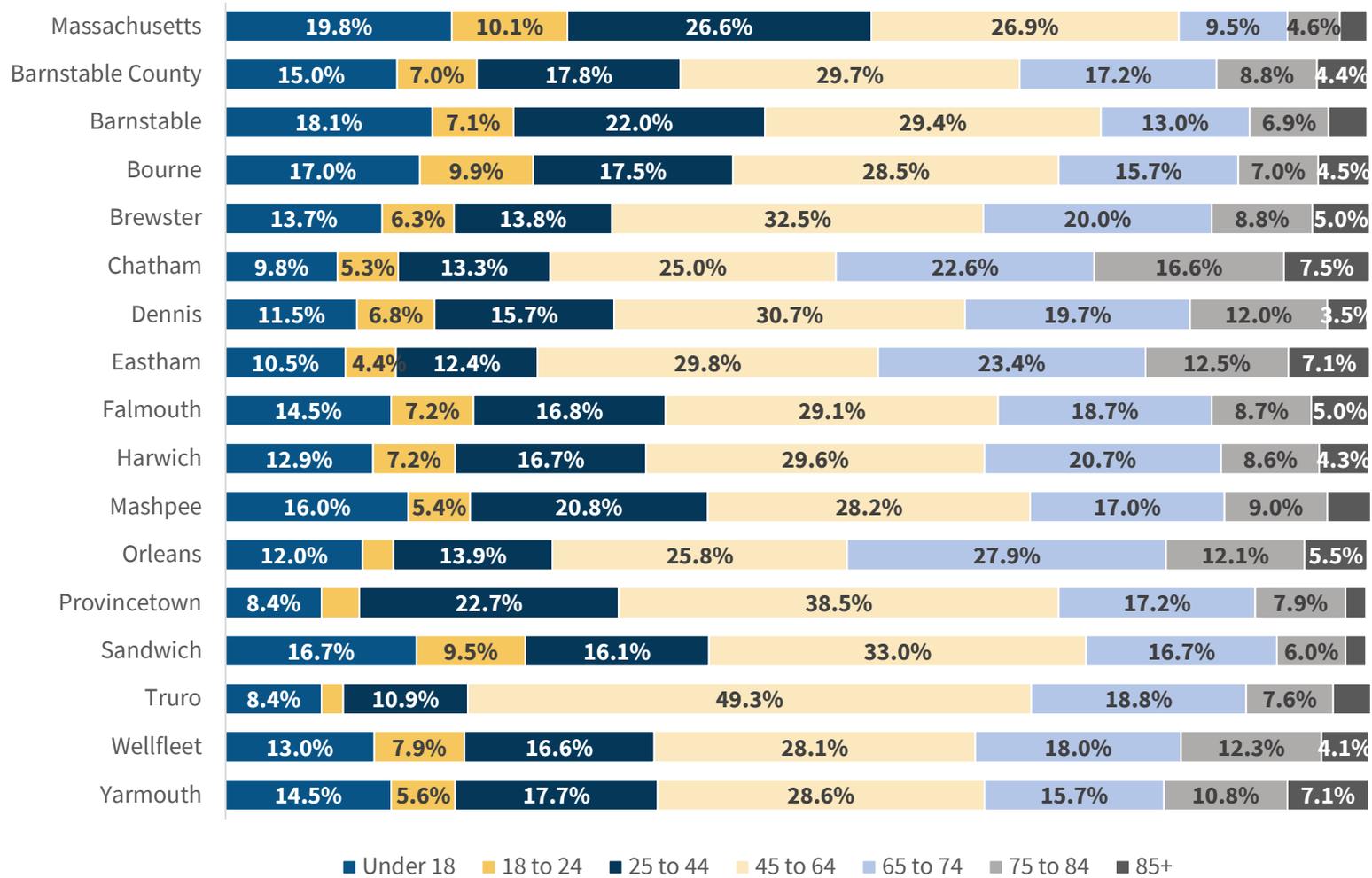
Figure 3. Race/Ethnicity Distribution, by State, County, and Town, 2016-2020



DATA SOURCE: U.S. Census Bureau, American Community Survey 5-Year Estimates, 2016-2020; NOTE: Additional Race(s), non-Hispanic include residents who identified as Native-Hawaiian/Other Pacific Islander, some other race, or as two or more races. Data labels under 4.0% are not shown.

Figure 4 presents the age distribution in Massachusetts, Barnstable County, and its municipalities. Overall, Barnstable County has a larger percentage of older adults 65 years or older (30.4%) compared to the state (16.5%).

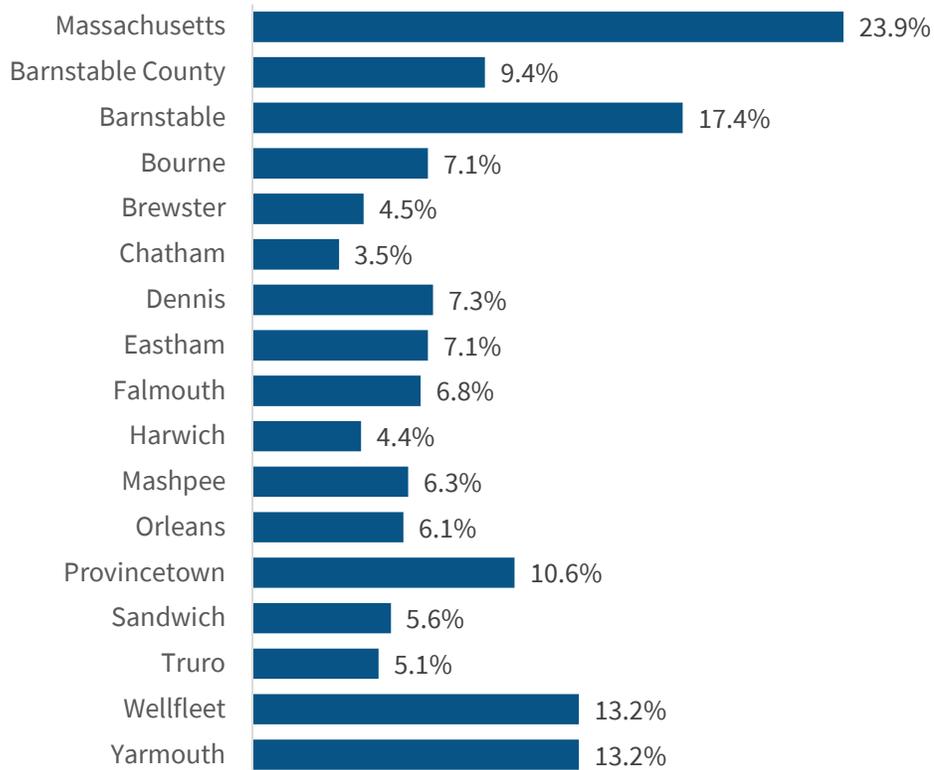
Figure 4. Age Distribution, by State, County, and Town, 2016-2020



DATA SOURCE: U.S. Census Bureau, American Community Survey 5-Year Estimates, 2016-2020; NOTE: Data labels under 4.0% are not shown.

Less than 10% of Barnstable County population 5 years or older speak a language other than English at home (**Figure 5**). For some municipalities – Barnstable, Provincetown, Wellfleet, and Yarmouth – the percentage is higher, ranging from 10.6% to 17.4% of the population.

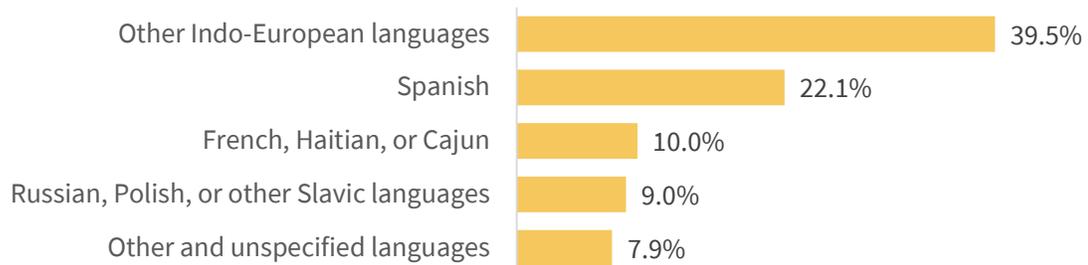
Figure 5. Population Aged 5+ That Speak a Language Other Than English at Home, by State, County, and Town, 2016-2020



DATA SOURCE: U.S. Census Bureau, American Community Survey 5-Year Estimates, 2016-2020

When looking at the top languages other than English spoken in Barnstable County, more than a third (39.5%) of non-English speakers speak Other Indo-European languages, which includes Portuguese. The next most spoken language is Spanish (22.1%).

Figure 6. Top Languages Other Than English Spoken at Home, Barnstable County, 2016-2020



DATA SOURCE: U.S. Census Bureau, American Community Survey 5-Year Estimates, 2016-2020; NOTE: Other Indo-European languages includes Albanian, Lithuanian, Pashto (Pushto), Romanian, Swedish; Armenian; Bengali; French (incl. Cajun); German; Greek; Gujarati; Haitian; Hindi; Italian; Malayalam, Kannada, or other Dravidian languages; Nepali, Marathi, or other Indic languages; Persian (incl. Farsi, Dari); Polish; Portuguese; Punjabi; Russian; Serbo-Croatian; Tamil; Telugu; Ukrainian or other Slavic languages; Urdu; Yiddish, Pennsylvania Dutch or other West Germanic languages

Impact of Social Determinants of Health

To provide the most effective services to address SUD, it is necessary to understand what additional societal and environmental factors can impact an individual's ability to access these services. This section provides key social determinants of health data that should be integrated into county-wide efforts to address substance use.

In assessment discussions, community members, service providers, and other stakeholders discussed how the impact of the social determinants of health (such as housing, transportation, and unemployment) had on a person's ability to access substance use services was discussed. This section presents data on relevant social determinants of health to provide context for findings presented in later sections of this report. The most commonly discussed determinants were housing, transportation, and insurance. One participant discussed the social and economic challenges that residents face and how services do not seem to keep up with demand:

“Cape Cod has a huge housing crisis. Difficulty accessing general medical providers. People may not have health insurance. Transportation is poor, public transportation is really poor. All these barriers exist and affect those who use substances... General lack of resources, support structure in most of the towns on Cape.”

Housing

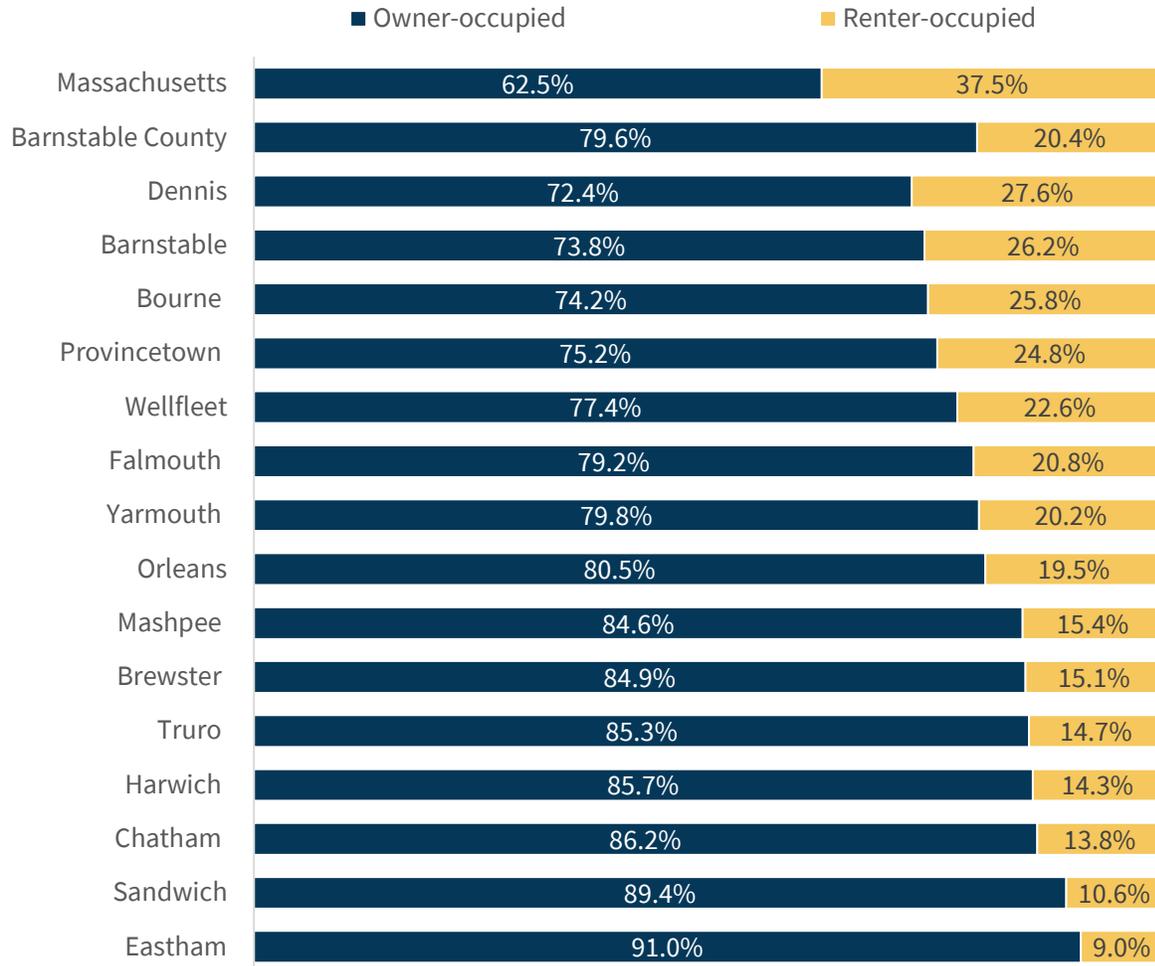
Safe and affordable housing is integral to the daily lives, health, and well-being of a community. Housing can play an important role in an individual's life as safe and affordable housing can reduce a range of negative health outcomes from asthma to poor mental health; housing location also influences an individual's health as easy access to transportation, medical care, good jobs, etc. may help reduce incidence of diseases, including mental health disorders.⁹ Experiencing homelessness significantly impacts health behaviors and health outcomes, including increased risk of developing a substance use disorder.¹⁰ It is important to note that some communities in particular, including communities of color and formerly incarcerated individuals, experience homelessness at a much higher rate than other populations.^{11,12} An estimated 14.8 per 10,000 people on Cape Cod and the islands are homeless.¹³

“[The] housing that is available is very expensive, and there's not a lot of housing here in general. It's not cheap to be on the Cape; a lot of people are either on vacation or retired here. You have the “haves” and “have nots.” Housing down here has always been a challenge.”

Many participants in this assessment discussed the lack of affordable housing in Barnstable County and its impact on substance use. Participants explained that there is a **critical need to develop more affordable, transitional, and low-barrier housing**. Participants shared that these **needs are particularly acute for people experiencing homelessness, people who are being released from jail, and people who are transitioning out of substance use treatment**. Participants explained that without transitional or low-barrier housing options, people may be reincarcerated or forced to live in unsafe conditions where other residents may be actively using substances, which poses major challenges to treatment and recovery. One participant commented that they could not “imagine going through treatment” while living in an unsafe or unstable environment.

Housing in Barnstable County and its municipalities is predominantly owner-occupied with less than a third across the geographies being renter-occupied housing (**Figure 7**).

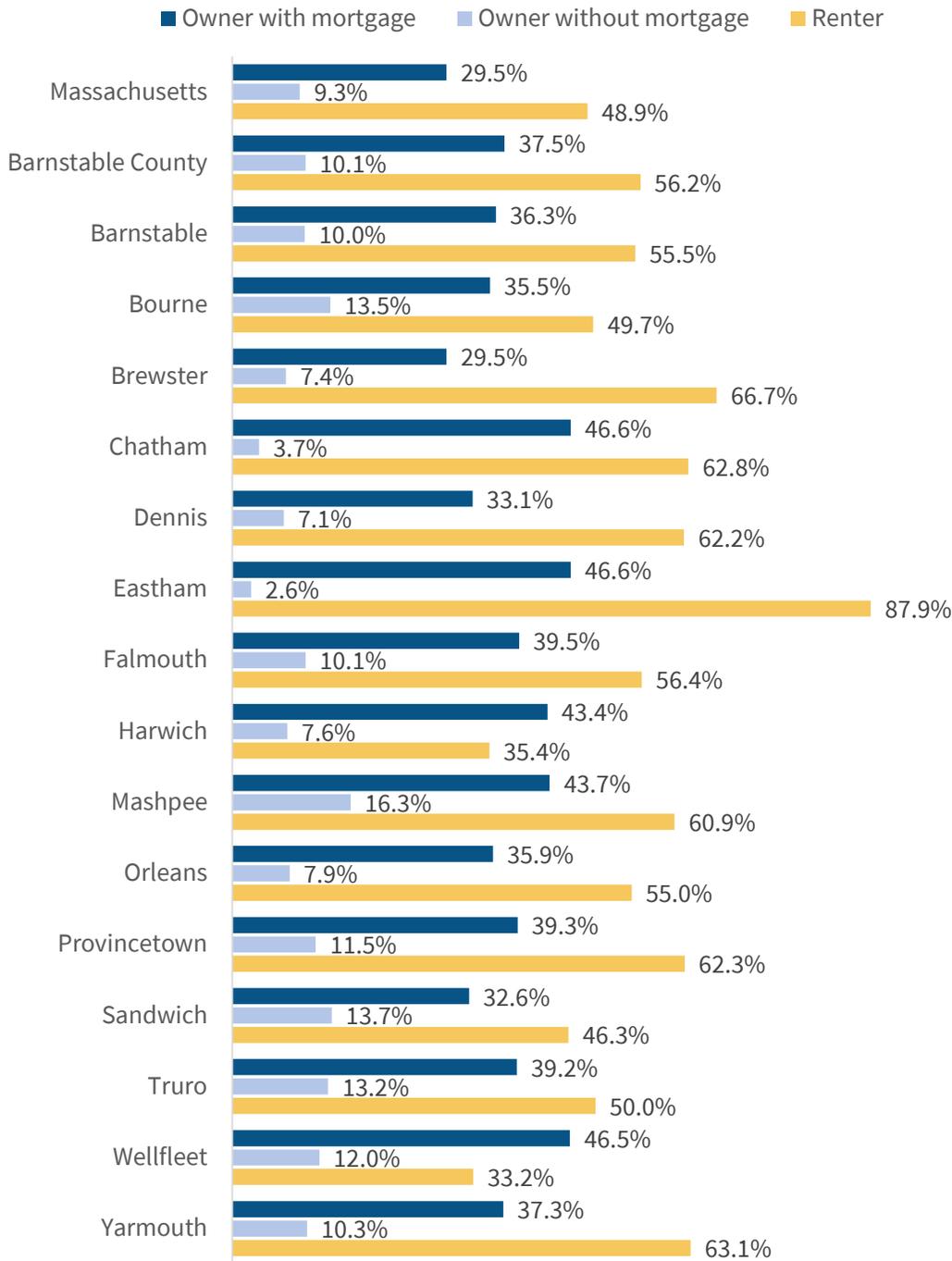
Figure 7. Home Occupancy by State, County, and Town, 2016-2020



DATA SOURCE: U.S. Census Bureau, American Community Survey 5-Year Estimates, 2016-2020

When considering the burden of housing costs on those living in Barnstable County, high percentages of renters have housing costs that are 30% or more of their household income (**Figure 8**). In almost all towns in the county, with the exception of Harwich and Wellfleet, just about half or more renters are considered housing cost burdened.

Figure 8. Percent Households Whose Housing Costs are 30% or More of Household Income, by State, County, and Town, 2016-2020



DATA SOURCE: U.S. Census Bureau, American Community Survey 5-Year Estimates, 2016-2020

Transportation

The built environment is designed for people to live, travel, learn, and work. Specifically, transportation is an important connector for communities, and an important part of shaping the infrastructure of communities. Transportation can be a promoter of health by enabling individuals,

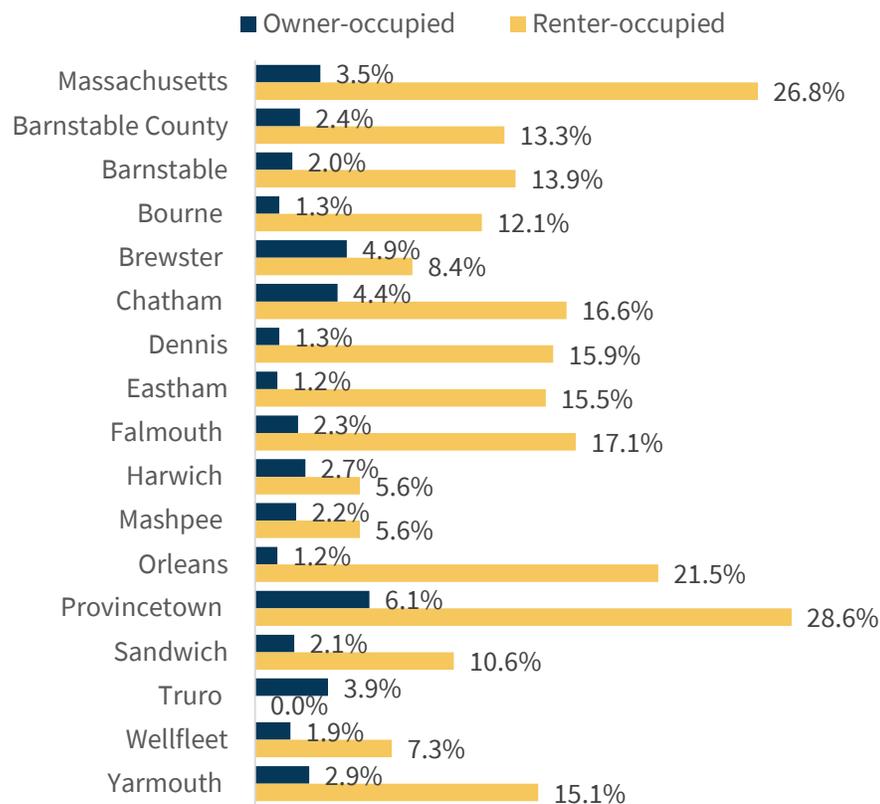
families, and communities to access resources and opportunities, including employment, health care, education, and other goods and services (e.g., grocery stores, parks).¹⁴ Conversely, without access to cars, particularly in more rural or suburban areas like many places in Barnstable County, people experience limited access to necessities, health care, services, and jobs.¹⁵

“Transportation is huge, [it’s] number one. [It] comes down to access [to] services. The Cape is funny—you [have] to travel long distances to get certain services that may be needed.”

Many participants described **transportation as a key barrier to accessing substance use-related programs and resources**. Participants noted that **lack of access to a vehicle** and an **inadequate public transport system** prevent people from accessing needed services. Limited transportation options present additional challenges for people who live farther away from existing services and for people in recovery who may be unable to obtain a driver’s license.

In Barnstable County, only 1.5% of workers 16 years or older indicated they used public transportation to get to work. Further exacerbating the transportation barrier is lack of access to a vehicle. Very few owner-occupied households lack access to a vehicle; in most municipalities, 10% or more of renter-occupied households lack access to a vehicle (**Figure 9**).

Figure 9. Percent Households (Renter v. Owner-occupied) Without Access to a Vehicle, by State, County, and Town, 2016-2020



DATA SOURCE: U.S. Census Bureau, American Community Survey 5-Year Estimates, 2016-2020

Insurance coverage

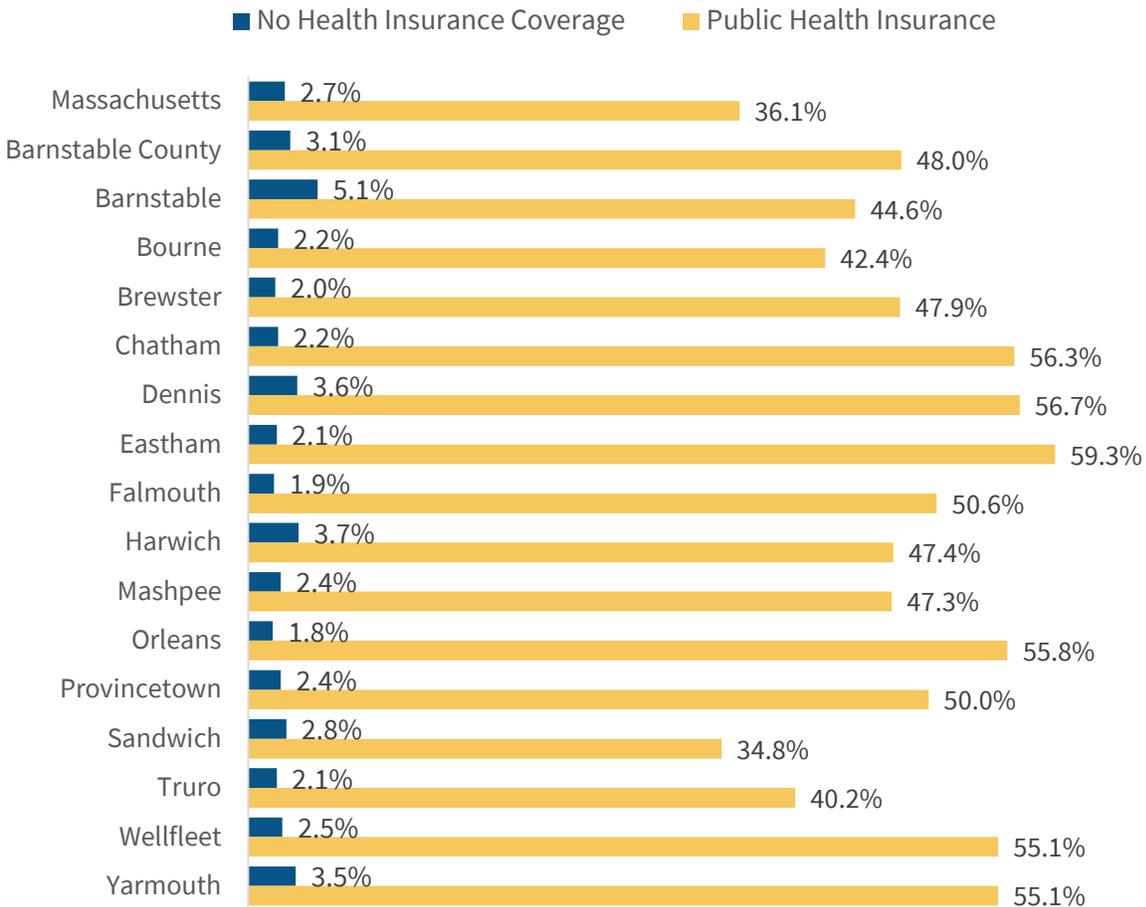
Having health insurance coverage is an important part of accessing comprehensive and quality health care services. Since 2007, prior to the federal level Patient Protection and Affordable Care Act, Massachusetts has required all adults to have medical insurance in 2007.¹⁶ Due to these policies, a high percentage of residents of the state have health insurance. However, inequities exist and not all who need high quality health care are able to access it. Residents who face barriers to access are less likely to receive medical care, more likely to delay care, and less likely to use prevention services, resulting in poorer health status and outcomes.

“[If] you are a Medicaid client, your only option is to go to [the] short-term program. [That’s the] primary problem. There once was very good treatment and it’s gone. On the other hand, if you have [the] right insurance, you can get good long-term, well-fed, well-housed centers that are doing a good job.”

Many participants described **insurance coverage as a barrier to accessing needed substance use-related services**. Participants shared that **insurers are reducing covered benefits** (e.g., decreasing coverage for detoxification services from 30 days to two weeks) and that **some providers are limiting the number of MassHealth-covered patients** they will admit. Several participants explained that there is a **divide or “hierarchy” between people who have private insurance or can pay out of pocket compared to people who have MassHealth**. Participants noted that although a number of private treatment facilities offering longer-term stays have recently opened in Barnstable County, they do not accept MassHealth.

In Barnstable County, almost half (48%) of the population has public health insurance; a much smaller percentage (3.1%) are uninsured (**Figure 10**). These percentages are higher in comparison to Massachusetts overall. In many municipalities in the county, the percent with public insurance is more than half of their community.

Figure 10. Percent of Residents with No Health Insurance or Public Insurance, Barnstable County, 2016-2020



DATA SOURCE: U.S. Census Bureau, American Community Survey 5-Year Estimates, 2016-2020 NOTE: Coverage may be alone or in combination with another insurance type

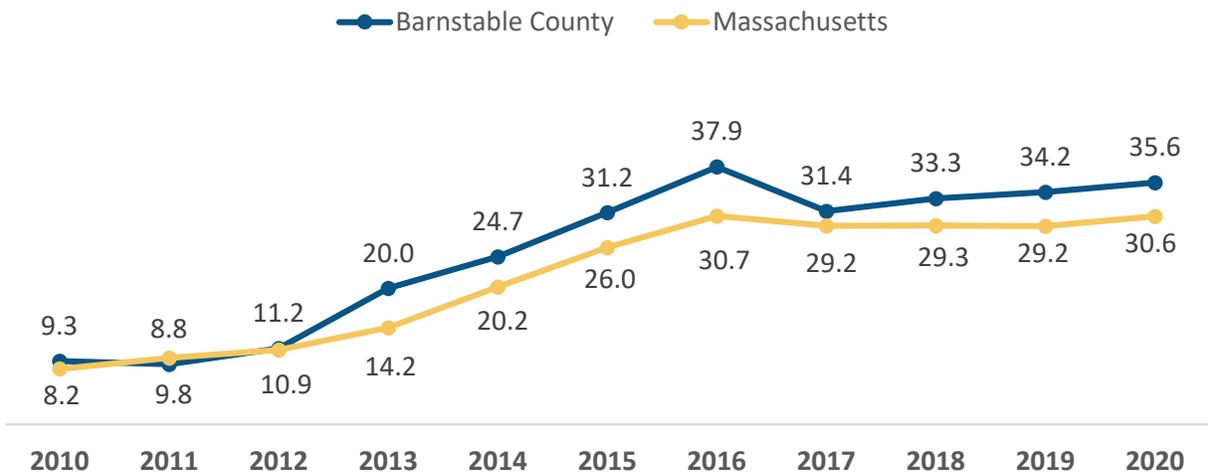
Prevalence and Perceptions of Substance Use in Barnstable County

To understand the scope of substance use in Barnstable County, the following section details prevalence data as well as the perceptions of substance use for both adults and youth.

Mortality & Morbidity

Figure 11 presents the estimated mortality rates related to substance use in Barnstable County from 2010 to 2020. The rate of overall drug-induced causes in 2020 was 35.6 per 100,000; higher than the rate in the state overall (30.6 per 100,000). The mortality rate has been trending upward since 2010, with a drop from 2016-2017, before continuing its upward trend.

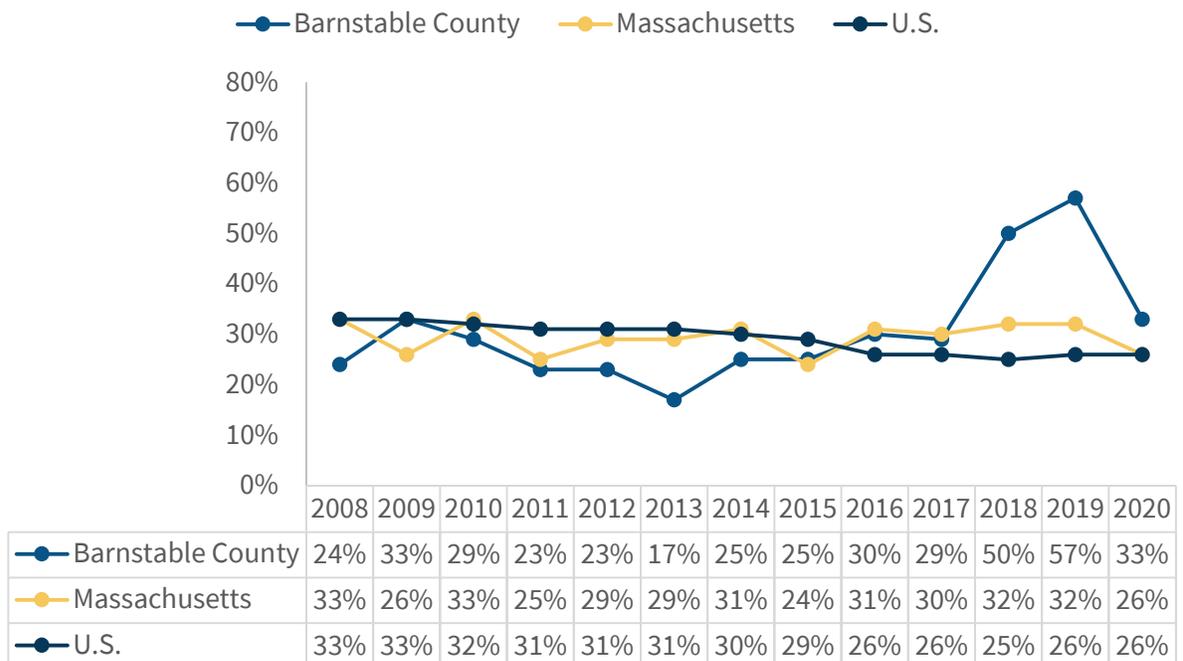
Figure 11. Estimated Opioid-Related Overdose Mortality Rate, 2010-2020



DATA SOURCE: Massachusetts Department of Public Health, Registry of Vital Records and Statistics, Current Opioid Statistics, current data as of November 2021 NOTE: Rates are crude rates; Calculated based on population estimates reported by US Census Bureau, American Community Survey 5-Year data sets (2011-2015 and 2016-2020)

Figure 12 presents the percentage of driving deaths that involved alcohol between 2008 and 2020. In recent years (since 2018), Barnstable County has had higher percentage of driving deaths with alcohol involvement compared to the state and nation; there was a noticeable drop in this percentage between 2019 and 2020 though still higher than Massachusetts and the U.S.

Figure 12. Alcohol-impaired Driving Deaths, by County, State, and Country, 2008-2020



DATA SOURCE: Fatality Analysis Reporting System, County Health Rankings, 2008-2020 NOTE: Alcohol-impaired driving deaths defined as percentage of driving deaths with alcohol involvement.

Table 2 presents the rates of substance use related cancers for Barnstable County, Massachusetts, and the U.S. Barnstable County had higher rates of all cancers (492.0 per 100,000) compared to the state and nation. Rates for specific cancers were higher than both the state and nation for breast, esophageal, and oral cavity and pharynx cancers. Rates were lower than both for liver and bile duct cancers. For colon and rectal cancers Barnstable County rate was higher than the state but lower than in the U.S. overall.

Table 2. Cancer Incidence, Age-Adjusted Rates per 100,000, 2015-2019

	Barnstable County	Massachusetts	U.S.
All Cancer Sites	492.0	454.8	449.4
Breast	154.4	137.6	128.1
Colon & Rectum	34.1	33.5	37.7
Esophagus	6.5	5.3	4.6
Liver & Bile Duct	7.6	8.6	8.6
Oral Cavity & Pharynx	13.7	11.7	12.0

DATA SOURCE: State Cancer Profiles, National Cancer Institute, 2015-2019 NOTE: Breast cancer rate includes females only

Table 3 shows the Massachusetts rates of new HIV diagnoses overall and in those who inject drugs. The diagnoses of HIV among those who inject drugs was 22.4% of all new diagnoses in the state.

Table 3. New HIV Diagnoses Overall and Among People Who Inject Drugs, Massachusetts, 2020

	n	Crude Rate per 100,000 Population
New HIV Diagnoses	437	6.4
New HIV Diagnoses Among People Who Inject Drugs	98	1.4

DATA SOURCE: Massachusetts Department of Public Health, Bureau of Infectious Disease and Laboratory Sciences, HIV/AIDS Surveillance Program, 2020 NOTES: Data are as of 01/01/2022 and are subject to change; Rates are crude rates; Calculated based on population estimates reported by US Census Bureau, American Community Survey 5-Year data (2016-2020); People who inject drugs includes individuals with injection drug use (IDU) or male-to-male sex (MSM)/IDU as their primary exposure mode

The rate of confirmed and probable Hepatitis C cases was lower in Barnstable County than in the state (**Table 4**).

Table 4. Number and Rate of Confirmed and Probable Hepatitis C Cases, State and County, 2021

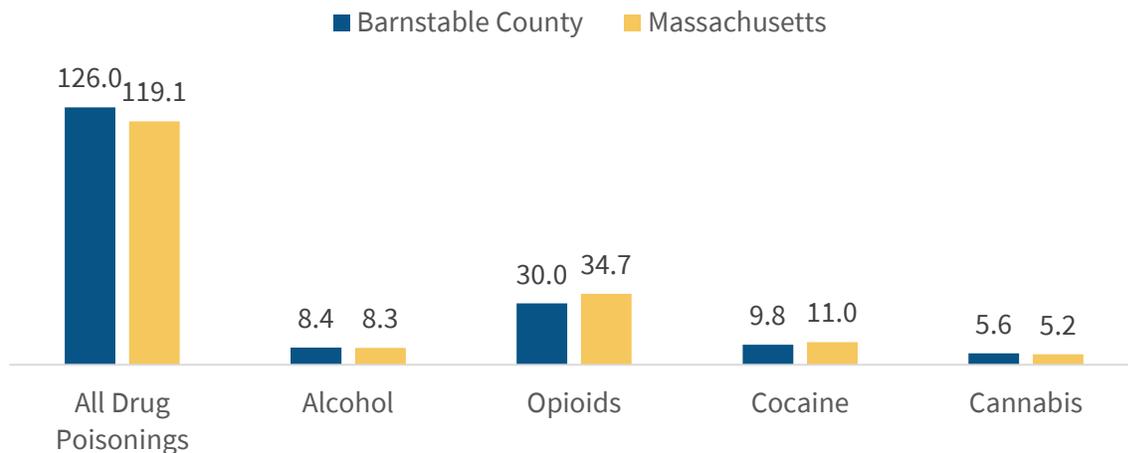
	n	Crude Rate per 100,000
Massachusetts	4,006	57.3
Barnstable County	96	42.1

DATA SOURCE: Massachusetts Department of Public Health, Bureau of Infectious Disease and Laboratory Sciences (BIDLS), 2021 NOTE: Data are current as of 9/30/2022 and are subject to change; Rates are crude rates; Calculated based on population estimates reported by US Census Bureau, American Community Survey 5-Year data (2017-2021)

Hospitalization, Emergency Department Visits, and Treatment Admissions

Figure 13 presents the rate of inpatient hospitalization in Barnstable County and Massachusetts by substance. The rate in Barnstable County for all substances was higher than in the state (126.0 per 100,000).

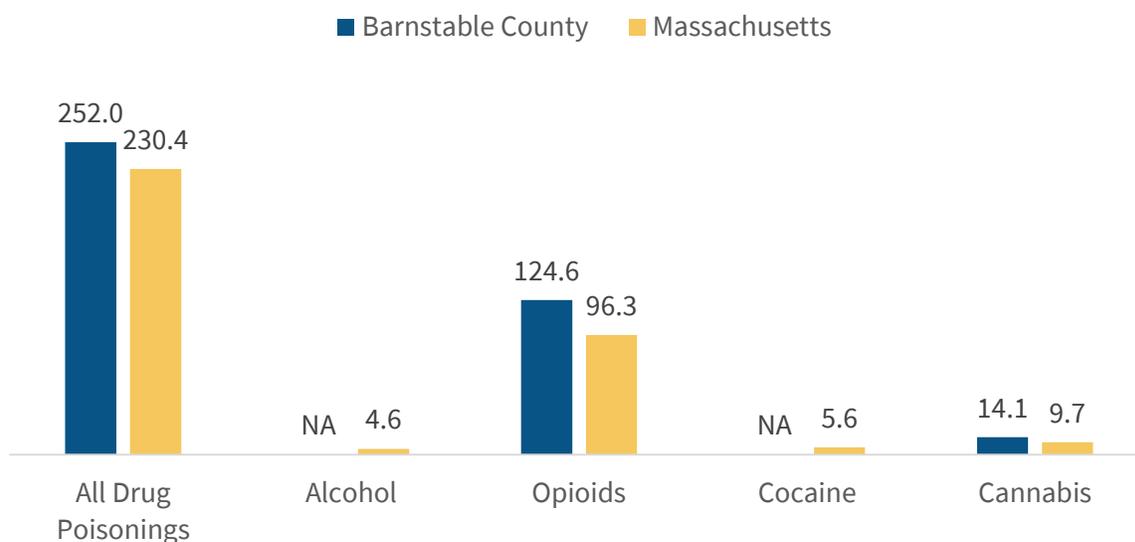
Figure 13. Inpatient Hospital Stays, by Type of Drug Poisoning, 2020



DATA SOURCE: Center for Health Information and Analysis, Massachusetts Inpatient Hospital Discharge Database and Outpatient Observation Stays Database, 2020 NOTE: Rates are crude rates – calculated based on population estimates reported by US Census Bureau, American Community Survey 5-Year data sets (2015-2019 and 2016-2020)

Figure 14 shows the rate of emergency department visits for Barnstable County and Massachusetts by substance. The rate in Barnstable County for all substances was higher than in the state (252.0 per 100,000).

Figure 14. Emergency Department Visits, by Type of Drug Poisoning, 2020

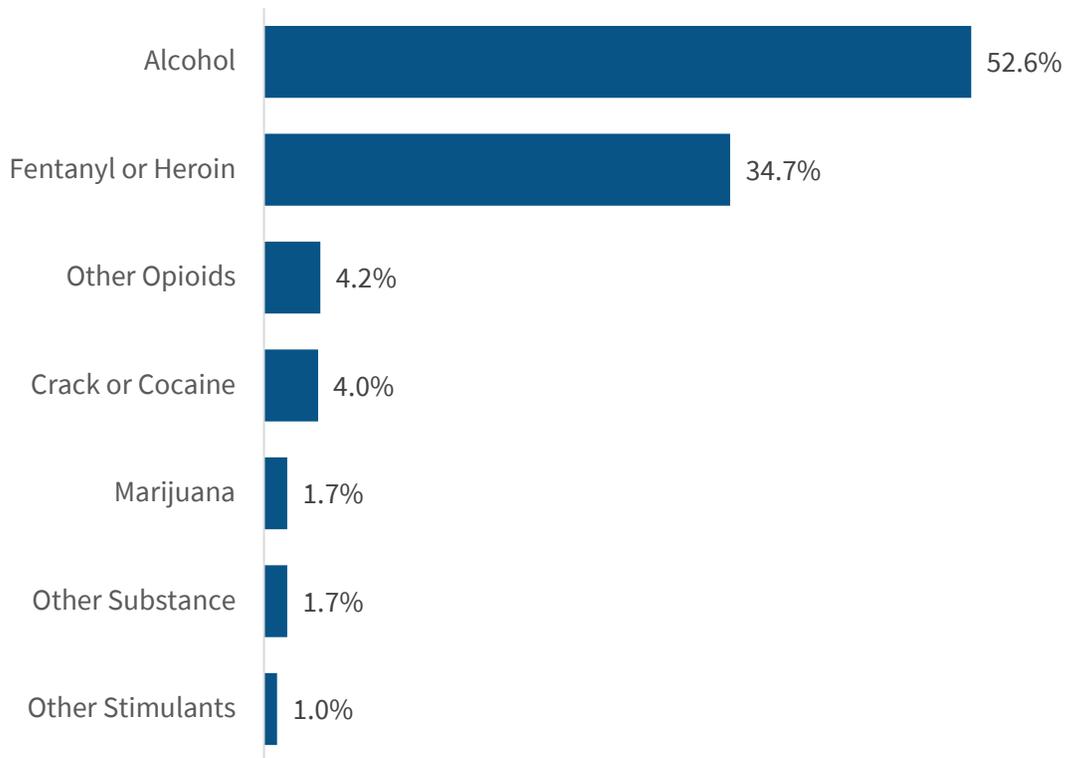


DATA SOURCE: Center for Health Information and Analysis, Massachusetts Outpatient Emergency Department Discharge Database, 2020 NOTE: Rates are crude rates – calculated based on population estimates reported by US Census Bureau,

American Community Survey 5-Year data sets (2015-2019 and 2016-2020); NA indicates that data were suppressed due to a count of fewer than 11 people

Figure 15 presents admissions data for Department of Public Health (DPH)-licensed facilities for Barnstable County. More than half (52.6%) of the admissions for those in Barnstable County were for alcohol and more than a third were for Fentanyl or Heroin (34.7%).

Figure 15. Treatment Admissions to DPH-licensed Substance Use Treatment Programs, by Primary Substance, Barnstable County, 2022

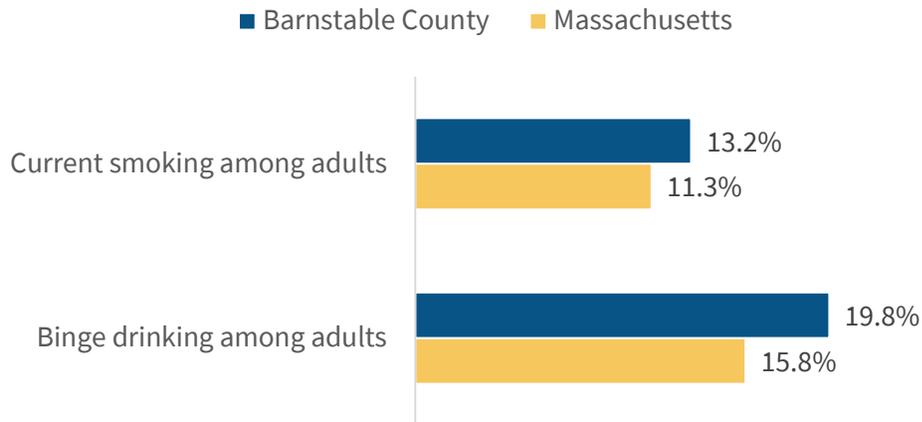


DATA SOURCE: MA Department of Public Health, Bureau of Substance Addiction Services, Office of Data Analytics and Decision Support, 2022

Adult Substance Use

Figure 16 presents substance use-related outcomes for adults in Barnstable County compared to the state. The county had a higher percentage of adults reporting binge drinking (19.8%) compared to Massachusetts; the percentage of adults who are current smokers in the county (13.2%) is also higher than the state.

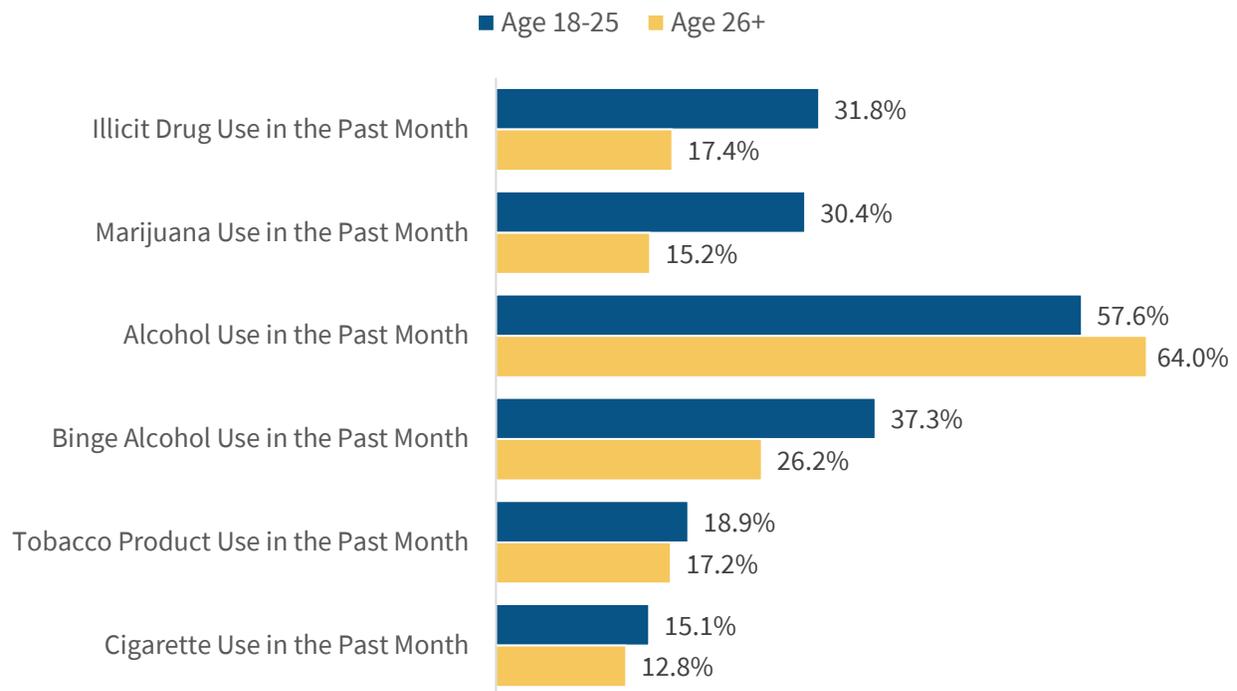
Figure 16. Binge Drinking and Current Smoking among Adults, Barnstable County and Massachusetts, 2020



DATA SOURCE: MA Department of Public Health, Behavioral Risk Factor Surveillance System, Profile of Health Among MA Adults, 2020 (MA estimates); Centers for Disease Control, PLACES Local Data for Better Health, 2020 (county estimate)

Recent data on past month use of different substances are not available at the county level. Below are data describing past month use among adults in the state of Massachusetts by age group (**Figure 17**). Higher percentages of adults 18-24 years old report illicit drug use (31.8%) in the past month compared to adults 25 years or older (17.4%). The percent of 18-24-year-olds reporting past month marijuana use (30.4%) is two times that of adults 25 years or older (15.2%) Adults 25 years or older report somewhat higher alcohol use in the past month; however, binge drinking is reported in a higher percent of the 18-24-year-olds. Lower percentages report cigarette and other tobacco product use in the past month, with slightly higher percentages of 18-24-year-olds reporting use.

Figure 17. Self-Reported Past Month Drug Use Among Adults, by Age Group, Massachusetts

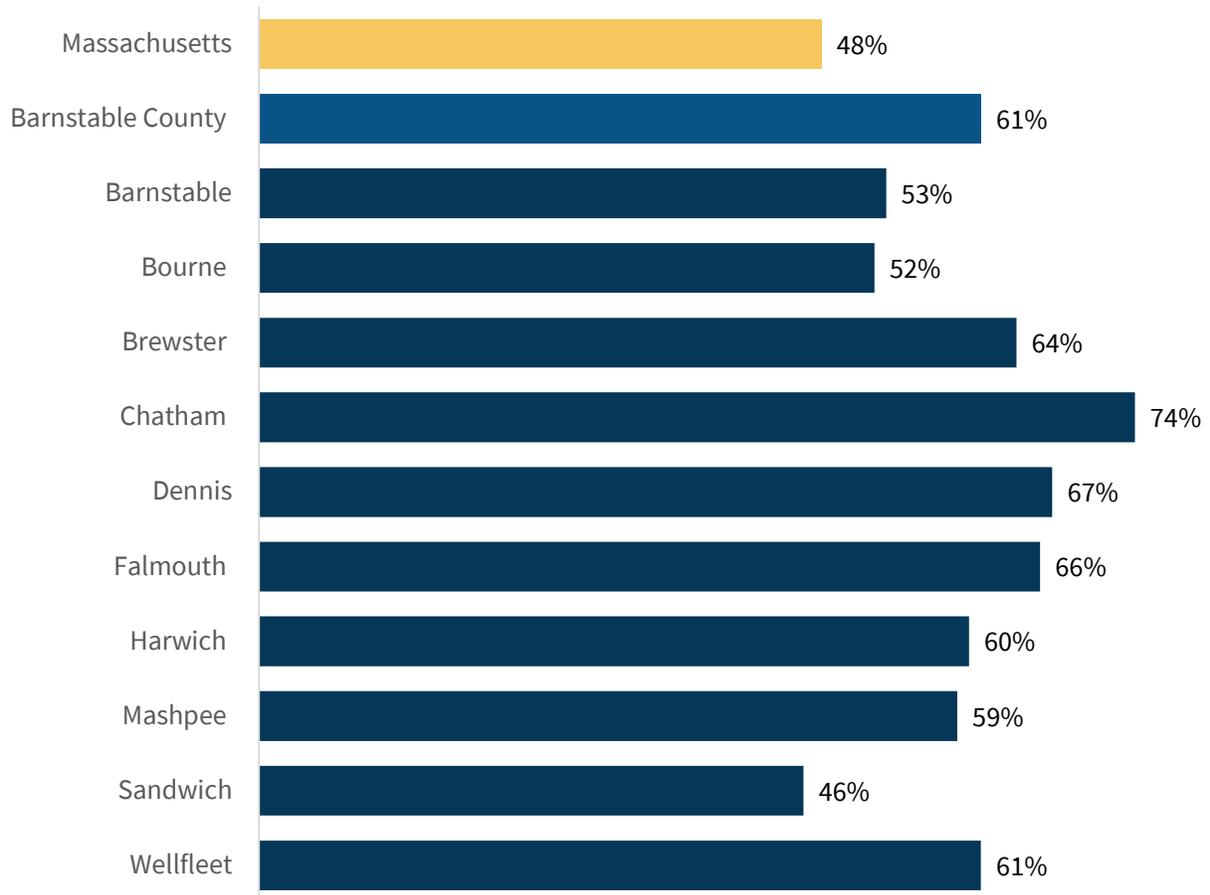


DATA SOURCE: SAMHSA, Center for Behavioral Health Statistics and Quality, National Survey on Drug Use and Health, 2018, 2019, and Quarters 1 and 4, 2020. NOTE: Illicit Drug Use includes the misuse of prescription psychotherapeutics or the use of marijuana, cocaine (including crack), heroin, hallucinogens, inhalants, or methamphetamine. Misuse of prescription psychotherapeutics is defined as use in any way not directed by a doctor, including use without a prescription of one’s own; use in greater amounts, more often, or longer than told; or use in any other way not directed by a doctor. Prescription psychotherapeutics do not include over-the-counter drugs. State and census region estimates, along with the 95 percent Bayesian confidence (credible) intervals, are based on a survey-weighted hierarchical Bayes estimation approach and generated by Markov Chain Monte Carlo techniques. For the “Total U.S.” row, design-based (direct) estimates and corresponding 95 percent confidence intervals are given.

In Fall of 2020, Massachusetts conducted the COVID-19 Community Impact Survey (CCIS)¹⁷, a statewide survey of over 33,000 residents, to gather information on how communities had been affected by the pandemic. One area of data collection was around substance use in the pandemic. More than a third (35%) of Barnstable County adults reported their substance use had increased since before the pandemic began (data not shown).

Figure 18 and **Figure 19** show the self-reported substance use from the CCIS. Ranging from just about half (46%) up to almost three quarters (74%) of adults in Barnstable County towns reported using alcohol in the last month; the overall percentage in Barnstable County (61%) was greater than the state overall (48%).

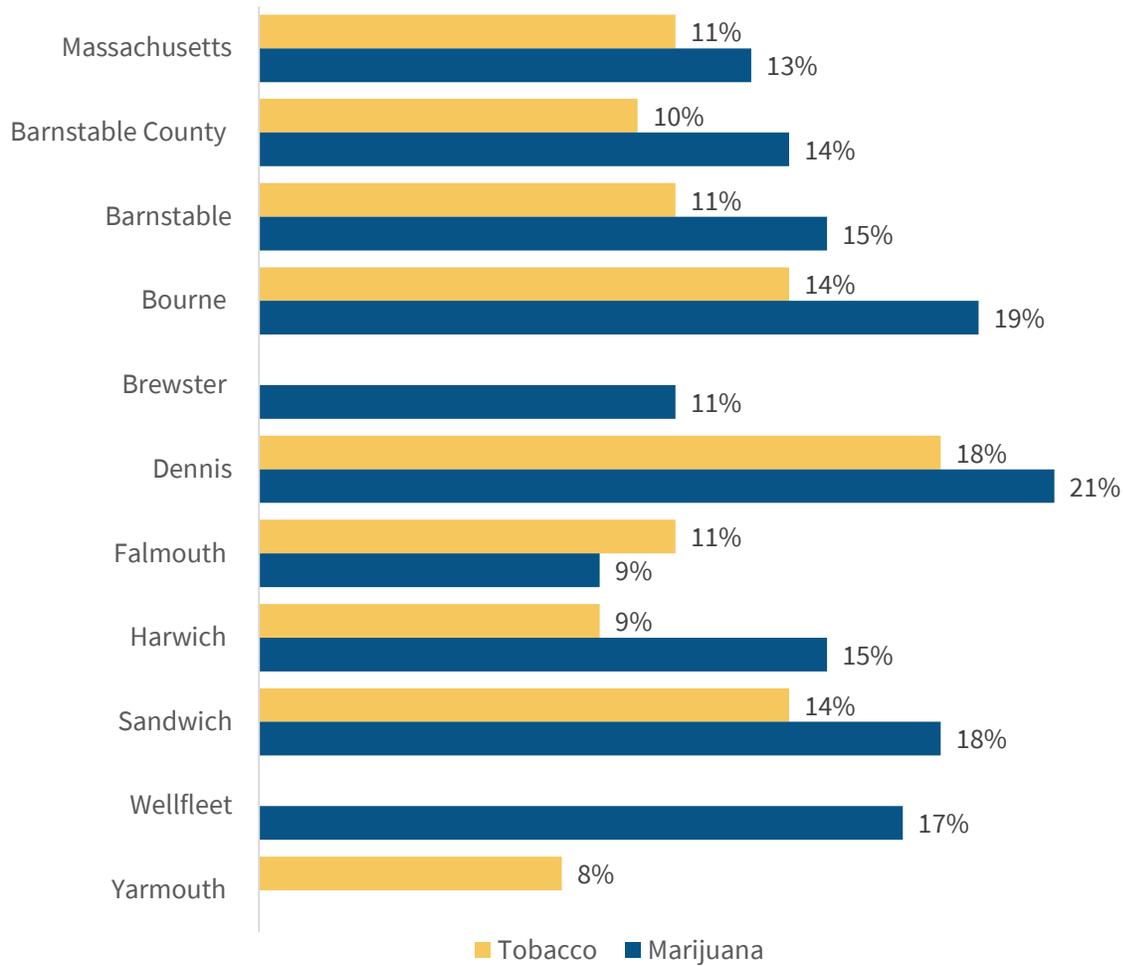
Figure 18. Percent of Adults 25 Years or Older Reporting Using Alcohol in the Past 30 Days, by State, County and Town, 2021



DATA SOURCE: Massachusetts COVID-19 Community Impact Survey, 2021 NOTE: Data for towns of Eastham, Orleans, Provincetown, Truro, and Yarmouth suppressed due to small cell sizes

The percentages using tobacco and marijuana in the past 30 days were lower with Barnstable County and the state having similar rates (**Figure 19**). Looking at these data by age group, a smaller percentage of those 65 years or older in Barnstable County reported marijuana (9%) and tobacco use (6%) than the percentage in the county overall. Data for other substances have not been publicly shared at the state, county, or town levels.

Figure 19. Percent of Adults 25 Years or Older Reporting Using Tobacco or Marijuana in the Past 30 Days, by State, County and Town, 2021



DATA SOURCE: Massachusetts COVID-19 Community Impact Survey, 2021 NOTE: Tobacco data for towns of Brewster, Chatham, Eastham, Mashpee, Orleans, Provincetown, and Truro suppressed due to small cell sizes; Marijuana data for towns of Chatham, Eastham, Mashpee, Orleans, Provincetown, Truro, and Yarmouth suppressed due to small cell sizes

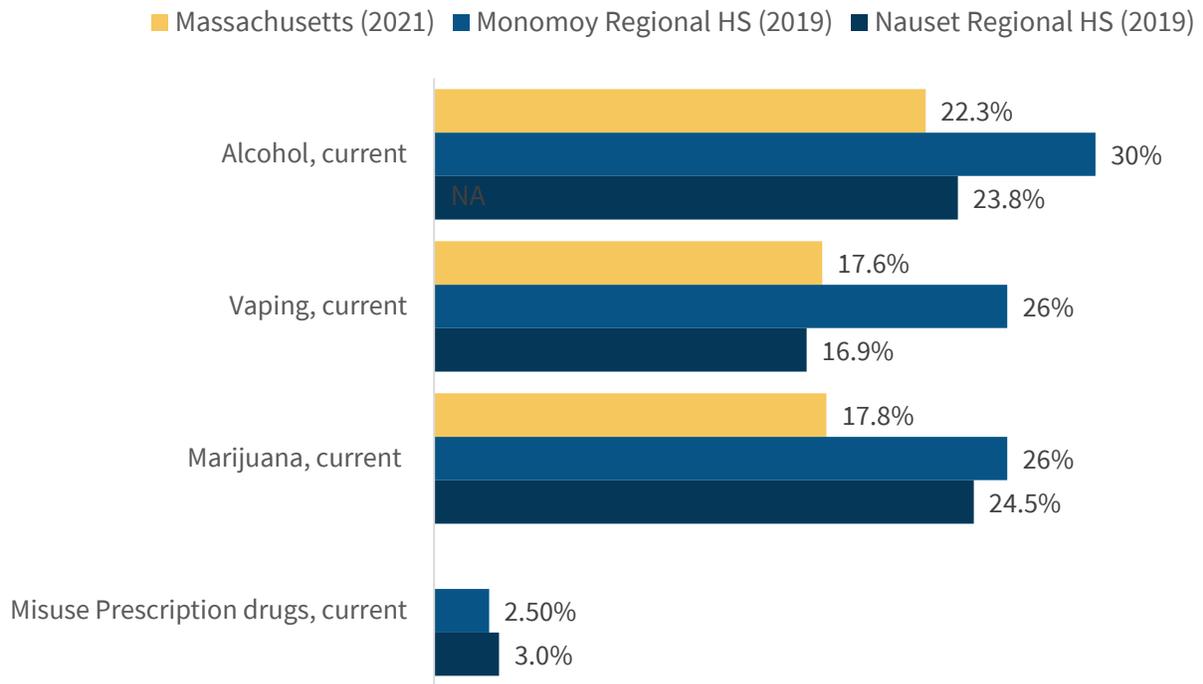
Youth Substance Use

Figure 20 shows the self-reported current substance use among high school students in Massachusetts and from two Barnstable County high schools, Monomoy and Nauset. As only two schools' data are reported, it is important to note these data do not represent the full county

population and should not be interpreted as such. Rather, these data describe the self-report experiences and behaviors of a subset of the youth population in the county.

Compared to the state, a higher percentage of high school students in these Barnstable County schools report current alcohol use, marijuana use, and vaping. A small percent reported current prescription drug misuse; however, these data were not available at the state level for comparison.

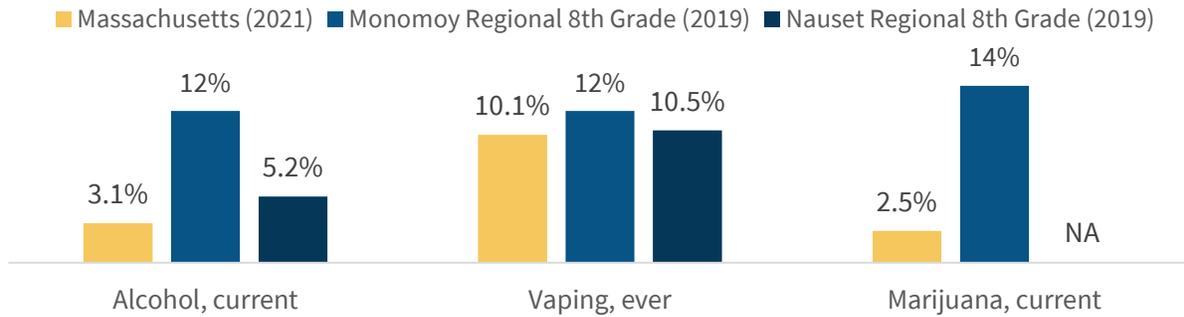
Figure 20. Self-Reported Current Substance Use Among High School Students, 2019



DATA SOURCE: Massachusetts Youth Health Survey 2021; Monomoy Regional High School, Youth Risk Behavior Survey, 2019; Nauset Regional High School, Youth Health Survey, 2019

Middle school students (8th grade) in these Barnstable County schools were also asked about their current substance use (**Figure 21**). A higher percent of the 8th graders reported current alcohol use compared to the state. For vaping, the percentages were only slightly higher in these Barnstable County schools than in Massachusetts. Only one school asked its 8th graders about current marijuana use; that percent was much higher than in the state (14% compared to 2.5%).

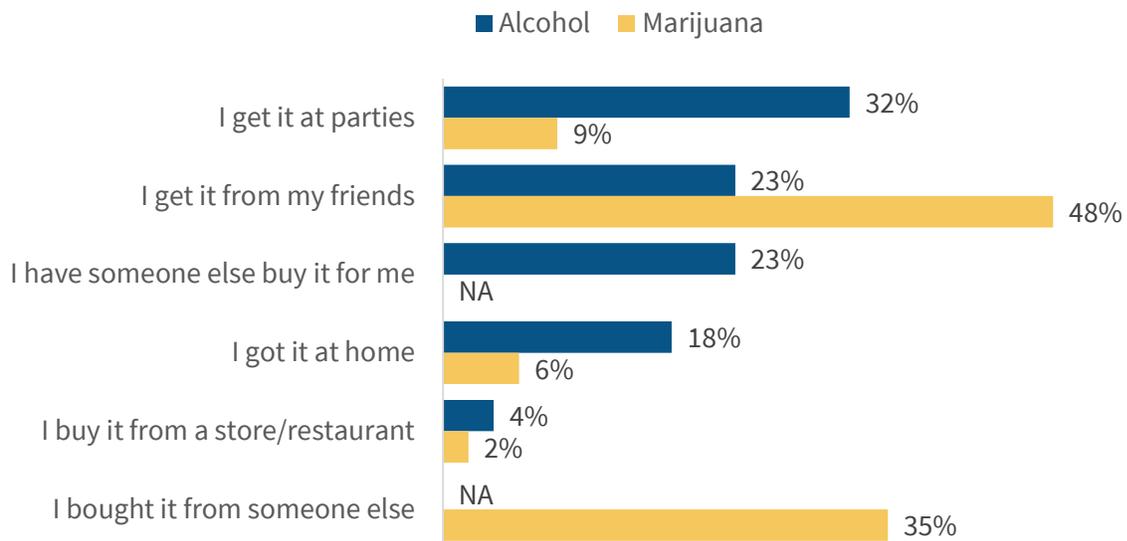
Figure 21. Self-Reported Current Substance Use Among 8th Grade Students, 2019 and 2021



DATA SOURCE: Massachusetts Youth Health Survey 2021; Monomoy Regional Middle School, Youth Risk Behavior Survey, 2019; Nauset Regional Middle School, Youth Health Survey, 2019

One school’s survey of students asked for self-reported sources of different substances. **Figure 22** presents the sources indicated by high school students for alcohol and marijuana. For alcohol, the most frequently reported sources were getting it at parties (32%), getting it from friends (23%), and having someone else buy it (23%). For marijuana, almost half (48%) get it from their friends and more than a third (35%) get it from someone else.

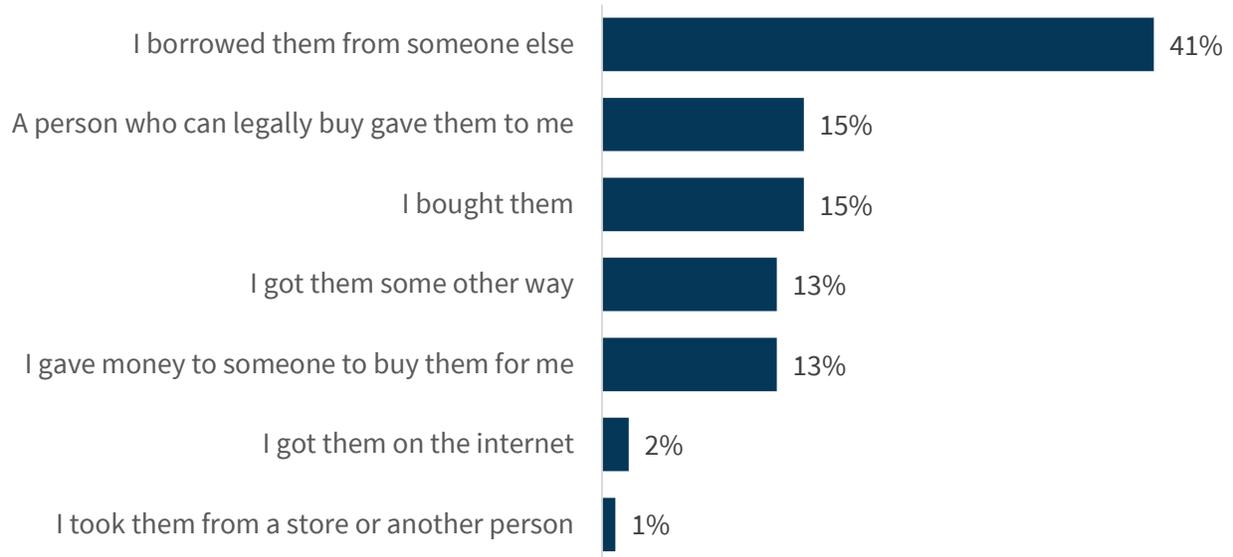
Figure 22. Self-Reported Source of Substance for High School Students, Monomoy High School, 2019



DATA SOURCE: Monomoy Youth Risk Behavior Survey, 2019

Figure 23 presents the self-reported sources for vaping products. Most high school students reported borrowing vaping products from someone else (41%).

Figure 23. Self-Reported Source of Vaping Products for High School Students, Monomoy High School, 2019

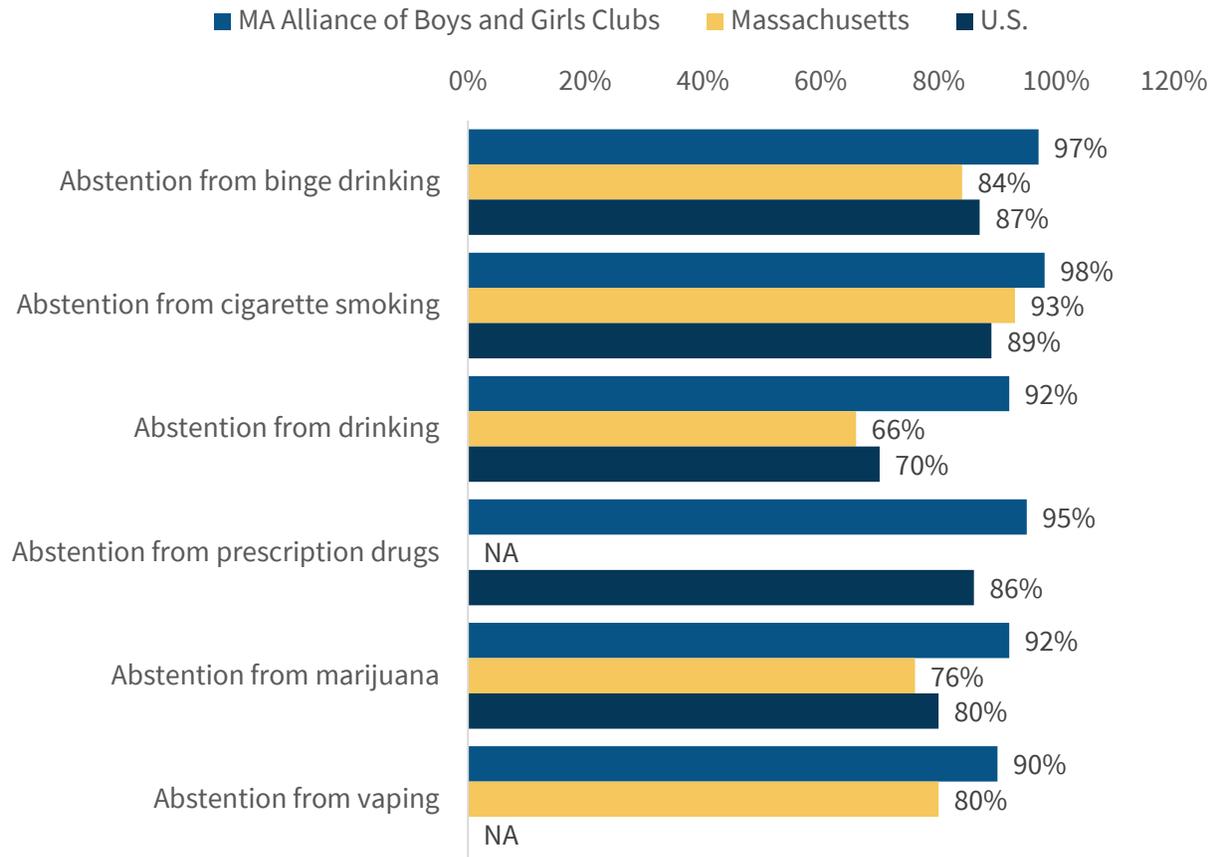


DATA SOURCE: Monomoy Youth Risk Behavior Survey, 2019

The MA Alliance of Boys and Girls Clubs conducted a survey of 40 of its clubs to gather self-reported data on abstinence from substances. The Boys & Girls Club of Cape Cod plays an important role in the providing young people in Barnstable County with a safe space to spend their time. It is important to note, these data represent responses from clubs across the state of MA and therefore may not be representative of the experience of those engaged with the club in Barnstable County.

As they are a prevention focused organization, these data are presented as members abstaining from substance use (**Figure 24**). Higher percentages of young people involved with a Boys and Girls Club in Massachusetts reported abstinence from all substances compared to the state overall and the nation.

Figure 24. Self-Reported Abstention from Substance Use, MA Alliance of Boys and Girls Clubs, Massachusetts, and the U.S., 2019



DATA SOURCE: MA Alliance of Boys and Girls Clubs and CDC Youth Risk Behavior Survey, 2019

The COVID Community Impact Survey (CCIS) also reported data on youth and young adults (those less than 25 years of age); however, the sample size of respondents from Barnstable County was not sufficient and cannot be reported. **Figure 25** shows the percent of young people in Massachusetts who reported increased substance use since before the pandemic started. More than a third of those under 18 (44%) and those 18-24 (39%) reported increased use across the state.

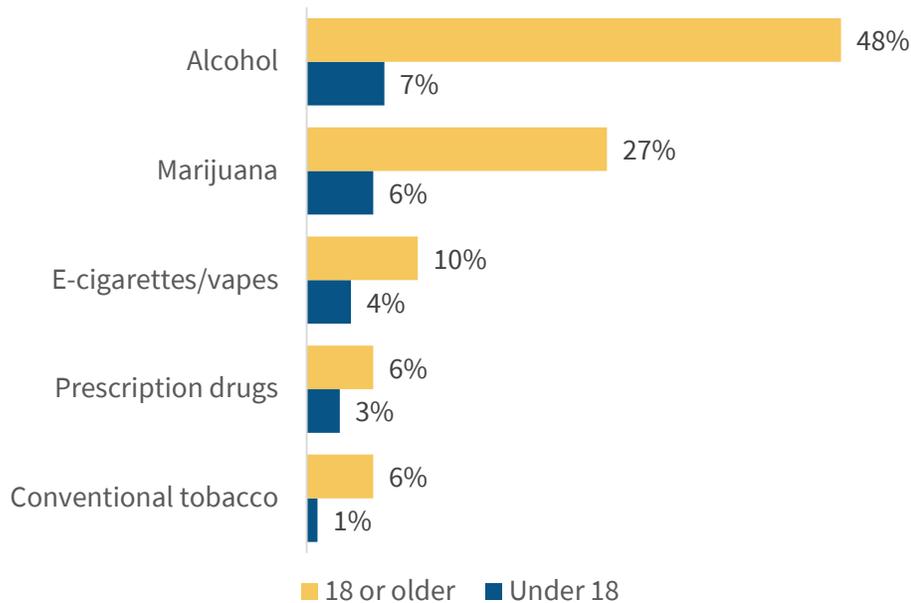
Figure 25. Percent of Youth Aged 14-24 Reporting Increased Use Since Before the Pandemic, by Age Group, by State, 2021



DATA SOURCE: Massachusetts COVID-19 Community Impact Survey, 2021

Figure 26 presents CCIS data on the types of substances used by youth in the past 30 days in Massachusetts. Less than 10% of those under 18 reported using any of the listed substances in the past 30 days. Use was higher among those over 18, with almost half (48%) reporting alcohol use and more than a quarter (27%) reporting marijuana use.

Figure 26. Types of Substances Used in the Past 30 Days by Youth Aged 14-24, by Age Group, by State, 2021



DATA SOURCE: Massachusetts COVID-19 Community Impact Survey, 2021

Perceptions of Substance Use

In addition to examining the prevalence of substance use and its related issues, it is also critical to understand the perspectives of those in the community regarding substance use.

When participants asked about the most pressing substance use concerns in their community, many participants discussed opioids, including prescription opioids, heroin, and fentanyl. Participants described the prevalence of opioid overdose and the frequency with which they administer Narcan. Several participants also commented that “drugs today” are “different” and “stronger.” One participant commented on the prevalence of fentanyl sharing that *“People think they are just using one more time and it’s not. I can’t tell you how many people I’ve known [that] have died. It’s scary.”* Other substances mentioned by a smaller number of participants included alcohol, Adderall, marijuana, MDMA, GHB, benzodiazepines, and xylazine.

When asked to describe perceptions of substance use in their community, many participants reported **widespread stigma against people who use substances**. Participants shared that people who use substances are “looked down on” and that many community members continue to view substance use disorder as a personal choice, rather than a treatable disease. Participants also reported that stigma comes from many sources, including the health care system, the criminal legal system, and from within the substance use community itself. Participants shared that many communities, particularly wealthier ones, **deny that substance use is an issue in their community**, despite

evidence to the contrary. One participant explained that because Barnstable County is a tourist destination, there is a “look to maintain.” Many participants **reported significant pushback and Not In My Back Yard “NIMBYism” from communities** who do not want substance use resources or services sited in their communities. Ultimately, the combination of stigma, denial, and “NIMBYism”:

- Results in the discrimination and mistreatment of people who use substances
- Limits the availability of evidence-based services (e.g., methadone, syringe exchange, Narcan)
- Prevents people from accessing needed services (e.g., people do not want others to know that they are seeking support for substance use)

Overall, participants **described Barnstable County as a collaborative place** where communities are “invested in the people that live there” and “want things to get better.” A few participants also reported that **general awareness of substance use has increased**. As one participant shared:

“I feel that we have grown very much on Cape Cod. It’s talked about, I don’t feel strange bringing it up to people, it’s more of a fluid conversation. I can say I’m a person in recovery. It’s not a big shock to anyone and I wouldn’t have done that years ago.”

Participants also reported that **more progress has been made in some communities than others**. A few participants shared that initially contentious conversations with community members (e.g., regarding the offering of syringe exchange services) became opportunities for education and growth. Still, some communities have remained resistant, which has contributed to **geographic inequities in the availability of services and supports**. One participant shared that “each community has its own personality” while another commented that there are some “towns that feel more supportive” than others. As a result, people have varying degrees of success accessing treatment, harm reduction, or recovery services, particularly in the absence of public transportation.

Finally, participants discussed the importance of recognizing that **substance use is often rooted in experiences of trauma and co-occurring mental health issues**. Participants emphasized the importance of addressing underlying trauma and using trauma-informed practices to break the “constant cycle.” A few participants commented on the need for early education and intervention to address childhood trauma before substance use becomes the primary coping tool.

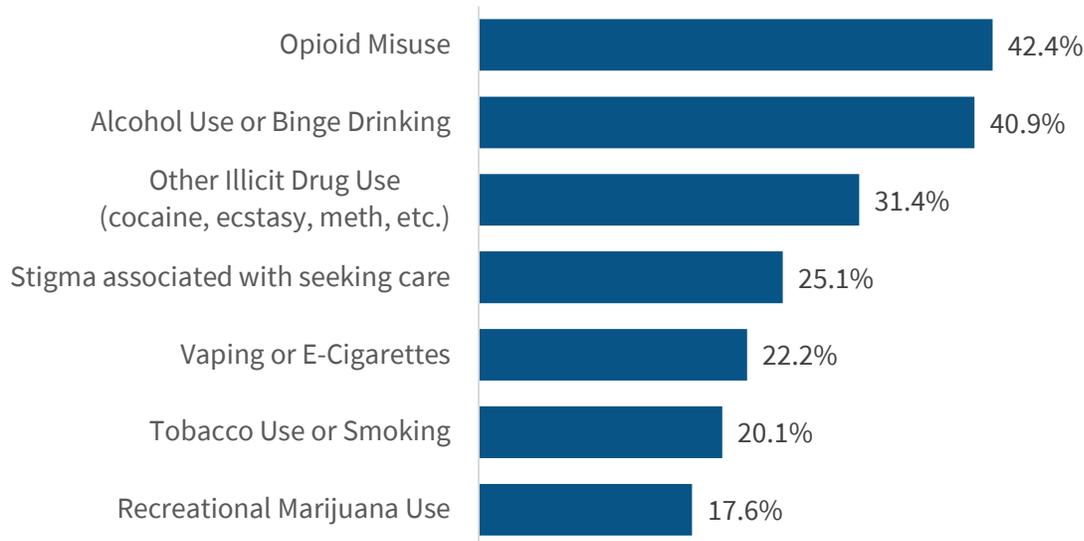
Youth

Participants also shared their perceptions specific to youth substance use in their communities. Notably, many participants commented that **substance use is starting at younger ages**. A couple of participants reported seeing substance use beginning as early as the 6th grade and emphasized the need for school-based education and services. Several participants also discussed the importance of **recognizing the impacts of intergenerational substance use**. Participants commented on the frequency with which grandparents are raising their grandchildren due to parental substance use and the need to address that this *“causes all kinds of things down the road.”* Participants perceived **tobacco and nicotine, marijuana, and alcohol to be the most used substances among youth**. Participants shared that young people use e-cigarettes to consume both nicotine and marijuana. A couple of youth participants commented that while vaping nicotine is more common in middle school, marijuana and alcohol use are more common in high school. A couple of participants expressed that the legalization of marijuana resulted in *“kids [not] see[ing] it as a drug”* and believing

that “*it’s just not a big deal.*” One participant shared that the state missed an opportunity to educate youth regarding the potential negative effects of youth marijuana use.

Results from the 2022 Cape Cod Health Care Community Needs Assessment survey conducted in Barnstable County collected data on the levels of concern community members had about various substances (**Figure 27**). The largest percentages of survey respondents had high concern about opioid misuse (42.4%) and alcohol use or binge drinking (40.9%).

Figure 27. Percent of Community Survey Respondents Reporting “High Concern” for Community, by Substance Use Issue, 2022



DATA SOURCE: CCHC Community Health Survey, 2022 NOTES: Percentages were based on sample size of n=964

FINDINGS

The following sections describe themes discussed by community members and stakeholders around services to address substance use in Barnstable County in each of the four domains – prevention, harm reduction, treatment, and recovery. To present a full picture of the landscape of services, these results highlight successful existing programs, describe challenges with and barriers to accessing these services, and identify opportunities for implementing new and expanded services. Cost data are provided for each domain to serve as an estimate of how much current services cost to provide. While these sections are organized by domain, it is important to recognize these should not be viewed as separate in practice. Similarities and connections across these domains are highlighted to further inform the action plan in including multifaceted efforts to address cross-cutting needs in the community.

The resource inventory section describes different types of resources and services available in the county identified through this assessment; as this is not an exhaustive list, the intent is for the county to use and update this tool on an ongoing basis.

The final section of these findings delves deeper into the cost data presented in each domain, including describing the differences in costs reported by domain and substance as well as highlighting

the cost saving potential of investing more in the domains of prevention, harm reduction, and recovery alongside treatment services.

Prevention

Prevention of substance use is often thought of as an issue of adolescence and one focused primarily on encouraging abstinence and/or highlighting the risks of substance use to teenagers. However, a large and still growing body of research shows that experiences in early childhood⁵ have an impact on later behavioral health. In discussions, service provider participants discussed the connection of early childhood, mental health, and adolescent substance use. For example, one provider noted the importance of reaching children early on:

“By the time we get to adolescence [and] high school, we see [young people] again in different areas: detox, court related. To me, I think if we could just put as much effort into our little ones [0-5-year-olds], we’d see a level of foundation our kids could have where mental health is prioritized.”

Prevention is also a cross-cutting aspect to substance use work. It is a primary service aimed at early intervention around substance use and it also is integrated into the other domains – e.g., recovery services for adults providing resources for their children as a form of prevention.

Existing Programs and Services

Overall, participants shared that **there are very few substance use prevention programs and services available**, including resources for youth who may have just started experimenting with or using substances. While more services are needed, participants highlighted many successful youth- and prevention-focused programs including the Boys & Girls Club, Calmer Choice, Cape Cod Children’s Place (including FIRST Steps Together), Herren Project’s prevention services, Positive Alternative to School Suspension (PASS), Sharing Kindness, and Youth Villages’ Intercept and LifeSet programs. While these were discussed in multiple conversations, other services and programs exist in the county such as the YMCA, other school-based prevention programs through the sheriff’s department, Gosnold (Cape Cod Lighthouse Charter, Cape Cod Tech, Falmouth, Mashpee, Provincetown, Truro), and Outer Cape Health Services (Nauset), as well as other individual school or town programming. Please note this is not an exhaustive list of the prevention programming and services available.

When asked to describe existing resources, participants most frequently discussed the Barnstable County school system. Many participants described schools as an important venue for substance use prevention education and programming, but reported numerous barriers, including teacher and counselor burn out and insufficient pay; lack of dedicated time in the curriculum for

Prevention Programs

B Free Wellness

Boys & Girls Club

Calmer Choice

Cape Cod Children’s Place

Herren Project

Positive Alternative to School Suspension (PASS)

Sharing Kindness

Youth Villages
(Intercept and LifeSet)

⁵ Defined as birth through age 8. <https://www.aap.org/en/patient-care/early-childhood/>

prevention education; and rules and regulations regarding what can be discussed in the school setting. As one participant shared:

“We are so bound by so many rules and regulations about what we can talk about. There is always an opt out. [It is] usually families that have [the] most issues with substance use that opt out... We can get our day in school, [but] we can’t get through materials, or we won’t be allowed to talk about it.”

Further, several participants explained that conventional prevention programming and messaging (e.g., D.A.R.E. (Drug Abuse Resistance Education), “just say no”) does not work. One youth participant shared their perspective on this type of prevention:

“We had to do a semester of health where they did a week of substance use. That doesn’t do much. In [students’] minds doing drugs is cool; that’s how they get in certain crowds. When they weigh benefits and negatives, being part of [a] friend group wins. Health class is just another class to us. We’re not going to look back and say health [class] taught me this. It’s going to be something more important.”

Several participants described connecting young people to individuals with lived experience as a more effective prevention strategy. One youth participant compared two different approaches to discussing substance use prevention:

“When we have a guidance counselor do [a] lecture, people listen less. But we did have someone who went through rehab and had [an] incredibly different life; a lot of people [were] saying they really liked it. [It] struck a chord. Hearing it from someone who went through it and struggled through [the] ramifications works a lot better.”

Several participants, including young people, shared that **parts of Barnstable County are very isolated and that there are limited activities for youth to participate in**, particularly during the off-season for tourism. Participants highlighted the importance of providing young people with “places to belong” where there is a “caring adult they can talk to” and “peers they can commiserate with.” There is research to support the positive impact of community and connection, overall and as it relates directly to preventing substance use.¹⁸ Participants highlighted several of these resources that already exist including the Boys & Girls Club of Cape Cod, non-profit organizations like the Herren Project, school clubs, and substance-free athletics. Several participants described the Boys & Girls Club of Cape Cod as a particularly important resource because it provides youth with positive role models in a safe and fun space to spend time.

Barriers to Access

The most frequently described barrier to accessing existing prevention resources, including mental health services, was **a lack of awareness about what resources exist and how to navigate them**. As one participant summarized:

“People shouldn’t have to seek out these services – it should just come to them.”

Participants suggested increasing communication efforts (e.g., school flyers, RSAC emails) to raise awareness of available resources. There were also calls for an easy-to-use centralized repository of resources available across Barnstable County. One participant commented:

“[Awareness] is a big barrier, like, I didn’t even know [other services] were there. [Cape Cod] Children’s Place created [a] finder and there is something you can plug in... I found it a little bit cumbersome to find where that is. If you make this hard, how do you expect people to find it.”

Another participant described the need for navigators who can support people in accessing needed resources:

“In one of our meetings, I think [name] was talking about navigators. I don’t know what that position is, but I think that is someone who has good hold on all resources. [With all the services we provide and work we do for families,] there is no time to navigate system. It’s easier to say I’ll try again tomorrow or forget it.”

Other barriers discussed related to **accessing existing services were transportation, lack of services in languages other than English, and geographic inequities or “gaps” in available services across communities**. For example, the Boys & Girls Club is an important resource but was noted as not as accessible for those on the lower or outer Cape. Describing the need for culturally and linguistically appropriate services, one participant explained:

“There are big [Brazilian and Jamaican] communities here. We haven’t figured out how to connect so they can get full access.”

Needed Programs and Services

Participants described three primary prevention-related needs: 1) **developing more robust mental health resources, supports, and interventions**; 2) **starting prevention education, programs, and services at much younger ages**; and 3) **facilitating more open and frank conversations with young people about substance abuse**.

Many participants discussed the need for more robust mental health resources, supports, and interventions for young people and their families, including the need for greater recognition of the links between substance use and mental health. In particular, participants described the importance of teaching young people coping skills, emotional regulation, and resiliency so that they have the tools to manage the challenges they will inevitably encounter as they get older. Participants also discussed the need to cultivate these tools among parents, families, and other adults (e.g., teachers) who play a major role in young people’s lives. Participants mentioned several existing resources that provide all or some of these supports, including Calmer Choice and Sharing Kindness. Two other programs, B Free and the Cape Cod Children’s Place FIRST Steps Together program, which provide services focused on recovery were noted to have an important role in prevention work.

Participants also discussed specific gaps in mental health and substance use prevention resources for youth who have parents and other family members who are using substances. As one participant shared:

“I work in middle school, but also with high school counselors. There is next to nothing in terms of support for kids who have family members that may be using or on the verge of using. There isn’t much of anything. I get calls from school counselors saying, “Do you know any 12 step programs for teenagers?” I don’t think it’s seen as comprehensively as a youth problem as it needs to be.”

Many participants discussed the need to start providing prevention education, programs, and resources, including mental health services, at much younger ages. Participants discussed misperceptions regarding the age at which it is appropriate to start having conversations about substance use and expressed that it is sometimes “too late” once the programming begins. As one participant shared:

“So, to say that 15–16-year-olds don’t need to learn about this is incorrect. I think the more we talk about this stuff, [the] less stigma and anxiety. If it’s more commonly taught and referred to, it’s easier for people to understand what is happening... Ideally, as young as you get, they need to be talking about this stuff.”

Several participants discussed the importance of having open and frank conversations with young people about substance use. Participants expressed that open conversations can help reduce stigma surrounding substance use and provide young people with the opportunity to ask the questions that are on their mind. As one participant explained:

“I have frank conversations with kids. ‘What made you decide to vape and what made it attractive... Did you know when you tried it that it would be so addictive and dangerous? And did you know it would be hard to quit?’ And they said they didn’t... nobody had talked to them.”

Cost of Substance Use Prevention

To quantify the programs and efforts described above, local programs provided estimates of the costs associated with implementing their prevention programs, including youth focused prevention activities, prevention programs focusing on healthy coping, stress management, and mindfulness, and school suspension diversion.

Table 5 presents the overall estimated cost of prevention. It is estimated that nearly \$1.2 million is spent on substance use prevention activities in Barnstable County. The provided estimated costs are about evenly distributed between youth focused prevention activities (51.3%) and school suspension diversion programs (48.7%). Costs for diversion of youth involved with the court system were requested but not received. These costs, alongside the cost of the other domains, are further discussed in a later section of this report; see Appendix C for full details of these estimates.

Table 5. Estimated Costs of Prevention Activities

	TOTAL	% OF TOTAL
Prevention		
Youth-focused prevention activities & engagement	\$ 610,438.00	51.3%
School suspension diversion programs	\$ 579,000.00	48.7%
PREVENTION TOTAL	\$ 1,189,438.00	

Harm Reduction

Harm Reduction Programs

Access HOPE

AIDS Support Group of Cape
Cod

Duffy Health Center

Health Imperatives

One Shared Spirit

Yarmouth Comprehensive
Treatment Center

Overall, **participants described harm reduction⁶ services as critical, life-saving resources** – including methadone⁷, Narcan/naloxone, syringe exchange, fentanyl test strips, and supervised consumption. One assessment participant described the importance, and responsiveness, of these services:

“I can literally call or text [name] and say, ‘so and so needs this, and make sure you bring Narcan... make sure you don’t just bring a couple, bring enough to give out and say here’s a couple Narcan or stuff to clean syringes.’ It’s huge and it saves lives. It saved mine.”

Another participant noted these services are not only accessed by those who are at highest risk, but also those around higher risk individuals:

“Narcan has gotten out into the community and a lot of people we see in the office might not be high risk all the time, but they know people who have struggled with this and just want to have Narcan in case – that’s been positive.”

One participant reflected on the ways in which harm reduction services may reduce overall substance use:

“I think one thing that works is [that] when someone is more careful when they use [and] have [a] clean area, they use less. Slip a little love in... don’t use as much.”

These benefits of harm reduction have garnered new and growing attention in the field of substance use services. They are recognized as a critical part of addressing those with SUD on its own as well as in coordination with the work in other domains.¹⁹

Existing Programs and Resources

When asked to share existing harm reduction programs and services, assessment participants most frequently discussed the Narcan and syringe services provided by AIDS Support Group of Cape Cod. Other services mentioned included the harm reduction services provided at Duffy Health Center, Yarmouth Comprehensive Treatment Center, One Shared Spirit, Access HOPE, and newer services offered by Health Imperatives. As one participant shared:

⁶ SAMHSA defines harm reduction as “an approach that emphasizes engaging directly with people who use drugs to prevent overdose and infectious disease transmission, improve the physical, mental, and social wellbeing of those served, and offer low-threshold options for accessing substance use disorder treatment and other health care services.” <https://www.samhsa.gov/find-help/harm-reduction>

⁷ While methadone is a method of treatment for opioid use disorder interviewees frequently discussed it in relation harm reduction services, emphasizing the overlap of the services provided across these domains.

“AIDS support group is awesome. [It’s] all harm reduction. You can go in [and] they can help you navigate treatment systems. You can call them and be like ‘Can I [get] 10?’ and they can drop off.”

Several participants shared that providing harm reduction services also offers an **opportunity to connect with people, provide them with support, and link them to other needed services**, including Hepatitis C treatment. As one participant shared:

“When you deliver, [you] can give way more [than] Narcan; just make [a] connection so they know they have someone to talk to. [It’s a] huge opportunity for all kinds of other services.”

Participants also characterized harm reduction services and providers as **non-judgmental, affirming, and respectful**. One participant shared their thoughts based on their lived experience:

“Those [harm reduction] are the first people that talked to me like I was human, they didn’t shame or guilt me. They looked me in the eye and showed up even though I didn’t want to... Those were the first people that interacted with me like I mattered. People walk by and judge and shame you, you’re already struggling internally. These harm reduction programs provide safety, they kept me alive.”

Barriers to Accessing Existing Services

While a number of barriers were mentioned, discussions around barriers to harm reduction services primarily focused on stigma.

Stigma

Many participants noted that **significant stigma makes it extremely difficult to access the few resources that do exist**. One participant with lived experience explained how the stigma around harm reduction can prevent people from accessing life-saving services:

“The stigma around methadone was terrible and it would scare you away from trying to get on it, but it was all bullshit and I wish I hadn’t heard it because it took me too long to try it.”

Another participant shared:

“There’s still a lot of people [who] don’t support [methadone]. I’ve always presented it as an option, a choice. It’s so nice for people to feel like they have a choice. When you have a choice, you feel like there’s hope.”

Participants also described experiencing stigma, discrimination, and poor treatment when seeking harm reduction services **from many sources, including police officers, ambulance services, and even people within the substance use community**. A couple participants with lived experience shared the following thoughts:

“When you want to get clean syringes, the pharmacist looks at you like you’re a scumbag and follows you around the store. I’m just trying to be healthy... I was spending like a \$120 a week or something getting syringes because none of these pharmacies were selling them to me.”

“[We’ve] got these councils that have ‘substance use’ in their name and [they] look at you with more stigma than someone at the grocery store.”

Another participant with lived experience recommended training police officers on how to compassionately interact with people who are using substances, experiencing mental health issues, and/or experiencing homelessness:

“The county needs to have a class for the police on how to handle the homeless, drug addicts, alcoholics with mental issues, and not just yell at them and tell them to leave. There needs to be more communication and understanding. I’ve had cops come up to me at like 3 in the night and tell me you gotta move, and it’s like, where do you want me to go? They need to treat people like humans.”

Participants also described how **stigma makes it challenging to discuss harm reduction with young people**, despite its importance. Several participants discussed the need for harm reduction education in schools, even for youth who are not using substances. As one participant shared:

“A few years ago, if you bought Adderall, it was Adderall. But now, if you buy it, chances are there is fentanyl. [The] education system tends to be cautious about messaging because these are other people’s children. Most people have contradicting views... harm reduction becomes [a] necessary part of prevention. Educating them more on what harm reduction looks like with underage substance use.”

Other Barriers

Participants described several other barriers to accessing and benefiting from harm reduction services, including the **need for low-barrier housing that does not require abstinence**; the **need for more providers of color**; the **provision of services in other languages**; and **transportation**. One participant explained the critical need for low-barrier housing:

“The other thing that comes up... is low-threshold housing [for] folks with substance use disorder... If folks have the means and desire to get into sober homes, [they] can access that treatment. If you are actively using or sliding into one of those categories, [there is] no place to hang your hat. Low threshold housing within [the] harm reduction model – that in itself is treatment. Create safety and be available to continue their health and wellness.”

Participants also described the need for more culturally responsive services, including more providers of color and services in other languages.

“Right now, [we have] four people on [our] team, two people of color and two white. [It’s] super important to bring people to [the] table and [we] can’t focus on just white people... men of color [have the] highest rate of deaths.”

Needed Programs and Services

Overall, participants shared that there is a **critical need for more harm reduction services, particularly methadone clinics** and other providers who offer medications for opioid use disorder (MOUD), as well as Narcan distribution, drug checking, syringe exchange, safe consumption sites, and related services like Hepatitis C treatment. As one participant shared:

“If we are looking to target overdose deaths, anything having to do with expanding MOUD, ideally in [Federally Qualified Health Centers], and harm reduction—those are the two areas [that are needed].”

Another participant explained how the stigma discussed above has prevented new harm reduction services from opening:

“They won’t allow a methadone clinic here, the closest is 45 minutes away... they were supposed to open [one] a year and a half ago and the town shut it down saying there were too many 'drug addicts' here.”

Participants also emphasized the **need to ensure that services are low barrier and as easy to access as possible**. Participants discussed the need for more outreach, service provision, and “boots on the ground” in areas where people who are using substances live and/or use, including homeless camps and public restrooms. One participant shared:

“We go out and deliver [Narcan, fentanyl test kits, and clean/safety syringe kits] no questions asked. I know hangouts and they are all ages, so I just drive to the site [and see if] anyone needs Narcan and clean needles. It’s just amazing.”

Relatedly, participants described the **importance of maintaining a low profile and protecting the confidentiality of people who are accessing harm reduction services**, in part because of the significant stigma that exists in the larger community. As one participant explained:

“Supervised injection doesn’t need to be a huge brick and mortar – no one is going to travel to [a] harm reduction center to use. [We need to] figure out how to have individualized supervision and monitoring of people using drugs and mobile outreach where it’s inconspicuous.”

Cost of Substance Use Harm Reduction

To understand the costs associated with providing harm reduction services, this assessment collected data related to programming to collect and dispose of excess prescription drugs and syringes/needles as well as outreach activities for resources and harm reduction from local municipal departments and the Cape Cod Cooperative Extension (CCCE) in Barnstable County. Additional costs of providing harm reduction services such as syringe exchange and naloxone distribution were shared by two organizations: AIDS Support Group and ACCESS Hope and a local EMS.

Table 6 presents the overall estimated cost of harm reduction. It is estimated that more than \$600,000 is spent on substance use harm reduction activities in Barnstable County. Over one third (38.5%) of the provided estimated costs have gone to naloxone distribution and about a quarter was associated with community outreach in collaboration with PD (27.7%) and needle exchanges (25.0%). These costs, alongside the cost of the other domains, are further discussed in a later section of this report; see Appendix C for full details of these estimates.

Table 6. Estimated Costs of Harm Reduction Activities

	TOTAL	% OF TOTAL
Harm Reduction		
Programming that manages community-based collection and disposal of excess prescription drugs.	\$ 3,256.18	0.5%
Programming to manage appropriate community-based syringe and needle disposal.	\$ 52,701.84	8.3%
Programming to manage community-based syringe and needle exchange.	\$ 158,994.60	25.0%
Programming providing education and naloxone to prevent death from opioid overdose.	\$ 245,310.50	38.5%
Collaborative outreach to community, particularly higher risk populations, between behavioral health professionals and law enforcement to provide resources aimed at harm reduction and prevention	\$ 176,471.85	27.7%
HARM REDUCTION TOTAL	\$ 636,734.97	

Treatment

Treatment Programs

Community Health Center of
Cape Cod

Duffy Health Center

Gosnold Behavioral Health

Outer Cape Health Services

Yarmouth Comprehensive
Treatment Center

Substance use treatment is a pivotal point in an individual addressing their SUD, and it is vital that the resources be available and accessible for those who are seeking these services. There are multiple entry points to treatment, including through harm reduction services, recovery services in the case of recurrence of SUD, and many in between. The offered programs need to take all potential pathways into consideration.

Existing Programs and Services

Participants discussed a number of existing treatment-related programs and services. Participants spoke particularly highly of the services provided by Duffy Health Center, including its use of an integrated model, incorporation of harm reduction resources, and the Moms Do Care program. Other resources discussed included Gosnold Behavioral Health; Community Health Center of Cape Cod; Yarmouth Comprehensive Treatment Center; Outer Cape Health Services; and mobile clinics (e.g., the previous CHART (Community Harm Reduction and Treatment) team partnership between Duffy Health Center, the Community Health Center of Cape Cod, and the AIDS Support Group of Cape Cod).

Several participants shared that there are private treatment facilities opening in Barnstable County but expressed concerns about access for people who cannot afford to pay for services.

“[There are] private facilities who are sprouting up and only taking private insurance and actually pulling some shady business to draw patients into treatment programs and selling the world to individuals. [I’m] hopeful that [their] hearts are in the right place. There is at least one to two in Falmouth, Mashpee, and Bourne areas.”

Barriers to Accessing Existing Services

Participants described a number of barriers to accessing and benefiting from existing treatment resources. The most frequently reported barriers included **lack of transportation; lack of affordable and low-barrier housing while in treatment;** and **challenges navigating insurance coverage.** As one participant shared:

“There needs to be some type of transportation when someone is trying to get treatment. I’ve gotten beds before, but I can’t even get there. So maybe some type of program where if you’re trying to get a bed, say it’s in Fall River or New Bedford, it would probably be huge. Then it’s not a huge fight trying to get in - it’s already a huge fight with yourself.”

Related to transportation, participants discussed the “huge commitment” required to obtain MOUD from treatment centers on a daily basis and the need to work on “loosening restrictions.”

Participants also described the challenges involved in providing treatment to unhoused and unsheltered individuals:

“[It’s] very hard to treat people not housed [who] are very transient. [The] continuity of care is really challenging.”

Another participant discussed how a lack of affordable housing compelled a client who is in treatment to live in an environment where other people are still actively using substances:

“Housing that is available is very expensive, and there’s not a lot of housing here in general. It’s not cheap to be on the Cape; a lot of people are either on vacation or retired here. You have the haves and have nots. Housing down here has always been a challenge. I can think of a client off the top of my head who’s living in a house where they’re all using crack, but she has nowhere else to go.”

Participants reported lack of awareness regarding what resources exist and how to navigate them as another barrier to accessing treatment. As one participant expressed:

“If people would know... you know, there is help out there instead of putting a needle in your arm. I’m seeing people walk into the clinic just a mess. And within months they’re going in the right direction.”

Another participant described the need to compile resources in one place:

“[We need] resources in one place. Let’s streamline it so parents, loved ones, and addicts can navigate [the] system. Let’s think about streamlining resources. Another big thing is navigating insurance companies.”

Needed Programs and Services

Many participants reported that there are **not enough beds or treatment facilities available**.

Participants also shared that there are **not enough long-term treatment options or methadone clinics** and other MOUD treatment options (described in further detail in the harm reduction section above). One participant explained the effect these gaps can have on individuals who are seeking treatment:

“Even though [in] our programs we really work hard for same day initiation of treatment, there aren’t a lot of opportunities for folks struggling with active use if they walked into [somewhere] using right now at this moment and wanted treatment to start. [We] need a bridge, [an] easy access clinic. Someone should walk in and be able to find options [and be] referred to whoever is the right choice... Even though we desire hospitals to be that linkage if that is where they are at... hopefully they would not get to that level. Can we figure out a way that they don’t need to get into [the] hospital system?”

Another participant echoed the need for more beds, particularly for people who do not have private insurance:

“A big thing is getting beds in detox. The sober living is not enough; it seems like if you don’t have a private insurance, there’s not enough sober houses. [There are] not enough houses and beds and [there are] people with MassHealth coming straight out of holding. I turn down gentlemen every day—at least five people—because there’s no beds out here. If you don’t have private insurance, it’s tough out here.”

Participants also reported that there are **not enough treatment options tailored to the needs of specific populations**, including young people; women with young children; and people who are exiting jail. One participant explained the lack of options for youth under 18, including the need for services that are not provided virtually:

“[There are] substance use programs at [the] Outer Cape but not for those under 18. And just because you’re 18 you’re not an adult. That transitional period, there is absolutely nothing on [the] Outer Cape; [there’s] more as you get to [the] Mashpee Falmouth area. I know [Cape Cod Healthcare] is getting ready to launch another [partial hospitalization program] [but it’s] still more virtual based. Substance use disorder is already isolating – I find it counterproductive to stick them in their bedroom and have them log onto Zoom for five hours a day.”

Another participant also described the need to address isolation when designing treatment services for youth:

“If an adult comes in and they have substance use disorder, I would connect [them] with [a] recovery coach, meet with harm reduction, and refer them to Alcoholics Anonymous. Everyone knows peer models work. We don’t have that freedom with teens. So, it’s hard due to confidentiality and you want to protect the student. It’s isolating for them to think they are the only ones.”

Several participants described the closure of Emerson House’s program for women and children as a major loss:

“[I’d] rather see treatment be less money driven and more driven by needs. What happened to Emerson is just a tragedy. [It was] just an amazing program and [it] worked for so many women.”

Many participants also spoke of the **need for more dual diagnosis treatment services** as well as a broader **need to acknowledge and address the intersections between substance use and mental health**. As one participant explained:

“Those two things [mental health and substance use] overlap very often. [I’m] not sure [if] it’s [the] chicken or egg – just those two things coexisting [is] difficult. [It’s] hard to admit that you are dealing with one or both of those things. Add that onto the lack of sober homes and long-term treatment facilities. [There’s] not enough of dual diagnosis. When seeing people [in] treatment in Emerson House, that is what people are experiencing. They feel like the only way to feel better is to use drugs and alcohol. It works sometimes but it tends to just make things much worse. [We need to] have the proper dual diagnosis with people.”

Another participant described the consequences of inadequate substance use and mental health services, particularly for young people:

“[The] biggest piece is [the] tie between substance use and mental health and access to services for those kids. People [are] talking about we gotta go to McLean or Children’s. [There are] just no beds for kids and there never had been. Kids [are] locked up in [a] detention unit [when] they needed a bed. Lock up isn’t the place for them. A judge looking at someone saying I have no bed,

[I] will send them to jail. You see that on [the] adult and juvenile level; there [are] just no beds. Sometimes [jail is] quicker than detox... Now they are back home in [an] environment [that was] not safe for them in [the] first place. [When] kids [are] using substances, there is stuff going on at home and [they] are just self-medicating at that point.”

Cost of Substance Use Treatment

The primary cost data for treatment was provided by three health care centers in the county: Duffy Health Center, Cape Cod Health Care (CCHC), and Outer Cape Health Services (OCHS). BSAS provided admissions for Barnstable County that were then combined with the average costs reported by the National Center for Drug Abuse Statistics (NCDAS) for the state of Massachusetts. The Barnstable County Sheriff’s Office provided the cost of SUD treatment for incarcerated individuals and those who are in pretrial.

Table 7 presents the overall estimated cost of treatment. It is estimated that more than \$45 million is spent on substance use treatment activities in Barnstable County. The majority of cost provided came from DPH-funded BSAS admissions. This cost figure is based on admissions data from BSAS and NCDAS estimates an average cost of \$12,500 per 30-day admission for substance use treatment nationally.²⁰ Not all health care centers in Barnstable County submitted cost data, therefore the cost of inpatient and outpatient care provided by local health care facilities is underestimated. These costs, alongside the cost of the other domains, are further discussed in a later section of this report; see Appendix C for full details of these estimates.

Table 7. Estimated Costs of Treatment Activities

	TOTAL	% OF TOTAL
Treatment		
Local health care facility expenditures (inpatient + outpatient) for substance use treatment services	\$ 7,398,325.80	16.3%
DPH-funded substance use treatment programs	\$ 37,675,000.00	82.8%
Substance use treatment costs for inmates	\$ 432,374.68	1.0%
TREATMENT TOTAL	\$ 45,505,700.48	

Recovery

When talking about the recovery, individuals often noted there is no one path, or even only a couple “right” paths, to enter or remain in recovery. Each person’s journey will look different and for offered services to be effective for the recovery community, they need to understand the importance of offering a variety of services and resources. One common thread in many people’s recovery is the need for a support system who understands their recovery experiences.

Recovery Programs

AA & NA meetings

B Free Wellness

FIRST Steps Together

Foundations Group Recovery Centers

Herren Project

Learn2Cope

Parents Supporting Parents

PIER Recovery Support Center

Recovery Build APG

Recovery Without Walls

Refuge Recovery

Sober homes

WellStrong

Existing Programs and Services

Overall, participants shared that there is a strong recovery community in Barnstable County but that more services are always needed. Participants discussed several key recovery resources and services, including WellStrong, PIER Recovery Support Center, Recovery Without Walls, Refuge Recovery, Foundations Group Recovery Centers, Herren Project recovery support services, Alcoholics Anonymous (AA) and Narcotics Anonymous (NA) meetings, and sober homes. Other recovery support services discussed in relation to other domains that also provide recovery services include B Free Wellness and Recovery Build Alternative Peer Group (APG). Participants also described the benefits of support services for the parents and families of people using substances, including Parents Support Parents and Learn 2 Cope. One participant shared:

“The recovery community on the Cape is really strong. I think the way all the pieces interact together; treatment centers coordinate well with sober houses. Those are excellent, there are [a] number of them.”

Many participants described **community, connection, and support, including peer recovery support services and recovery coaches, as critical components of recovery**. As one participant summarized:

“Isolation is the worst thing for somebody in recovery. It’s relapse, it’s death, it’s the complete opposite of what recovery is, because recovery is connection.”

This participant went on to explain:

“Coaching has made a huge difference for some people—just having that one person walk alongside you in the beginning. Even making a phone call in the beginning of your recovery, setting up a doctor’s appointment, it’s scary. I know that maybe doesn’t make sense for someone who doesn’t understand, but it is. But that’s one example of what can happen when the peer-to-peer support is there. People thrive off of community.”

Participants also discussed the importance of **physical spaces where people in recovery can be in community** together, have “something to do outside of work”, and “feel like they’re giving back,” especially as they transition out of treatment. A number of participants spoke highly of WellStrong, a fitness and wellness community for people in recovery that “provide[s] [a] safe space for people in recovery to walk in, be themselves, feel comfortable, [and] have a place where, if they’re struggling, [they can] ask for help.” As one participant shared:

“The beautiful thing about WellStrong is [that its] doors are open every day. [You can] come hang out [and] grab a cup of coffee.”

A number of participants described the **importance of wellness services, activities, and programs for people in recovery**, including meditation, yoga and fitness, and art therapy.

“[The] wellness portion is huge... Incorporating things that you didn’t before. We currently partner with Sharing Kindness and offer [a] grief support 5-week program for young adults. The longer you’re in recovery, the more loss you experience because, unfortunately, a lot of people don’t grasp [or] hold onto recovery. We don’t have coping skills to deal with it.”

Another participant shared:

“[We dive] deep into [the] ways we can continue to support [our members] because you never know what that ‘aha’ moment is for someone – it can be art, music, or walking for different people. [You] never know what someone needs for healing.”

Participants also shared that there are **many “different pathways to recovery,”** that different people will benefit from different approaches, and that abstinence is not the only option; a couple of participants stated that their organizations do not offer or directly work with 12 step programs.

“It took me a little while to be like, it’s okay if I have a friend who decides she doesn’t want to go to meetings, but she wants to go be a yoga instructor and that’s what’s healing for her. That’s her journey, that’s her path, we’re not all the same and that’s okay.”

This participant went on to describe the importance of recognizing that people in recovery know what they need and do not need to be told what is best for them:

“[We need] to have places where there are these options and people can choose whether or not it’s for them. We’re an intelligent group emotionally, which is very much undermined. We talk about feelings all the time, we’re very emotionally aware of our needs for each other. It’s just being heard and being provided the space. We’re told what we need a lot. That’s why I appreciate the time to be able to say what we need.”

Barriers to Accessing Existing Services

The most frequently discussed barriers to accessing recovery services included **lack of insurance coverage and difficulty navigating the insurance system**; and **lack of transportation**, especially for the many people in recovery who do not have drivers’ licenses. Describing issues with insurance coverage, one participant shared:

“It seems like if you don’t have private insurance, there’s not enough sober houses...if you don’t have private insurance, it’s tough out here.”

Another participant described the challenges they have faced trying to get insurance to cover needed services for a family member:

“Two years later I’m still having a hard time navigating what services are available. [It] took almost 1.5 years to get to therapy. [It’s] so hard to navigate [the] system between insurance companies. One system tells you one thing, and another tells you another.”

Transportation was also described as a key barrier to accessing existing services:

“A lot of people don’t have licenses who are in recovery and transportation is so difficult – a lot of meetings and things [are] so hard for people to get to.”

Transportation is really the number one barrier. A lot of people would love to come to WellStrong but they can’t get there... WellStrong offers so many amazing things... There’s so much interest and [the] number one thing that holds people back is transportation for sure.”

Several participants described additional barriers to accessing services, including a **lack of awareness about existing resources**; and **difficulty navigating existing resources**, including for parents and family members who are supporting their loved ones in seeking recovery services. As one participant shared:

“There is just a lack of places for people to access this knowledge... [they] need a platform to look. They don’t know about different therapies, [Eye Movement Desensitization and Reprocessing], [Rapid Transformational Therapy]. We’re out there but it’s getting that information to people in recovery.”

Describing the difficulty of navigating existing resources, another participant shared:

“[You] have to jump through hoops to get care. It’s a difficult task for anyone; [they’re] going through trauma as it is and [then] trying to get... help on top of that.”

Needed Programs and Services

Overall, participants emphasized the need for more of the services described above, including sober homes, peer recovery support services, wellness resources, recovery centers, and support services for the parents and families of people using substances. Many participants shared that there is a **need for more housing for people in recovery, particularly sober homes** for people who do not have private insurance. One participant characterized the housing situation as follows:

“[It] always comes back to housing. Unless we correct that, [there is] no point in trying to correct anything else... We should have established links [to] congregate housing that... [there are] no homes there for us.”

While many participants spoke about the need for more sober homes, a couple also shared that there is a need for more regulation to ensure that all sober homes provide high quality services. As one participant shared:

“[I] feel like [sober house managers and owners] should have to check in monthly [and show that] they [are] providing certain services... [Because] anyone [can] open [a] house, a lot turn to flophouses. A lot of people [in recovery] say [that the sober homes] allow you do everything, [but if you] do one thing [they] don’t like, they kick you out. There need to be more restrictions on recovery homes [so] not just anyone can open [one].”

Another participant described the need for additional supportive housing as people transition out of sober homes:

“I see so many people relapse in that transition. I’m not sure that people transitioning out of sober living are really ready to go take on apartment. Sometimes they [live with] roommates [who are] not ready to be roommates to someone in recovery. I think grad houses are [an] amazing transition but [there are] not tons of them. I do see that time as a very dangerous time for recovery and [the need for] supports around that.”

One participant highlighted how the lack of affordable housing can disrupt the important networks of support that people build while they are in recovery:

“Once people live in sober living [and have an] established network, it’s difficult for them to stay on the Cape. Affordable housing is hard to find.”

Several participants shared that there are **not enough recovery services for parents of young children, particularly mothers.**

“[There’s] a lot of need for women with children. [There are] hardly any services. Even fathers too... a lot of times [parents] have to leave [their] kids in not great situations when they go into recovery, so that’s difficult.”

As described in the treatment section, the closure of Emerson House’s program for women and children was seen as major loss. A couple of participants highlighted that the opportunity for service providers to make more money was behind the closure of this and other programs. One participant shared:

“[We need to] push for nice houses with moms for kids. [The] only thing they had was Emerson House and that’s closed now. There [are] no halfway houses anymore. [You can] get one of those beds [at] Emerson TSS or [you’re] back on the street. [Halfway houses were] a big thing in this community and that’s gone.”

Another participant shared their perceptions regarding the financial motives underlying the closure of Emerson House and other programs:

“A lot of reason these six houses were closed [is that organization] wanted to switch to [a] mental health and addiction model. When management... shifted over the years, [the] client became less important; [they] looked at [the] client as [a] cost. Primarily, [they] can get much more money by billing as mental health and CSS [Clinical Stabilization Services].”

Other participants discussed the **need for navigators who can connect individuals in recovery and their loved ones to needed services and supports**. One participant shared that existing resources are not adequate:

“[The] state has [the] [Mass]Options program where you can call and get some help. MassOptions [is] mediocre, [and] we have 211... which is too complicated. Where is the person or persons who can walk you through this... That is what we need for this kind of thing. Anyone should be able to access it.”

A couple of participants shared that navigation services should work to break down silos and address all the needs that individuals in recovery have, including insurance, transportation, housing, food assistance, mental health services, and support services for their loved ones.

Cost of Substance Use Recovery

Programs provided costs to support recovery, including those for recovery coaching programs, programs to support sober home placement, and other recovery supports (e.g., peer groups, classes, recovery navigation, etc.). Data were provided from Duffy, WellStrong, Parents Supporting Parents, and RecoveryBuild APG.

Table 8 presents the overall estimated cost of treatment. It is estimated that more than \$1.3 million is spent on substance use recovery activities in Barnstable County. More than half of the reported costs were for other recovery supports (57.1%); over a third (38.9%) were for recovery coaching programs. These costs, alongside the cost of the other domains, are further discussed in a later section of this report; see Appendix C full for details of these estimates.

Table 8. Estimated Costs of Recovery Activities

	TOTAL	% OF TOTAL
Recovery		
Recovery coaching programs	\$ 514,267.00	38.9%
Support for sober home placement	\$ 53,650.00	4.1%
Other recovery support programs	\$ 755,293.00	57.1%
RECOVERY TOTAL	\$ 1,323,210.00	

Resource Inventory

A goal of this assessment was to identify the available substance use resources in Barnstable County. Many of the organizations that provide these resources have been mentioned throughout this report; this section further describes the specific services they provide (see Appendix B for further detail). While this inventory captures many of the services available to Barnstable County communities, it is not an exhaustive list and is intended as a dynamic tool to be updated on an ongoing basis.

Types of Prevention Activities

Holistic, Health Behaviors, Emotional Regulation, Etc.

Substance Use Specific

Prevention through Recovery

Within prevention resources, most have a focus on overall prevention through activities around mindfulness, emotional regulation, and health behaviors as a path to prevent substance use, as well as other physical and mental health issues. Others focus on prevention through recovery work with parents of young people, which focus both specifically on substance use as well as these overall healthy behaviors.

Harm reduction services tend to focus on the following resources: needle/syringe exchanges, Narcan distribution and education, and fentanyl test strip distribution and education. There are also programs in the county that focus on mobile harm reduction bringing resources directly to where the higher risk populations are.

Types of Harm Reduction Activities

Syringe/Needle Exchange

Narcan Distribution & Education

Fentanyl Test Strip Distribution & Education

Mobile Harm Reduction

Types of Treatment Activities

Inpatient

Outpatient

Medically Assisted Treatment (MAT)

Detox

The most commonly used treatment services for SUD include inpatient services providing more intensive care, outpatient services, programs offering MAT including MOUD for opioid use disorder, and detox programs.

As previously discussed, there is no one path to or in recovery. However, there are some commonly offered services including group meetings and peer support groups, recovery coaching, and holistic health services such as mindfulness.

Types of Recovery Activities

Group Meetings & Peer Support

Recovery Coaching

Holistic Health & Mindfulness

Types of Other Activities

Family Support

Grief Support

Two types of services that cut across these domains are support services for family, friends, and loved ones of someone with SUD disorder and grief support for individuals who have lost someone to SUD.

As indicated in the resource inventory, many organizations and programs address needs in more than one of the domains discussed. Throughout the conversations with community members and stakeholders, several participants described the **need for more coordination and collaboration across agencies offering similar or related services**. One participant emphasized that the importance of this collaboration is to help the people in their community who need these services:

“I feel like finding a way to bridge services together and have a healthy communication system. Professionally and personally, I have seen a competition type thing and that bothers me. It is about the person that needs to [be] served... If there’s something we can create, remembering why we’re doing this and who we are doing it for.”

Another participant talked about this in the context of their own organization and its leadership:

“I don’t know if collaborating or championing service with other agencies has been discussed in our leadership, but [I] agree [that we need] to partner to get services [to] everyone.”

Cost of Substance Use in Barnstable County

This section presents a deeper analysis of the cost data discussed in previous sections. In some cases, data from programs were able to be allocated to a certain substance; not all programs were able to provide this level of detail. See Appendix C for full details of these estimates.

Using the cost data provided for this assessment, **the estimated cost of substance use in Barnstable County is \$48,333,708.77**. The vast majority of this cost is focused on treatment (93.5%). All other domains represent less than 5% of the reported costs (**Table 9**).

Table 9. Estimated Cost Barnstable County Substance Use Assessments, 2022

Domain	TOTAL COST	% OF TOTAL COST
Prevention	\$1,189,438.00	2.4%
Harm Reduction	\$ 636,734.97	1.3%
Treatment	\$ 45,505,700.48	93.5%
Recovery	\$ 1,323,210.00	2.7%

A detailed breakdown of the indicators related to specific programs and activities in each domain are presented in **Table 10**. Provided prevention costs were relatively evenly distributed between youth-focused prevention activities (51.3%) and school suspension diversion programs (48.7%). While representing only 2.5% of the total cost, these activities have the potential to result in over \$21 million in savings based on estimates that every \$1 spent on school-based prevention programs could save \$18.²¹

Harm reduction services represent just 1.3% of these costs but investment in these services has immense potential to save both costs and lives. One study found that harm reduction efforts save \$100-\$1,000 per HIV infection averted²²; another estimated needle exchange programs save \$23-71 dollars per person engaged.²³ Harm reduction efforts, such as naloxone and testing strips, are directly aimed at preventing overdose deaths²⁴; in Barnstable County, there were 514 overdose deaths between 2015 and 2021. The largest cost provided for harm reduction was for naloxone distribution and education (38.5%), followed by costs related to outreach efforts conducted in collaboration with law enforcement (27.7%), and managing needle exchange programs (25.0%). Most of the harm reduction cost data collected are aimed at addressing opioid use and its related effects. For the outreach activities, data could not be disaggregated by substance as they aim to reach a wide range of populations in the community.

The treatment provided at state-funded treatment programs comprises the largest percentage of the cost data received (82.8%). Local health care providers contribute the next largest portion (16.3%); it is important to note that multiple local providers did not provide cost data for their treatment services and therefore this number is likely an underestimate. The treatment provided in correctional facilities is a newer indicator developed in response to changes in substance use policy and contributes 1.0% of the estimated treatment costs. Most data for treatment could be disaggregated by substance. Alcohol costs represent almost half (49.4%) of the treatment costs and opioids account for just under a third of the treatment costs (31.9%).

Recovery costs also represent a small percentage of reported costs (2.7%). One study found that a program focused on recovery may have similar costs to traditional clinical approaches to substance use but led to more positive outcomes for individuals to maintain long-term recovery such as more days in recovery and fewer substance used-related problems experienced.²⁵ Recovery as its own domain allowed for further detail in the cost of different recovery supports. Other recovery support services such as support groups (peer groups, grief and loss groups, AA/NA) account for more than half (57.1%) of the recovery costs. In some cases, these costs could be broken out by alcohol compared to other substances. Alcohol represents 16.5% of the costs; however, almost half (45.8%) could not specify a substance.

Table 10. Full Matrix of Estimated Cost of Substance Use in Barnstable County

			COST BREAKDOWN				
	TOTAL	% OF TOTAL	Alcohol	Marijuana	Opioids	Other Substances	Unspecified Substance
Prevention							
Youth-focused prevention activities & engagement	\$ 610,438.00	1.3%	--	--	--	--	--
School suspension diversion programs	\$ 579,000.00	1.2%	--	--	--	--	--
<i>PREVENTION SUBTOTAL</i>	<i>\$ 1,189,438.00</i>	<i>2.5%</i>					
Harm Reduction							
Programming that manages community-based collection and disposal of excess prescription drugs	\$ 3,256.18	0.01%	--	--	\$ 3,256.18	--	--
Programming to manage community-based syringe and needle exchange	\$ 158,994.60	0.3%	--	--	\$ 158,994.60	--	--
Programming to manage appropriate community-based syringe and needle disposal	\$ 52,701.84	0.1%	--	--	\$ 52,701.84	--	--
Collaborative outreach to community, particularly higher risk populations, between behavioral health professionals and law enforcement to provide resources aimed at harm reduction and prevention	\$ 176,471.85	0.4%	--	--	--	--	\$ 176,471.85
Programming providing education and naloxone to prevent death from opioid overdose	\$ 245,310.50	0.5%	--	--	\$ 245,310.50	--	--
<i>HARM REDUCTION SUBTOTAL</i>	<i>\$ 636,734.97</i>	<i>1.3%</i>					
Treatment							
Local health care facility expenditures (inpatient + outpatient) for substance use treatment services	\$ 7,398,325.80	15.2%	\$ 3,242,262.77	\$ 92,629.01	\$ 304,837.56	\$ 1,128,596.46	\$ 2,630,000.00
DPH-funded substance use treatment programs	\$ 37,675,000.00	77.4%	\$ 19,250,000.00	\$ 637,500.00	\$ 14,225,000.00	\$ 3,562,500.00	--
Substance use treatment costs for inmates	\$ 432,374.68	0.9%	--	--	--	--	\$ 432,374.68
<i>TREATMENT SUBTOTAL</i>	<i>\$ 45,073,325.80</i>	<i>93.5%</i>					
Recovery							
Other recovery support programs	\$755,293	1.6%	\$ 63,525.00	--	--	\$ 128,975.00	\$ 562,793.00
Recovery coaching programs	\$514,267	1.1%	\$ 155,463.00	--	--	\$ 315,637.00	\$ 43,167.00
Support for sober home placement	\$53,650	0.1%	--	--	--	--	--
<i>RECOVERY SUBTOTAL</i>	<i>\$ 1,323,210.00</i>	<i>2.7%</i>					
TOTAL COST	\$ 48,222,708.77	--	46.1%	1.5%	29.9%	10.6%	7.5%

Direct comparison of total costs in 2014 and 2022 is not possible due to major methodological changes across assessments, including the splitting of treatment and recovery into separate domains and the removal of law enforcement as a domain. However, after subtracting law enforcement costs from the 2014 total, the 2014 and 2022 totals are similar (\$53,184,000 and \$48,333,708.77, respectively; **Table 11**). Still, comparisons should be made with caution as the data available and received in each year varies.

Table 11. Estimated Cost Barnstable County Substance Use Assessments, 2014 and 2022

	2022 TOTAL	2014 TOTAL
Domain		
Prevention	\$1,189,438.00	\$1,010,000.00
Harm Reduction	\$ 636,734.97	\$707,000.00
Treatment	\$ 45,505,700.48	\$51,467,000.00 ¹
Recovery	\$ 1,323,210.00	--
TOTAL	\$48,333,708.77	\$53,184,000.00

¹Recovery was not a separate domain in the 2014 assessment and are combined within this number. The regrouping of treatment and recovery is in recognition of the importance of recovery as its own part of the substance use service field. NOTE: Law enforcement cost data from 2014 is not shown in alignment with new domains. The removal of law enforcement – the largest percentage of the 2014 assessment cost estimates, in part due to the inclusion of a large portion of police budgets – is in response to the understanding that there are other more effective ways to address substance use in communities and treating SUD as a public health issue rather than a criminal issue.

KEY FINDINGS AND INITIAL RECOMMENDATIONS

This section summarizes the key findings of this assessment, overall and by domain, including some initial recommendations based on suggestions from assessment participants.

Overall

This assessment is one step in the work to address substance use in Barnstable County; the process highlights the potential impact of regular, ongoing data collection and assessment of the substance use needs and costs in the county to inform and improve the services available and how they are delivered. To continue to utilize community perspectives and data to drive decisions regarding substance use services in the county the following should be considered:

- Conduct an assessment of this nature every 3 to 5 years with the goal of understanding both ongoing needs and emerging trends related to substance use.
 - Timing of assessments should be based on the timeframe of the current action plan, with the aim of having an updated assessment started and/or complete before the action plan is to be revisited.
- Engage with key stakeholders to emphasize the importance of this work, and their contribution to it, to the community to facilitate this type of regular data collection.
 - Some examples include engaging with school systems and leadership about the value of data collection (e.g., YRBS) and substance use prevention programs to the wider community, working with healthcare providers to provide standardized cost data, coordinating with all municipalities to report data on local efforts around substance use services, etc.
- Conduct additional community engaged assessment work, with specific populations and topics of focus, to gain a deeper understanding of needs and trends identified as well as fill any gaps in knowledge.
 - Efforts should be made to explore the impact of, and needs related to, substance use specific to different populations, e.g., geographic areas, different racial and ethnic groups, age groups (e.g., youth, older adults), caregivers, homeless or housing instable, etc.
 - Information should be gathered regarding the intangible costs of substance use (e.g., lost time at work/school, job loss, loss of productivity, etc.). These data are quantified at the national level rather than locally but are often not directly applicable to the unique aspects of regions like Barnstable County.

These assessments should aim to guide decision-making and action planning from an evidence-informed perspective, which includes but is not limited to evidence-based practice or research as the only form of evidence.²⁶ Evidence-informed approaches consider other information that “affects existing beliefs... about the significant features of the problem under study and how it might be solved or mitigated;” in other words, it takes the perspectives of those with direct and lived experience as valuable contributions to understanding how to approach solutions.²⁷ SAMHSA also recognizes the challenges faced in implementing evidence-based practices in under-resourced populations.²⁸ With an evidence-informed approach, decision-makers ensure both research and community expertise and experience are integrated to create more equitable and inclusive action.

The results quantify that the estimated cost is primarily attributable to treatment services; however, investments in the other domains have great potential to positively impact quality of life and result in cost savings. Perspectives from service providers, community members, and other key stakeholders emphasized the importance of the services in all four domains. Individuals highlighted the effectiveness of services being provided by local organizations; however, they were also clear that there are needed services and supports for each domain as well as those that are cross cutting. Furthermore, there are two main perceptions of substance use in the county – the growing awareness of the complex impact of substance use and those who deny that substance use is an issue in the community. These perceptions need to be fully understood to effectively address barriers, such as stigma, and effectively deliver services equitably across different geographies and populations.

Based on the perspectives of community members, the following should be considered when planning future actions to address substance use overall:

- There is a need to understand and integrate the impact that social determinants of health – particularly housing, transportation, and insurance – have on accessing resources when developing and implementing substance use services.
- To help ease access to existing resources, it is important to create awareness of these resources – using different avenues of communication – as well as assistance in navigating and selecting appropriate resources.
 - Ideally, this navigation would have a person-to-person component (e.g., navigators) as even resource inventories can be challenging for individuals – including those with SUD and their loved ones – who may not know what services they need.
- Cross collaboration and coordination between organizations and across domains are critical to ensure those with SUD are able to get the needed services at each stage of their journey.
- Ultimately, there needs to be more services across different geographies given some of the barriers to access, such as transportation. Even if these services are available in Barnstable County, they may not be accessible to those living in certain municipalities.

Prevention

Prevention efforts in the county reach far beyond (and in some cases before) prevention of substance use. These efforts contribute a small portion to the cost of substance use in the county and have the potential to save almost half the amount reported by participating programs as being spent in the county on harm reduction, treatment, and recovery. There is a need to expand and build on existing successful programs.

Based on the perspectives of service providers, community members, and other key stakeholders the following should be considered when planning future actions to provide prevention services:

- Focus on holistic approaches to prevention as an effective form of substance use prevention, including addressing co-occurring mental health and substance use and providing safe and healthy outlets for youth to spend their time.
- Provide these holistic services starting in early childhood (0-5 years) and consistently through young adulthood to build and maintain these skills.

- Utilize non-traditional approaches to substance use prevention – not only providing education on risks/abstinence, but also using approaches such as open and authentic conversations about what people’s experiences have been and engaging parents, families, and other adults connected to youth in these conversations.

Harm Reduction

These are lifesaving resources in themselves that also present important opportunities to connect with people, provide them with support, and link them to other needed services. Harm reduction is most successful when it is non-judgmental and respectful. Harm reduction contributes the lowest amount to the overall cost of substance use in the county and a focus on these services could save cost related to other domains such as treatment.

Based on the perspectives of service providers, community members, and other key stakeholders, the following should be considered when planning future actions to provide harm reduction services:

- Bring resources to where higher risk populations are to make them as low barrier as possible.
- Address individual level and community level stigma impacting both the ability to bring new harm reduction services to a community and access to existing harm reduction services.
 - This work around reducing stigma will have far reaching impact, including opening up the possibility of integrating harm reduction in work with youth and young adults.

Treatment

The current available treatment services are highly regarded; however, they are not able to meet the full extent of the needs in the community including co-occurring substance use and mental health concerns. Treatment services contribute the vast majority of the cost of substance use in the county; alcohol and opioids are the primary substances driving the cost of treatment. There are growing concerns among service providers and community members with lived experience about the closing of effective programs and the affordability of substance use treatment due to the increasing number of private facilities. Ultimately focusing on prevention, harm reduction, and recovery services while continuing to fund affordable treatment services, could result in cost savings in the treatment domain.

Based on the perspectives of service providers, community members, and other key stakeholders, the following should be considered when planning future actions to provide treatment services:

- Expand and build on existing long-term treatment options with a focus on specific populations: youth, mothers with young children, those transitioning from the jail system.
- Create more access to medication-assisted treatment (MAT), specifically those for opioid use disorder such as Methadone.
- Prioritize services for those with cooccurring mental health and substance use disorders.

Recovery

Barnstable County has a strong recovery community that supports individuals in their own paths of recovery focusing on connection and supports from those with lived experience such as recovery coaches. Recovery costs are a smaller portion of the total county cost and focus on providing diverse support services to those at all points and journeys of recovery.

Based on the perspectives of service providers, community members, and other key stakeholders, the following should be considered when planning future actions to provide recovery services:

- Establish more sober housing, specifically for those with public or no insurance as well as parents with young children; emphasize integrating some form of regulation or monitoring of the effectiveness of these homes to ensure they are providing the needed safe space for those in recovery.
- Expand support services focused on grief and loss, both for those with SUD and their families, as well as services focused on holistic and diverse approaches to recovery.
- Offer services to help those entering recovery navigate the available services as well as provide support related to challenges such as transportation and insurance.

ACKNOWLEDGEMENTS

The following section lists the individuals and organizations that contributed to this assessment. Each provided invaluable input, data, and other key connections and resources to help understand substance use in Barnstable County.

The members of the Regional Substance Addiction Council (RSAC) Prevention Workgroup served as the Core Planning Group for this assessment providing their perspectives and input on the assessment planning steps, initial and final results, and assessment report as well as connecting the assessment team to key contact for further information (e.g., local level data, interviewee contacts).

- Alicia Bryant
- Barbara Dominic
- Beth Griffin
- Brianne Smith
- Carilyn Rains
- Gail Wilson
- Jackie Chasey
- Julia Bateman
- Jordan, Joy
- Kathe Medwin
- Keith Gauley
- Leila Maxwell
- Mary Ellen Reed
- Melissa Alves
- Noel Sierra
- Patty Mitrokostas
- Rita Gonsalves
- Ruth Provost
- Shaun Cahill
- Sheila House
- Stacey Schakel
- Stephanie Briody
- Suzanne Hauptmann

Individuals from the following organizations, including community stakeholders, services providers, and those with lived experience, participated in an interview to provide their insights, perspectives, and experiences regarding substance use in Barnstable County.

- ACCESS Hope
- AIDS Support Group of Cape Cod
- Al-Anon
- Barnstable County Sheriff's Department
- Calmer Choice
- Cape Cod Children's Place
- Community Health Center of Cape Cod
- Duffy Health Center

- Gosnold, School-based Counselor Program
- Harwich Youth + Family Services
- Health Imperatives
- Learn 2 Cope
- Monomoy Regional Middle School
- Nauset Schools
- One Shared Spirit
- Parents Supporting Parents
- Pier Recovery Center
- Recovery Build APG
- Recovery Research Institute
- Recovery Without Walls
- Wellstrong Inc.
- Yarmouth Comprehensive Treatment Center
- Yarmouth Police Department, Victim Service

Additionally, nine other community members shared their perspectives. A group of young people focused on substance use prevention, individuals with experience accessing harm reduction services, someone currently accessing treatment for substance use, and individuals who identify as in recovery.

The following organizations provided local level data describing services provided as well as related cost information.

- AIDS Support Group of Cape Cod
- Access HOPE
- Barnstable County Department of Human Services
- Barnstable County Health Department
- Barnstable County Sheriff's Office
- Barnstable Police Department
- Barnstable Police Dept
- Barnstable Public Schools
- Barnstable Town Health Department
- Behavioral Health Innovators, Inc. (including RecoveryBuild Alternative Peer Group (APG) for Teens and Positive Alternative to School Suspension (PASS) programs)
- Boys & Girls Club of Cape Cod
- Calmer Choice
- Cape & Islands District Attorneys Office
- Cape Cod Academy
- Cape Cod Children's Place
- Cape Cod Cooperative Extension | Barnstable County, Regional Government of Cape Cod
- Cape Cod Healthcare
- Cape Cod Parents Supporting Parents (PSP)
- Center for Addiction Medicine, Massachusetts General Hospital
- Chatham Fire Rescue
- Community Planner, Barrett Planning Group, LLC.
- Cotuit Fire Department

- Duffy Health Center
- Harwich Fire Department
- Harwich Health Dept
- Mashpee DPW
- Monomoy Regional Schools
- Orleans Fire-Rescue
- Outer Cape Health Services, Inc.
- Sandwich Fire Department
- Sharing Kindness, Inc.
- Town of Barnstable - Health Division
- Town of Chatham - Health Division
- Wellfleet Police Department
- WellStrong, Inc

Funding for this comprehensive assessment was granted to BCDHS through Part B of the MASSCall3 (MC3) grant from the Prevention Unit at the Department of Public Health's (DPH) [Bureau of Substance Addiction Services \(BSAS\)](#). Technical assistance and support were provided by DPH and BSAS staff and consultants.

APPENDICES

APPENDIX A: Discussion Guide

Barnstable County Substance Use Assessment

General Key Informant Interview Guide

Goals of the Key Informant Interview

- To understand the perceptions of service providers, community members, and other stakeholders in Barnstable County around substance use
- To determine the challenges to and gaps in related services and programs
- To identify opportunities for addressing community substance use needs more effectively

[NOTE: QUESTIONS FOR THE INTERVIEW GUIDE ARE INTENDED TO SERVE AS A GUIDE, NOT A SCRIPT.]

I. BACKGROUND

- Hi, my name is _____ and I am with Health Resources in Action (HRiA), a non-profit public health organization working with Barnstable County Department of Human Services. Thank you for taking the time to speak with me today.
- Barnstable County Department of Human Services is partnering with HRiA to conduct an assessment to describe and understand the mortality, morbidity, and societal costs of substance use in the County, the related needs and available resources, and how these needs are currently being addressed and/or can be improved. As part of this process, we are having discussions like these with service providers, community members, and other stakeholders in Barnstable County from a range of different groups including those directly affected by substance use. We are interested in hearing people's feedback on the strengths and needs of the County and suggestions for the future.
- We are conducting interviews and small group discussions with leaders in Barnstable County as well as community members with lived experience to understand different people's perspectives on these issues. We greatly appreciate your feedback, insight, and honesty.
- Our interview will last 60 minutes. After all of the interview and group discussions are completed, we will be writing a summary report of the general themes that have emerged during the discussions. We will not include any names or identifying information in that report. All names and responses will remain confidential. Nothing sensitive nor personal that you say here will be connected to directly to you in our report.
- Any questions before we begin our introductions and discussion?

II. THEIR AGENCY/ORGANIZATION (5 minutes)

[FOR SERVICE PROVIDERS & OTHER STAKEHOLDERS – skip for community members]

1. Tell me a bit about your organization. What is your organization’s mission/programs/services? What communities do you work in? Who are the main clients/audiences for your programs?
 - a. What are some of the biggest challenges your organization faces in providing these programs/services in the community?

III. COMMUNITY ISSUES (5 minutes)

2. How would you describe the community [your organization serves/you live in]?
 - a. What do you consider to be the community’s strongest assets? What are the most positive aspects about the community/Barnstable County?
 - b. What are some of its biggest concerns/issues in general in the community? What challenges do residents face day-to-day?

IV. PERCEPTIONS OF SUBSTANCE USE (10 minutes)

3. How big of an issue do you think substance use is in your community?
 - a. When I say that we are talking about “substance use” as a concern, what does that mean to you? What issues come to mind when you hear that phrase?
 - b. What do you think are the most pressing substance use concerns in your community? [IF NEEDED, PROBE ON SPECIFIC ISSUES SUCH AS OPIOID/HEROIN USE, MISUSE OF PRESCRIPTION DRUGS, STIMULANTS, FENTANYL, OTHER DRUGS (COCAINE, ECSTASY), ALCOHOL, TOBACCO.]
4. In what ways has substance use affected your community?
 - a. What populations (age, race, ethnicity, gender, income/education, geographical etc.) do you see as being most affected by this issue?
 - b. How supportive do you feel the larger community is of people who use substances and/or people living with addiction, etc.? Why/why not? [PROBE ON ADDICTION AS A DISEASE, STIGMA]

V. SUBSTANCE USE PREVENTION (15-20 minutes for primary domain, 5-7 minutes otherwise)

5. Let's talk about prevention related to the substance use issues you mentioned. What programs, services, and policies are you aware of in the community that currently focus on prevention of substance use issues? [PROBE ON SPECIFIC SUBSTANCES, TARGET POPULATIONS, ETC.]
 - a. Tell me about these programs and services. What do you know about them? Who uses them?
 - b. How successful do you think these programs, services, or policies have been? What do you see as the strengths of the substance use prevention programs, services, and policies in your community? What should be changed/improved?
6. How available or accessible are these programs to the people who need them?
 - a. What challenges do residents in the community face in accessing substance use prevention services? [PROBE FOR BARRIERS: INSURANCE ISSUES, LACK OF SERVICES, LACK OF TRANSPORTATION, STIGMA, ETC.]
 - i. What do you think needs to happen in your community to help residents overcome or address these challenges?
 - ii. Do you see opportunities currently out there that can be built upon to strengthen substance use prevention in Barnstable County? For example, are there current prevention-focused collaborations or initiatives that can be strengthened or expanded? [PROBE FOR DETAIL]
7. What's missing? What prevention programs, services or policies are currently not available that you think should be? [PROBE ON SECONDARY AND TERTIARY PREVENTION, i.e., strategies to prevent the negative consequences of substance use e.g., screening for alcoholism or use of Narcan to reverse an opioid overdose?]
 - a. What do you think needs to be done to put these programs, services, or policies in place?

VI. SUBSTANCE USE HARM REDUCTION (15-20 minutes for primary domain, 5-7 minutes otherwise)

8. Let's talk about harm reduction related to the substance use issues you mentioned. What programs, services, and policies are you aware of in the community that currently focus on harm reduction of substance use issues? [PROBE ON SPECIFIC SUBSTANCES, TARGET POPULATIONS, ETC.]
 - a. Tell me about these programs and services. What do you know about them? Who uses them?
 - b. How successful do you think these programs, services, or policies have been? What do you see as the strengths of the substance use harm reduction programs, services, and policies in your community? What should be changed/improved?

9. How available or accessible are these programs to the people who need them?
 - a. What challenges do residents in the community face in accessing substance use harm reduction services? [PROBE FOR BARRIERS: INSURANCE ISSUES, LACK OF SERVICES, LACK OF TRANSPORTATION, STIGMA, ETC.]
 - i. What do you think needs to happen in your community to help residents overcome or address these challenges?
 - ii. Do you see opportunities currently out there that can be built upon to strengthen substance use harm reduction in Barnstable County? For example, are there current harm reduction-focused collaborations or initiatives that can be strengthened or expanded? [PROBE FOR DETAIL]
10. What's missing? What harm reduction programs, services or policies are currently not available that you think should be?
 - a. What do you think needs to be done to put these programs, services, or policies in place?

VII. SUBSTANCE USE TREATMENT (15-20 minutes for primary domain, 5-7 minutes otherwise)

11. Let's talk about treatment regarding a few of the substance use issues you mentioned. What programs, services, and policies are you aware of in the community that currently focus on treating substance use issues? [PROBE ON SPECIFIC SUBSTANCES, TARGET POPULATIONS, ETC.]
 - a. Tell me about these programs and services. What do you know about them? Who uses them?
 - b. How successful do you think these programs, services, or policies have been? What do you see as the strengths of the substance use treatment programs, services and policies in your community? What should be changed/improved?
12. How available or accessible are these programs to the people who need them?
 - a. What challenges do residents in your community face in accessing substance use treatment services? [PROBE ON BARRIERS: INSURANCE ISSUES, LACK OF SERVICES AVAILABLE, LACK OF TRANSPORTATION, STIGMA, ETC.]
 - i. What do you think needs to happen in your community to help residents overcome or address these challenges?
 - ii. Do you see opportunities currently out there that can be built upon to strengthen Barnstable County's substance use treatment services? For example, are there current collaborations or initiatives that can be strengthened or expanded? [PROBE FOR DETAIL]

13. What's missing? What treatment programs, services or policies are currently not available that you think should be?

a. What do you think needs to be done to put these programs, services, or policies in place?

VIII. SUBSTANCE USE RECOVERY (15-20 minutes for primary domain, 5-7 minutes otherwise)

14. Let's talk about recovery regarding a few of the substance use issues you mentioned. What programs, services, and policies are you aware of in the community that currently focus on helping people in recovery? [PROBE ON SPECIFIC SUBSTANCES, TARGET POPULATIONS, ETC.]

a. Tell me about these programs and services. What do you know about them? Who uses them?

b. How successful do you think these programs, services, or policies have been? What do you see as the strengths of the substance use recovery programs, services, and policies in your community? What should be changed/improved?

15. How available or accessible are these programs to the people who need them?

a. What challenges do residents in your community face in accessing substance use recovery services? [PROBE ON BARRIERS: INSURANCE ISSUES, LACK OF SERVICES AVAILABLE, LACK OF TRANSPORTATION, STIGMA, ETC.]

i. What do you think needs to happen in your community to help residents overcome or address these challenges?

ii. Do you see opportunities currently out there that can be built upon to strengthen Barnstable County's substance use recovery services? For example, are there current collaborations or initiatives that can be strengthened or expanded? [PROBE FOR DETAIL]

16. What's missing? What recovery programs, services or policies are currently not available that you think should be?

a. What do you think needs to be done to put these programs, services, or policies in place?

IX. CLOSING (5 minutes)

17. Are you aware of any data sources regarding the impact of substance use in Barnstable County? If so, would you be okay with us reaching out to you to see what we may be able to have access to for this assessment?

18. I'd like you to think ahead about the future of your community. When you think about the community 3-5 years from now, what is your vision specifically related to substance use in the community?

a. What do you think needs to happen in the community to make this vision a reality?

Thank you so much for your time. That's it for my questions. Is there anything else that you would like to mention that we didn't discuss today?

Just as a reminder, we will be writing a summary report of the general opinions that have come up across all of the discussions we're having with community leaders and residents. In that report, we might provide some general information on what we discussed today, but we will not include any names or identifying information. Your responses will be strictly confidential. In the report, nothing you said here will be connected to your name or any identifying features about you.

Thank you again. Have a good day.

APPENDIX B: Resource Inventory

This is an image of a separate Excel document provided with the final report. This separate spreadsheet is intended to be updated on an ongoing basis as resources shift and expand in the county.

Organization	Town(s) Served	Primary Domain	Prevention	Substance Use Focused	Holistic Approach/Healthy Behavior Focused	Harm Reduction	Fentanyl Test Strips/Education	Mobile Harm Reduction	Narcotics Distribution	Needle Exchange/Disposal	Treatment	Inpatient	Outpatient	MAT	Detox	Recovery	Group Meeting	Recovery Coaching	Mindfulness	Other	Family Support	Grief Support
ACCESS Hope	Provincetown, Truro, Wellfleet, East	Harm Reduction				x	x	x	x	x												
AIDS Support Group of Cape Cod	Provincetown, Hyannis, Martha's Vine	Harm Reduction				x		x	x	x												
Health Imperatives	Hyannis	Harm Reduction				x			x	x												
One Shared Spirit	Mashpee	Harm Reduction				x		x		x						x	x					
Nathan's Circle	All towns	Other																		x	x	
Boys and Girls Club of Cape Cod	Mashpee	Prevention	x		x															x	x	
Calmer Choice	All towns	Prevention	x		x																	
Cape Cod Children's Place	All towns	Prevention	x	x	x															x	x	
School-based counselors	All towns	Prevention	x																			
Sharing Kindness	All towns	Prevention	x		x															x		x
YMCA	Barnstable	Prevention	x		x																	
Youth Villages (Intercept and LifeSet)	Raynham	Prevention	x																	x	x	
Positive Alternative to School Suspension (P.A.S.S.)	Barnstable	Prevention	x																			
Alcoholics Anonymous (AA)	All towns	Recovery														x	x					
Al Anon	Provincetown, Dennis, Barnstable, W.	Recovery														x	x			x	x	
B FREE Wellness	Hyannis	Recovery	x		x											x		x				
FIRST Steps Together	All towns	Recovery	x	x	x															x	x	
Learn 2 Cope	Yarmouth	Recovery														x				x	x	
Massachusetts Organization for Addiction Recovery	All towns (statewide)	Recovery														x				x		
Narcotics Anonymous (NA)	Barnstable, Brewster, Cataumet, Falm	Recovery														x						
Parents Supporting Parents	Sandwich, all towns (virtual)	Recovery														x				x	x	
PIER Recovery Center	Hyannis	Recovery														x						
Recovery Build APG	South Dennis, Falmouth	Recovery														x				x	x	
Recovery Research Institute	--	Recovery														x						
Recovery Without Walls	West Falmouth	Recovery														x						
Refuge Recovery	Falmouth	Recovery														x						
Wellstrong Inc.	East Falmouth	Recovery														x						
Herron Project	All towns	Recovery	x													x						
Foundations Group Recovery Centers	Mashpee	Recovery									x		x							x	x	
Cape Cod Comprehensive Treatment Center	Yarmouth	Treatment									x		x									
Cape Cod Health Care	Hyannis, Falmouth, Harwich	Treatment									x	x	x									
Clean Slate Centers	Hyannis, Falmouth	Treatment									x		x									
Column Health	Hyannis	Treatment									x		x		x							
Community Health Center of Cape Cod	Mashpee, Falmouth, Bourne, Sandwic	Treatment									x		x									
Duffy Health Center	Hyannis	Treatment				x					x		x									
Gosnold	Falmouth, West Falmouth, Centerville	Treatment									x	x	x		x							
Outer Cape Health Services	Harwich, Wellfleet, Provincetown	Treatment									x		x		x							
Recovering Champions	Falmouth	Treatment									x		x		x					x	x	

APPENDIX C: Additional Cost Data Details

Below are further details of the cost data presented in this report, organized by domain.

Prevention

Calmer Choice provided cost information on implementing their programming in one school district which they estimate reaches more than 1,300 students per district. The total estimated cost includes mindfulness coaches, instructors, facilitators, classroom materials, and other costs (e.g., developing curriculum, training, evaluation/assessment, etc.). On average based on previous implementation, the full cost for implementation in one district is **\$545,938**.

Sharing Kindness provided an estimated cost for implementing their peer-based family program focusing on youth substance use prevention through grief support. Each family program costs approximately **\$10,750** for an academic year. In 2022, they ran two programs and trained eight new clinicians; with these additional resources, they aim to conduct six programs in 2023.

The Cape Cod PASS program provided the cost for operating its program in Centerville which includes personnel expenses, equipment, supplies, and other costs. It costs **\$289,500** to operate one PASS program; this will double in 2023-2024 as a second program is implemented.

Harm Reduction

For syringe and needle disposal, the majority of cost data was provided by CCCE. These data represent efforts in 14 of the 15 municipalities in Barnstable County (Sandwich does not currently participate in the program). Between January 1, 2022, and November 10, 2022, 348 50-pound boxes of needles and syringes were picked up from 21 sites and 2,960 sharps containers were distributed to county residents free of charge from 20 sites. Cost for this program through CCCE was **\$50,064.84** in 2022.

While these services are primarily supported by these CCCE funds, additional costs were provided by two town fire departments (FD)/department of public works (DPW) as well as a police department (PD). Mashpee DPW reported an average additional cost of **\$800** annually; Cotuit FD/DPW noted an additional cost of **\$430** – these costs were for purchasing of the disposal containers and some staff time. Barnstable PD reported an additional cost of \$150 in fiscal year 2022, however they indicated this was low and the costs have ranged up to **\$1,407** in the past.

For excess prescription drug disposal, the county funds kiosks at Barnstable County police stations. CCCE had previously funded and managed this initiative and continues to advertise the program and counsel residents on disposal opportunities, which equates to a cost of **\$612.18** on average annually. Two PDs also provided their average cost per year: Wellfleet PD estimated **\$2,000** and Barnstable PD reported a cost of **\$644**.

One local PD, Barnstable, provided cost data related to their collaborative efforts in the community to provide outreach and resources for behavioral health related needs. The department has both a Component Grant for **\$51,300.59** to fund their Community Impact Unit (CIU) and provide outreach and resources to the community for mental health and substance use needs; an additional **\$14,570.40** funds the CIU's work with the Overdose Response program. This PD also has a Co-response Grant for **\$99,994** that embeds a clinician in a PD to address behavioral health needs. Lastly this department provided costs for Section 35 and overdose response calls for a total of **\$10,606.86**.

AIDS Support Group estimates it costs about \$0.60 to provide one syringe; the 180,316 syringes in a year cost a total **\$108,190**. Using this same estimate, the 84,675 syringes distributed by ACCESS Hope between March 2021 and March 2022 cost **\$50,805**. Both these organizations as well as the Chatham EMS provided cost for Narcan distribution. AIDS Support Group has a cost of \$37 per dose and they distributed 4,615 for a total cost of **\$170,755**. Chatham EMS reported a slightly lower cost of \$32.50 per dose and administers 8 doses for a total of **\$260**. ACCESS Hope did not provide an estimated cost per dose. Using the average of these two costs (\$34.75) for the 2,138 kits distributed, ACCESS Hope's cost for March 2021-March 2022 was **\$74,296**. These costs are likely underestimates as they do not include staff time for this work.

Treatment

Duffy provided annual cost data for their OBAT program – **\$506,000** – as well as the cost of counseling for those with substance use disorders - **\$400,000**. CCHC provided the cost of emergency department patient care related to substance use services from May through October 2022 as **\$3,862,325.80**; they have an additional cost for a registered nurse to do training and education with a cost of **\$94,918** annually. OCHS provided estimated annual costs for outpatient substance use care as **\$1,380,000** with additional estimated annual costs for training and community education at **\$1,250,000**. Data from some health centers could be categorized by substance and are displayed in a later section of this report.

BSAS reported 3,014 admissions to its programs across Barnstable County in 2022. NCDAS estimates an average cost of \$12,500 per 30-day admission for substance use treatment nationally. Based on these, the estimated cost of Barnstable County's admissions to BSAS licensed programs is **\$37,675,000**. The Barnstable County Sheriff's Office spent **\$432,374.68** on treating SUD in fiscal year 2022.

Recovery

Duffy provided cost data for their recovery coaching program at **\$415,100** annually. They also provide other recovery supports through a recovery support navigator program with a cost of **\$192,960** annually.

WellStrong also provided recovery coaching costs from November 2021 through October 2022 at **\$43,167**. Additional recovery support services cost **\$247,793** in that time period and included wellness, meetings, classes, and other related costs.

Parents Supporting Parents provided information on a scholarship program to help support individuals' transition out of treatment and into sober homes. In 2022, they distributed **\$53,650** in scholarship funds to community members to find housing after treatment.

RecoveryBuild APG provided the estimated cost of maintaining their program at their Dennis and Falmouth sites providing other recovery support services. These costs include the Family Therapist and Youth Behavioral Health Specialist, peer mentors, and cost of activities, rent, and supplies. For fiscal year 2024, they estimate running these two programs will cost **\$315,000**, approximately \$157,500 per program.

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Barnstable County

Regional Government of Cape Cod
3195 Main Street | Barnstable, Massachusetts 02630

Joseph R. Pacheco
Director

Mandi Speakman
Deputy Director

Department of Human Services

December 30, 2022

FROM: Barnstable County Department of Human Services and the Regional Substance Addiction Council (RSAC)

SUBJECT: Statewide Opioid Settlements with Opioid Industry Defendants: Memo, Program Options, and References

INTRODUCTION AND BACKGROUND

On July 21, 2021 Massachusetts Attorney General Maura Healey announced a \$26 billion settlement agreement with opioid distributors and Johnson & Johnson, which will provide more than \$500 million to the Commonwealth and its cities and towns for **prevention, harm reduction, treatment, and recovery** across Massachusetts. (More information can be found at the Attorney General's website: <https://www.mass.gov/service-details/learn-about-the-ags-statewide-opioid-settlements-with-opioid-industry-defendants>)

This settlement holds accountable several corporations that contributed to the over-prescription of opioids in Massachusetts and brings needed relief to people struggling with substance use disorder. The settlement agreement includes pharmaceutical distributors Cardinal, McKesson, and AmerisourceBergen as well as Johnson & Johnson, which manufactured and marketed opioids. The settlement also requires significant industry changes that are designed to prevent this from happening again. The AG's Office supports the settlement and has been laying the groundwork for its implementation in Massachusetts and has created the Opioid Recovery and Remediation Fund (ORRF). For more information on the ORRF: <https://www.mass.gov/orgs/opioid-recovery-and-remediation-fund-advisory-council>.

Per information distributed from the Attorney General's office ([https://www.mass.gov/info-details/frequently-asked-questions-about-the-ags-statewide-opioid-settlements#\(1\)-how-will-abatement-funds-ma-receives-under-statewide-opioid-settlements-be-distributed?-](https://www.mass.gov/info-details/frequently-asked-questions-about-the-ags-statewide-opioid-settlements#(1)-how-will-abatement-funds-ma-receives-under-statewide-opioid-settlements-be-distributed?-)), under the state's approved State-Subdivision Agreement, 40% of abatement funds coming into the Commonwealth under statewide opioid settlements will be allocated to the state's municipalities. 60% of the abatement funds will be allocated to the Opioid Recovery and Remediation Fund to further be dispensed into the community through Department of Public Health grants. Municipalities that



Barnstable County

Regional Government of Cape Cod
3195 Main Street | Barnstable, Massachusetts 02630

Joseph R. Pacheco
Director

Mandi Speakman
Deputy Director

Department of Human Services

completed the Subdivision Settlement Participation Form by March 31, 2022 and agree to use the payments to abate the opioid crisis in their communities will be receiving a portion of the settlement funds directly in the form of eighteen (18) payments over the next seventeen (17) years.

STATE GUIDELINES FOR MUNICIPALITIES

According to the State-Subdivision Agreement, abatement funds allocated to municipalities shall be used to implement the strategies set forth below. Municipalities are encouraged to pool abatement funds to increase their impact, including by utilizing the Office of Local and Regional Health's (OLRH) Shared Service infrastructure (<https://www.mass.gov/service-details/public-health-shared-services>). Municipal abatement funds shall not be used to fund care reimbursed by the state, including through MassHealth and the Bureau of Substance Addiction Services (BSAS), although local or area agencies or programs that provide state-reimbursed services can be supported financially in other ways that help meet the needs of their participants. The sectors in which settlement funds may be spent include:

1. Opioid Use Disorder Treatment
2. Support People in Treatment and Recovery
3. Connections to Care
4. Harm Reduction
5. Address the Needs of Criminal-Justice-Involved-People
6. Support Pregnant or Parenting Women and their Families, Including Babies with Neonatal Abstinence Syndrome
7. Prevent Misuse of Opioids and Implement Prevention Education

See **Appendix A** for expanded guidelines for municipal funding put forth by the Attorney General's office.

MUNICIPAL REPORTING REQUIREMENTS

Please refer to the following link for more information regarding requirements for municipalities:
<https://www.mass.gov/doc/massachusetts-abatement-terms/download>

REGIONAL SUBSTANCE ADDICTION COUNCIL (RSAC) GUIDANCE

The below list of example programs is by no means an exhaustive list of all evidence-based uses of the funds. The Prevention, Harm Reduction, Recovery, and Treatment lists of options were based on community needs as collected by the RSAC and RSAC topical Work Groups and reflects identified gaps in services within Barnstable County.



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3195 Main Street | Barnstable, Massachusetts 02630

Joseph R. Pacheco
Director

Mandi Speakman
Deputy Director

Department of Human Services

GENERAL RECOMMENDATIONS

1. Municipalities are encouraged to pool funds and/or to collaborate.
2. Include people impacted by substance use disorder as part of the decision-making on how to spend the funds (i.e.: people in recovery, people who are actively using substances, family members).
3. Create evidence-based plans for spending that are cognizant of any spending constraints there may be (timeframe, content).
4. Spend funds on substance use-related projects that will directly impact people with substance use disorder and their loved ones.

PREVENTION

Provide:

1. Support for youth behavioral health and substance use surveys in schools and in other youth-serving organizations.
2. Substance use and health decision-making education in schools.
3. Education on risk and protective factors, including practical information on how to increase protective factors and decrease risk factors.
4. More clinicians to serve youth and young adults.
5. Financial and clinical support services to children who have lost a parent to substance use or overdose, as well as to the family members taking care of them.

HARM REDUCTION

Increase empathy and decrease stigma through education on addiction, substance use, harm reduction, fentanyl, and why people use substances.

Create:

1. More safe and secure day programs and housing for people who are actively using substances.
2. Harm Reduction or Drug User Health Manager roles within towns to provide support for people who are actively using or in early recovery.

Provide:

1. Resources for people who use drugs on occasion versus on a regular basis.
2. Broader and lower barrier access to Narcan.



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3195 Main Street | Barnstable, Massachusetts 02630

Joseph R. Pacheco
Director

Mandi Speakman
Deputy Director

Department of Human Services

RECOVERY

Ensure programming focuses on long term recovery in addition to short term recovery. Promote recovery support group alternatives to NA/AA (i.e.: Refuge Recovery, SMART Recovery)

Create:

1. Recovery Support Navigator roles within towns, emergency departments, courts, and jails to support people in all stages of recovery. This role should embrace all forms of treatment, all definitions of recovery, and should operate within a Harm Reduction framework.

Provide:

1. Education on relapse prevention.
2. Recovery Support Funding: transportation, basic needs (toiletries, clothing, nutrition), housing (emergency, sober, long term), legal (IDs, sealing records).

TREATMENT

1. Research and develop plans to create Patient Assessment Centers for a centralized resource referral system. This would be an opportunity to collaborate with neighboring towns.
2. Increase access to and develop more low barrier treatment.
3. Address gaps in services for youth, teens, and young adults, for example:
 - a. Develop safe and specific treatment and recovery services for youth.
 - b. Institute support protocols for students transitioning back to school post-treatment.
 - c. Implement alternative peer group programs and alternatives to suspension programs.
4. Develop safe treatment options tailored for specialized populations and training for all staff on working with more diverse populations, i.e.: youth, older adults, LGBTQIA+, Black, Indigenous, People of Color (BIPOC).
5. Conduct feasibility and needs study on development of a Recovery High School on Cape Cod to assess the region's need, desire, and sustainability.

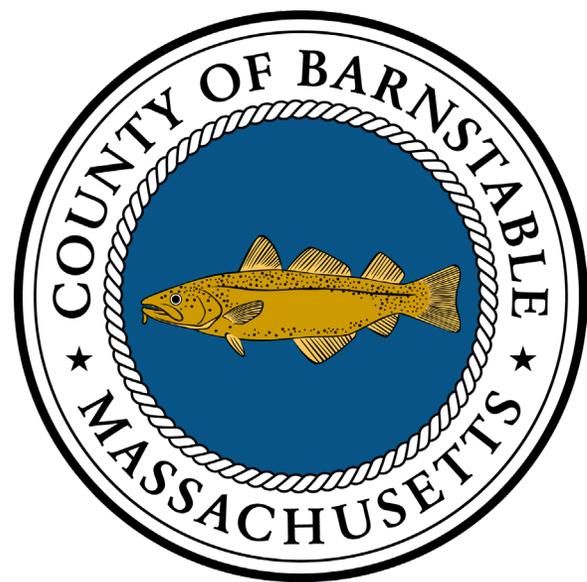
APPENDICES

Appendix A: Opioid Settlement MA- Subdivision Agreement v. McKesson-Cardinal-AmBergen-JNJ

Appendix B: Maximum Distributor and Johnson and Johnson Payments

Appendix C: Menu of Program Examples

Appendix D: References



National Opioid Settlement Funds: **Barnstable County Update and Priorities**

3/15/23

Kate Lena, MPH—Substance Use Prevention
Program Manager, Barnstable County Dept. of
Human Services (BCDHS)

Mandi Speakman, MS—Deputy Director, BCDHS

Vaira Harik, MS—Assistant County Administrator

Agenda

1. Introduction and Background (Vaira)
2. Anticipated Settlement Fund Payments (Vaira)
3. Regional Substance Addiction Council (RSAC) Guidance, and Role (Vaira)
4. County/Dept of Human Services Role, Priorities, and Plans for the Funding (Kate/Mandi)
5. County Funding Details (amounts anticipated (Settle 1 and 2), amounts received, preference for awaiting info on town priorities and assisting towns to arrive at them. (Mandi/Kate)
6. Spotlight on Kate/Suzie's project for the OTF (Kate)

Introduction & Background

1. Led by Attorney General Maura Healey: \$26 billion National Settlement Amount; \$500 million coming to Massachusetts
2. Agreement includes: Cardinal, McKesson, AmerisourceBergen, and Johnson & Johnson
3. Industry change to prevent this from happening again
4. MA Funds: 40% to individuals, towns/cities, counties, and state
5. MA Funds: 60% to Massachusetts Opioid Recovery and Remediation Fund Advisory Council (ORRF)
 - a. Council includes Cape Cod representation

Introduction & Background cont.

6. Walmart, Teva Pharmaceuticals & Allergan Settlements Announced November 2022
 - a. \$191 million estimated to come to Massachusetts

7. CVS and Walgreens Settlements Announced December 2022
 - a. \$230 million estimated to come to Massachusetts

*Interested municipalities need to submit participation forms by **April 18, 2023**. Municipalities must fill out these new forms even if they previously completed documents for other settlements.*

State Guidelines for Municipal Spending

1. Municipalities are encouraged to pool abatement funds to increase their impact
2. Funds shall not be used to fund care reimbursed by the state, including through MassHealth and BSAS
 - a. Local agencies/programs that provide state-reimbursed services can be supported financially in other ways that help meet the needs of their participants

As these funds are not awarded through Barnstable County, further technical assistance requests should be directed to the contacts listed in Appendix D, Section A of the supporting documents.

State Guidelines for Municipal Spending

1. Opioid Use Disorder Treatment
2. Support People in Treatment + Recovery
3. Connections to Care
4. Harm Reduction
5. Address the Needs of Criminal-Justice-Involved-People
6. Support Pregnant or Parenting Women + their Families, including Babies with Neonatal Abstinence Syndrome
7. Prevent Misuse of Opioids + Implement Prevention Education

See appendix A in associated memo for expanded guidelines for municipal funding put forth by the Attorney General's office

Estimated Opioid Settlement Payments 2022 – 2038

There are now 2 Settlements...

Barn. County RSAC General Recommendations

1. Pool funds + collaborate with area municipalities
2. Involve people impacted by substance use disorder in the conversation of how to spend the funds, ie: people in recovery, people who are actively using substances, family members, town substance use coalitions
3. Create evidence-based plans for spending
4. Spend funds on substance use-related projects that will directly impact people with substance use disorder and their loved ones

Barnstable County Advisory Role

1. Solicitation of needs within Barnstable County
 - a. Assessment on Substance Use
 - b. Community involvement-driven process
 - a. RSAC, community meetings, assessment key stakeholder interviews, pilot model process
2. Development of resource documents
 - a. Memo, Power Point slides, Menu of Example Programs
3. Presentations on opioid settlements
 - a. County Commissioners
 - b. Town Select Boards
 - c. Town Boards of Health
 - d. Town staff
 - e. Town substance use coalitions
 - f. Town human services committees
 - g. Cape Cod Health Agents

Barnstable County Funding Details

1. Amounts Anticipated
 - a. Settlement 1:
 - b. Settlement 2:
2. Payments Received as of 11/04/2022:

Payment Type	Payment Amount	Date of Payment
Distributor Payment Year 1	\$4670.38	07/15/2022
Distributor Payment Year 2	\$4908.34	09/30/2022
Janssen Payment Year 1	\$1662.69	11/02/2022
Janssen Payment Year 2	\$3879.08	11/02/2022
Janssen Payment Year 3	\$3104.73	11/02/2022
Janssen Payment Year 4	\$4767.19	11/02/2022
Janssen Payment Year 5	\$5283.92	11/02/2022

Barnstable County Plans for Funding

1. Proposed Process

- a. Assist towns to arrive at their priorities for spending
- b. Await info on town priorities and remain available for County/regional projects

2. Proposed Focuses for County Spending

- a. Spend funds on initiatives as close to the ground-level as possible
 - a. Recovery support
 - b. Harm reduction
- b. Spend funds on upstream programming for primary prevention

Barnstable County Advisory Role

1. Pilot and document community member engagement process
 - a. Pilot and document process to share with Barnstable County towns
 - b. BCDHS partners with Cape Cod representative to the state ORRF Advisory Council
 - c. Final packaged process model for towns to replicate to inform determination of use of settlement funds
 - a. Focus group guide, interview guide, sample survey; final report template to include key findings, recommendations, and relevant data

Purpose: to create and model a replicable practice for stakeholder engagement and inclusion of community members impacted by substance use disorder in the decision making on how to spend Opioid Settlement funds.

Additional Information and Resources

For additional resources, see Appendix D of the supporting documents.

1. For answers to questions about **abatement strategies**, reporting and technical support, visit <https://www.mass.gov/info-details/guidance-for-municipalities-utilizing-opioid-settlement-abatement-payments>
2. For answers to **local finance law questions** relating to the settlement funds, local officials should email their question and phone number to Department of Revenue's [Division of Local Services](mailto:DLSlaw@dor.state.ma.us) at DLSlaw@dor.state.ma.us. DLS also published answers to FAQs about municipal treatment of opioid settlement funds in its July 7th issue of *City & Town*.
3. For **procurement-related guidance** and technical assistance, contact the Office of the Inspector General's [Chapter 30B procurement team](#), at 617-722-8838 or 30BHotline@mass.gov. The OIG also published answers to FAQs about the municipal abatement funds [here](#).
4. For information on **how to pool funds with neighboring municipalities**, contact the Office of Local and Regional Health (OLRH): <https://www.mass.gov/orgs/office-of-local-and-regional-health>

THANK YOU

Kate Lena
Substance Use Prevention
Program Manager
BCDHS
kate.lena@capecod.gov
508-375-6845

Mandi Speakman
BCDHS Deputy Director
mandi.speakman@capecod.gov
508-470-4936

FALMOUTH Allocation of Municipal Opioid Abatement Funds by Settlement

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	TOTAL Estimated	Total per original tracking
Settlement #1	\$ 156,833.00	\$ 83,113.00	\$ 113,168.00	\$ 118,527.00	\$ 73,503.00	\$ 73,503.00	\$ 84,726.00	\$ 87,398.00	\$ 87,398.00	\$ 75,452.00	\$ 62,998.00	\$ 62,998.00	\$ 62,998.00	\$ 62,998.00	\$ 62,998.00	\$ 62,998.00	\$ 62,998.00	\$ 1,394,607.00	\$ 1,394,606.00
Settlement #2																			
Allergan	\$ -	\$ 18,623.69	\$ 18,623.69	\$ 18,623.69	\$ 18,623.69	\$ 18,623.69	\$ 18,623.69	\$ 18,623.69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,365.83	\$ 130,365.85
Teva	\$ -	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ 16,832.74	\$ -	\$ -	\$ 218,825.62	\$ 218,825.56
CVS	\$ -	\$ 20,699.89	\$ 16,503.00	\$ 32,979.85	\$ 32,979.85	\$ 32,979.85	\$ 32,979.85	\$ 32,979.85	\$ 31,332.17	\$ 29,658.33	\$ 29,658.33	\$ 29,658.33	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 289,429.45	\$ 289,455.60
Walgreens	\$ 24,285.72	\$ 16,030.20	\$ 16,030.20	\$ 16,030.20	\$ 16,030.20	\$ 16,030.20	\$ 16,030.20	\$ 16,030.20	\$ 16,030.20	\$ 24,285.72	\$ 24,285.72	\$ 24,285.72	\$ 24,285.72	\$ 24,285.72	\$ 24,285.72	\$ 24,285.72	\$ -	\$ 306,497.16	\$ 314,752.65
Walmart	\$ -	\$ 11,656.12	\$ 11,656.12	\$ 11,656.12	\$ 2,914.03	\$ 2,914.03	\$ 2,914.03	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,710.45	\$ 43,710.46
Total #2	\$ 24,285.72	\$ 83,842.64	\$ 79,645.75	\$ 96,122.60	\$ 87,380.51	\$ 87,380.51	\$ 87,380.51	\$ 82,818.80	\$ 70,776.79	\$ 70,776.79	\$ 70,776.79	\$ 41,118.46	\$ 41,118.46	\$ 41,118.46	\$ 24,285.72	\$ -	\$ -	\$ 988,828.51	\$ 997,110.12
TOTAL	\$ 181,118.72	\$ 166,955.64	\$ 192,813.75	\$ 214,649.60	\$ 160,883.51	\$ 160,883.51	\$ 172,106.51	\$ 170,216.80	\$ 158,174.79	\$ 146,228.79	\$ 133,774.79	\$ 104,116.46	\$ 104,116.46	\$ 104,116.46	\$ 87,283.72	\$ 62,998.00	\$ 62,998.00	\$ 2,383,435.51	\$ 2,391,716.12
																		\$	8,280.61 Difference
Average spread across remaining 15 years:	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 158,895.70	\$ 2,383,435.51	

OPEN SESSION

BUSINESS

4. Authorize new full-time custodian position for Senior Services **(10 minutes)**

November 6, 2023



ITEM NUMBER: Business #4

ITEM TITLE: Authorize new full-time custodian position for Senior Services Dept.

MEETING DATE: 11/6/2023

WORK SESSION **REGULAR MEETING** **PUBLIC HEARING**

SUBMITTED BY: Jill Irving Bishop, Senior Services Director

ATTACHMENTS: None

PURPOSE:

We are requesting authorization to increase the hours of a part-time custodian position to a full-time custodian position effective during the current fiscal year for the Senior Services Department. The pay grade for the position is Group 23, Grade 6 and is not being changed from the existing part-time position.

BACKGROUND/SUMMARY:

- The Senior Center currently has a funded part-time [19.5hrs] Custodial position to assist with the daily operations of the center.
- This position is recently vacant hence the desire to make the change immediately during Fiscal Year 2024.
- Retention of a part-time employee has been a challenge as this position has become vacant three times over two years.
- The added cost to increase from part-time to full-time can be covered by the state formula grant.
- A full-time position will provide stability needed in this position.

- Additional hours are needed to support the goal of adding some evening hours for senior programming and to allow the Senior Center to be accessed for evening board meetings. The added custodial hours are needed for room set up and to secure the building after the evening program or meeting has ended.
- The upgrade of the position from part-time to full-time had been planned for FY2025 but the vacancy presents an opportunity to make the change sooner and hire an individual interested in a full-time, benefited position.
- A vote of 4 members of the Select Board is required to create an additional, full-time position. Because there is no change in pay classification and the position is to be funded from a recurring "formula" grant from the Commonwealth, Town Meeting action is not required.

DEPARTMENT RECOMMENDATION:

The Senior Services Director recommends creating a full-time custodian position to provide the stability this department needs with this position. There has been substantial growth in the participants we serve, and the program offerings made available to support their needs.

We have 7,191 participants enrolled in the senior center in just over two years with new participants enrolling daily. Our goal is to increase the hours of coverage and to have consistency in this position which in turn would allow us to extend operating hours to support the program of services wants and needs of our participants.

OPTIONS:

- Motion to reclassify the part-time Custodial position to full-time status.
- Motion to deny the reclassification of the part-time Custodian position to full-time status (the Center would continue down the path of filling a part-time position with hiring, training, and hoping they stay with the position; this would also impact when and how we could consider extending operating hours.
- Board defined alternative.

BUDGET INFORMATION: Applicable: Not Applicable: Budgeted: Yes No

Fund	Dept.	Acct No.	Budget	Balance	Requested	Remaining

FINANCE DIRECTOR COMMENTS (IF APPLICABLE):

N/A

TOWN MANAGER COMMENTS:

The Town Manager recommends that the Select Board approve the reclassification of the part-time Custodian position to full-time status in order to more effectively serve the significant increase in program participants and increase in program offerings.

Michael Renshaw

Town Manager

11/2/2023

Date

OPEN SESSION

BUSINESS

5. Vote to authorize reallocation of \$144,923 in unspent American Rescue Plan Act grant funds to: 1) Urine Diversion outreach and education in advance of a planned four-year urine diversion provisional pilot project - \$80,000; and 2) Water Main Replacements - \$64,923. **(5 minutes)**



ITEM NUMBER: Business #5.

ITEM TITLE: Re-allocation of American Recovery Act Grant Funds

MEETING DATE: November 6, 2023

WORK SESSION **REGULAR MEETING** **PUBLIC HEARING**

SUBMITTED BY: Mike Renshaw, Town Manager

ATTACHMENTS: Urine Diversion Study Proposal - Massachusetts Alternative Septic System Technology Center, 8/14/2023

PURPOSE:

The Town was awarded a total of \$3,243,993 in direct aid through the Coronavirus State and Local Fiscal Recover Funds of the American Rescue Plan Act (ARPA). The Select Board previously voted to allocate all of this funding, however, there are unspent funds from one allocation that we seek to re-allocate.

BACKGROUND/SUMMARY:

- The Select Board allocations of the direct ARPA award are summarized below:

Allocations:	Select Board	Amount	Amount
	Authorization	Committed	Unspent
	Date		
Sewer Treatment Plant Design	12/6/2021	1,700,000	
Public Safety Employee COVID Bonuses (\$2,500 each)	12/6/2021	325,000	
Non-Public Safety Employee COVID Bonuses (\$1,000 each)	6/6/2022	375,000	144,923
Nye Park Hardcourts	6/13/2022	110,000	-
Water Well Treatment Upgrades	6/13/2022	200,000	-
Marks Building Improvements	7/24/2023	135,000	
Water Main Replacements	7/24/2023	398,993	
TOTAL		3,243,993	144,923
ARPA Funding Received		\$3,243,993	

- The COVID bonuses for non-public safety employees have all been paid and there is an unspent balance of \$144,923. We anticipate that all other APRA allocations will be fully expended as they represent partial funding of capital projects.
- We seek an authorization of \$80,000 for a urine diversion outreach and education initiative as a first phase of a planned four-year urine diversion provisional pilot project.
 - This project was initiated by community members and the Water Quality Management Committee voted to recommend this funding at its meeting on October 25th.
 - This outreach and education effort is a first step toward implementing a pilot program to test the feasibility and efficacy of urine diversion as a strategy to improve water quality in combination with sewers, storm water control, inlet widening, aquaculture, and innovate/alternative septic systems.
 - The Town received a proposal from the Massachusetts Alternative Septic System Technology Center that outlines the components of such a pilot project. The details of the project will be discussed and refined prior to seeking additional funding to implement the full pilot project.
- We seek an authorization of \$64,923 for Water Main Replacements which represents the balance of unspent ARPA funds.
 - Bearing in mind that the Town is required to submit reports documenting ARPA expenditures for each project, we are proposing to add the remaining balance to the \$398,993 already committed for Water Main Replacements which gets us a little

closer to our annual goal of spending \$3,000,000 per year to replace aging water infrastructure when combined with \$1,921,007 proposed under Article 4 of the November Town Meeting warrant.

DEPARTMENT RECOMMENDATION:

The Town Manager recommends that the Select Board approve this re-allocation of unspent ARPA grant funds for the listed projects projects which address priorities identified in section VII (Water, Wastewater, and Solid Waste Management) of the Select Board Strategic Plan updated on 10/16/2023.

Suggested Motion: *I move that the Select Board authorize an expenditure of \$80,000 for a urine diversion outreach and education initiative and \$64,923 for Water Main Replacements from unspent ARPA funds previously allocated for non-public safety employee COVID bonuses.*

OPTIONS:

- 1) Approval of proposed motion;
- 2) Defer action and consider alternative use of unspent ARPA funds at a future meeting;
- 3) Board defined alternative;

BUDGET INFORMATION: Applicable: Not Applicable: Budgeted: Yes No

Fund	Dept.	Acct No.	Budget	Balance	Requested	Remaining
ARPA Direct Aid	Facilities	200-3510-1135	Capital Projects	\$144,923	\$144,923	0

FINANCE DIRECTOR COMMENTS (IF APPLICABLE):

N/A

TOWN MANAGER COMMENTS:

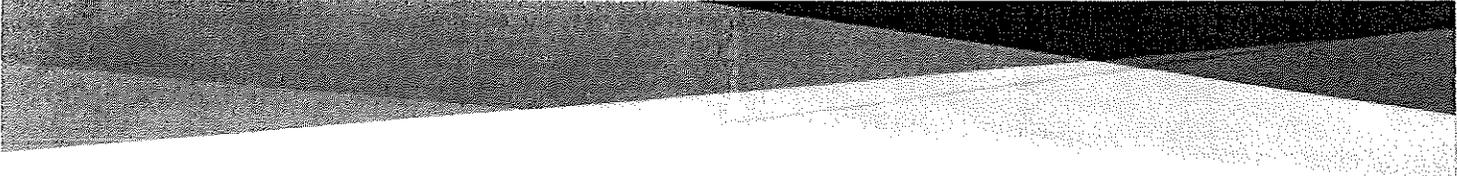
The Town Manager recommends that the Select Board approve this re-allocation of unspent ARPA grant funds for the listed projects which address priorities identified in section VII (Water, Wastewater, and Solid Waste Management) of the Select Board Strategic Plan updated on 10/16/2023.

Michael Renshaw

11/3/2023

Town Manager

Date



ASSESSING THE EFFICACY URINE DIVERSION AS
A MEANS TO ADDRESS NUTRIENT POLLUTION
IN MARINE AND FRESHWATER WATERSHEDS IN
THE TOWN OF FALMOUTH, MASSACHUSETTS



Massachusetts Alternative Septic System Technology Center

August 4th, 2023

ASSESSING THE EFFICACY URINE DIVERSION AS A MEANS TO ADDRESS NUTRIENT POLLUTION IN MARINE AND FRESHWATER WATERSHEDS IN THE TOWN OF FALMOUTH, MASSACHUSETTS

Project Narrative

In response to strong public interest, the Falmouth Water Quality Management Committee (WQMC) has asked the Massachusetts Alternative Septic System Test Center (MASSTC) to design and conduct a pilot project to test the feasibility and efficacy of urine diversion (UD) as a sustainable and efficient means of nutrient management and water quality protection.

Ongoing work by the non-profit Rich Earth Institute in Brattleboro, Vermont has indicated that urine contributes most nutrients in residential wastewater and that diverting urine from the conventional waste stream can significantly reduce nutrient pollution of ground and surface waters. On Cape Cod, these nutrients are known to be the leading cause of water quality degradation both in fresh and saltwater bodies. Rich Earth has also demonstrated that UD can be successful on a community-scale and that farmers can reuse pasteurized urine as fertilizer.

This proposed 3-year project focuses on assessing the potential benefit of UD as a community-scale nutrient management strategy toward meeting watershed nutrient reduction targets (Total Maximum Daily Loads or TMDLs) in impaired watersheds in the Town of Falmouth. We propose to conduct this assessment by implementing UD at 50 residential locations and measuring the quantity of urine-derived nutrients (nitrogen and phosphorus) diverted and associated effects on septic tank effluent nutrient loads over a monitoring period of two years.

In addition to nutrient removal analysis, this project will assess and document the financial costs associated with implementation, operation, maintenance, and management of UD at a community-scale to allow comparison to conventional centralized and/or innovative onsite wastewater management approaches. This analysis will include costs of UD system installation, sample collection and analysis, extraction from storage tanks and transportation to MASSTC, urine pasteurization and maintenance of a storage depot, and repurposing and beneficial reuse as fertilizer.

To further the benefit to the Falmouth community this project will deliver an education, outreach effort, and social acceptance assessment. Outreach efforts will include the production of communication products including factsheets, informational meetings, a website, and presentations on the project data. Communication deliverables will include maps, graphs, and implementation updates communicating project progress and the amount of urine diverted and associated nutrient load removed in participating watersheds. Throughout the project we will communicate interesting findings via social media postings and other media outlets. We will also meet monthly in the beginning of the project, and at least tri-yearly, with: the Town of Falmouth, the Green Center, Rich Earth Institute, the Falmouth Pond Coalition, the Cape Cod Ponds Network, Nutrient Networks, and other stakeholders. Once all data have been collected, we will deliver a presentation and report to summarize findings and explore the transferability and diffusion of UD as a nutrient management strategy.

The social acceptance of UD as an ongoing sanitation and nutrient management strategy will be assessed through semi-formal focus groups and questionnaires with project participants. Semi-formal focus groups will be conducted at the beginning, halfway through, and at the end of the project to assess participants' experiences throughout the project and changes in perceptions. This information will be helpful in designing future UD initiatives if this is found to be a viable solution to nutrient loading. We will hire a consultant to help design focus group questionnaires and interpret the qualitative data. This consultant will also help design a survey to document participant behaviors and household habits.

ASSESSING THE EFFICACY URINE DIVERSION AS A MEANS TO ADDRESS NUTRIENT POLLUTION IN MARINE AND FRESHWATER WATERSHEDS IN THE TOWN OF FALMOUTH, MASSACHUSETTS

Project Scope of Work

1. Identify 50 participating households in Falmouth (MASSTC, Green Center, Falmouth Ponds Coalition, project consultant).
2. Complete UD method options assessment at each participating household to determine how urine will be diverted and stored at each location (project consultant).
3. Installation of water meters as needed to isolate indoor usage only (MASSTC, project consultant, installation contractor).
4. Sampling of baseline (pre-UD) septic tank nutrient effluent concentration and water usage and calculation of household baseline nutrient effluent load (MASSTC).
5. Design, permitting, fixture acquisition, and installation of UD systems (project consultant, installation contractor).
6. Distribute subsidies to offset cost of UD system assessment, design, permitting, installation (project consultant).
7. Ongoing sampling of septic tank nutrient effluent concentration and water usage and calculation of household nutrient effluent load during UD (MASSTC).
8. Collection of diverted urine, volume measurement and nutrient analysis, calculation of nutrient load diverted and documentation of associated watershed area (MASSTC).
9. Ongoing education and outreach campaign (project consultant, Rich Earth Institute, MASSTC, Green Center, Falmouth Ponds Coalition).
10. Ongoing social acceptance assessment (project consultant, MASSTC).

As with the previous Falmouth Eco-toilet Project, we propose using selected consulting services to assist with various aspects of the project including locating and guiding participating households through the process of selecting and implementing the UD strategies, distribution of subsidies, community education and outreach and assessment of social acceptance. To help ensure maximum participation, the Green Center and Falmouth Ponds Coalition will be tasked with assisting to locate qualifying homes.

Subsidies up to \$10,000 per participating household will help incentivize participation and offset costs to residents. Eligible expenses would include new UD system assessment, design, permitting and installation of equipment and components of the UD system. The Rich Earth Institute has indicated their willingness to provide assistance with various aspects of the project potentially including project design, community education and outreach, and assessment of the social acceptance aspects of UD in the community. All subcontract consulting and installation contractor tasks will follow proper Commonwealth of Massachusetts procurement requirements.

The budget for this project assumes 50 participating households will be identified, however if 50 participating households cannot be enlisted, the overall costs of tasks and subsidies will be adjusted accordingly. Subsidies will vary based on what UD system components and configurations are selected up to a maximum of \$10,000 per household. We expect total cost to participants to range from roughly \$100 to \$15,000 depending on what UD fixtures and storage systems are utilized/installed.

ASSESSING THE EFFICACY URINE DIVERSION AS A MEANS TO ADDRESS NUTRIENT POLLUTION IN MARINE AND FRESHWATER WATERSHEDS IN THE TOWN OF FALMOUTH, MASSACHUSETTS

Project participants will divert their urine from the conventional flush toilet approach using a variety of collection devices including, but not limited to, portable containers, waterless urinals and urine diverting toilets. Collected urine will be stored onsite at the collection locations in storage containers including 5-gallon carboys, 55-gallon drums and 275-gallon bulk containers. All collected urine will then be transported to MASSTC for volume measurement, nutrient analysis and research on fertilizer production and reuse practices. MASSTC will manage pick-up and transport of collected urine using a Barnstable County pick-up truck fitted with a storage tank and pumping system.

Urine collected throughout the project will be partitioned into a number of experiments focused on determining end uses for the resulting product. MASSTC will investigate, with the assistance of other partners, the following possibility of uses. Selected results of these efforts will be included in the final report.

- Pathogen destruction performance of urine pasteurizer provided by Brightwater Tools.
- Repurposing urine as a fertilizer on non-edible crops like grass, dye plants, fiber crops, etc.
- Co-composting with carbon rich mixes of yard wastes.
- Production of solid fertilizers by chemical combinations.
- Exploration of regulatory pathways and logistics for distribution to farms for beneficial reuse as fertilizer.

Project Outputs

1. Documentation of pre-UD water usage and septic tank effluent nutrient concentration (N&P) and calculation of effluent nutrient load at each participating residence.
2. Documentation of water usage, urine nutrient content (N&P) and septic tank effluent nutrient load (N&P concentration X indoor water usage) during UD at each participating residence.
3. Calculation of total nutrient load reduction to facilitate the extrapolation of potential load reduction in different scenarios with greater UD adoption.
4. Documentation of all costs for collection and analyses of samples as well as projecting the management needs for implementing UD at watershed scale.
5. Compilation of costs associated with UD implementation and ongoing operation and maintenance of UD system.
6. Calculation of cost per unit nutrient removed from watershed.
7. Documentation of factors influencing homeowners' willingness to use UD, homeowners' perception of these technologies, and their informational needs, which will help environmental managers design and implement more targeted UD initiatives in the future.
8. Communication tools including websites, public presentations, social media postings, factsheets, and reports that are publicly accessible. Currently, there is a dearth of communication and education products focused on UD.
9. Final report to summarize all above findings (MASSTC).

ASSESSING THE EFFICACY URINE DIVERSION AS A MEANS TO ADDRESS NUTRIENT POLLUTION IN MARINE AND FRESHWATER WATERSHEDS IN THE TOWN OF FALMOUTH, MASSACHUSETTS

Project Budget

As is common with efforts of this nature, the ultimate cost of the project will be driven by the number of residents who step forward to participate. The budget numbers below represent the costs associated with enrolling all 50 homes in the program, and all homes receiving the maximum subsidy of \$10,000. If less than 50 households participate, the costs of staff time, lab analyses, milage, and subsidies would be correspondingly reduced.

ITEM	COST
Personnel	
Project Manager Salary and Fringe (350 hours at \$56/hour)	\$19,600
Field Technician Salary and Fringe (1500 hours at @ \$50/hour)	\$76,440
Supplies	
Storage tanks at MASSTC (five 275 gallon "IBC" bulk containers at \$500 each)	\$2,500
Trailer mounted pumping system and storage tank (1 tank, 100-ft hose, DC pump)	\$1,200
Shed for urine pasteurizer at MASSTC	\$3,250
Water meters (to exclude exterior water use, \$250 each)	\$12,500
Equipment	
Trailer for transportation of urine	\$5,000
Contractual	
Project Consultant	\$80,000
Laboratory analyses (includes TP and TN analysis for 10 urine samples and 15 septic tank samples per house @ \$77 each)	\$96,250
Water meter installation, septic tank/d-box cover access (\$150 per house)	\$7,500
Travel	
Mileage for urine storage tank pump out and transport to MASSTC (2 times for each participant)	\$19,650
Other Direct Costs	
Subsidies (\$10,000 for 50 participants)	\$500,000
Indirect Costs	
De minimis Indirect Cost rate (10%)	\$74,014
Project Total	\$799,364

ASSESSING THE EFFICACY URINE DIVERSION AS A MEANS TO ADDRESS NUTRIENT POLLUTION IN MARINE AND FRESHWATER WATERSHEDS IN THE TOWN OF FALMOUTH, MASSACHUSETTS

Project Timeline

Task/Project Month	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36			
Identify 50 participating households	X	X	X	X	X	X	X	X	X																														
Complete UD method options assessments		X	X	X	X	X	X	X	X	X	X	X	X	X	X	X																							
Installation of water meters				X	X	X	X	X	X	X	X	X	X	X	X	X	X	X																					
Pre-UD sampling of septic tank nutrient load		X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X																	
Design and installation of UD systems		X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X														
Distribute subsidies		X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X														
Post-UD sampling of septic tank nutrient load									X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	
Collection of diverted urine, volume measurement and nutrient analysis		X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Education and outreach campaign				X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X
Ongoing social acceptance assessment												X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	

OPEN SESSION

BUSINESS

6. Approve annual license renewals for 2024 (5 minutes)

COMMON VICTUALLER LICENSE

Mary Ellen's Bakery, 829 Main Street

Pie in the Sky, 10 Water Street

USED CAR DEALER LICENSE

Braga's Auto Sales, 227R Main Street

FORTUNE TELLER LICENSE

Holistic Swan, 628 West Falmouth Highway

TAXI – LIMOUSINE LICENSE

White Tie Limousine Co., Inc., 292 Teaticket Highway



AGENDA ITEM SUMMARY SHEET

ITEM NUMBER: Business 6.

ITEM TITLE: Approve annual license renewals for 2024

MEETING DATE: 11/6/2023

WORK SESSION **REGULAR MEETING** **PUBLIC HEARING**

SUBMITTED BY: Mike Renshaw, Town Manager

ATTACHMENTS: Annual Renewal Requirement Checklist, List of Annual Renewals for November 6, 2023

PURPOSE:

The Select Board will consider 2024 annual license renewals for five (5) businesses.

BACKGROUND/SUMMARY:

- Annual renewal applications and checklists of all required documents and payments due were sent to all licensees.
- The below listed licensees have submitted all of the renewal requirements on the checklist, and the licenses are ready to be approved for renewal for 2024:
 - Common Victualler License
 - Mary Ellen's Bakery, 829 Main Street
 - Pie in the Sky, 10 Water Street
 - Used Car Dealer License
 - Braga's Auto Sales, 227R Main Street

- Fortune Teller License
 - Holistic Swan, 628 West Falmouth Highway
- Taxi- Limousine Service
 - White Tie Limousine Co., Inc., 292 Teaticket Highway

DEPARTMENT RECOMMENDATION:

The Town Manager recommends that the Select Board approve the annual license renewals for 2024 as presented.

OPTIONS:

BUDGET INFORMATION: Applicable: Not Applicable: Budgeted: Yes No

Fund	Dept.	Acct No.	Budget	Balance	Requested	Remaining

FINANCE DIRECTOR COMMENTS (IF APPLICABLE):

N/A

TOWN MANAGER COMMENTS:

The Town Manager recommends that the Select Board approve the annual license renewals for 2024 as presented.

Michael Renshaw

Town Manager

11/3/2023

Date

**ALL RENEWAL APPLICATIONS ARE COMPLETE
WITH THE FOLLOWING REQUIREMENTS:**

Common Victualler and Innholder Licenses

- Food Service Establishment Permit
- All fees payable to the Town of Falmouth. Must be paid by Money Order, Cashier's Check, or Certified Bank Check ONLY

Used Car Dealer Licenses – all classes

- All fees payable to the Town of Falmouth. Must be paid by Money Order, Cashier's Check, or Certified Bank Check ONLY
- Class 2 License requires proof of a Surety Bond.

Taxi and Limousine Licenses

- All fees payable to the Town of Falmouth. Must be paid by Money Order, Cashier's Check, or Certified Bank Check ONLY
- Proof of combined coverage of property and liability insurance in the amount of \$100,000.00.
- A fingerprint-based Town background check completed every year.

Fortune Teller Licenses

- All fees payable to the Town of Falmouth. Must be paid by Money Order,

November 6, 2023

COMMON VICTUALLER LICENSE

Mary Ellen's Bakery, 829 Main Street
Pie in the Sky, 10 Water Street

USED CAR DEALER LICENSE

Braga's Auto Sales, 227R Main Street

FORTUNE TELLER LICENSE

Holistic Swan, 628 West Falmouth Highway

TAXI – LIMOUSINE LICENSE

White Tie Limousine Co., Inc., 292 Teaticket Highway